# NORTHAMPTON BOROUGH COUNCIL AUDIT COMMITTEE

Your attendance is requested at a meeting to be held in the The Jeffrey Room, The Guildhall on Monday, 28 June 2010 at 6:00 pm.

D Kennedy Chief Executive

#### **AGENDA**

1	AP	OL	.OG	<b>IES</b>

Please contact Nicola Pepper on 01604 837356 or <a href="mailto:npepper@northampton.gov.uk">npepper@northampton.gov.uk</a> when submitting apologies for absence.

- 2. MINUTES
- 3. DEPUTATIONS / PUBLIC ADDRESSES
- 4. DECLARATIONS OF INTEREST
- 5. MATTERS OF URGENCY WHICH BY REASON OF SPECIAL CIRCUMSTANCES THE CHAIR IS OF THE OPINION SHOULD BE CONSIDERED
- 6. AUDIT COMMITTEE TERMS OF REFERENCE G.

Chambers X 7194

- 7. REPORTS REQUESTED AT THE LAST COMMITTEE MEETING
  - (A) HOUSING BENEFITS REVIEW AUDIT RECOMMENDATIONS

S Archer X8297

(B) INTERNAL AUDIT REPORT HOUSING RENTS REVIEW 2009/10

T. Ansell X 8756

Cllr B

8. 2009/10 DRAFT ANNUAL GOVERNANCE STATEMENT

Hoare, D. Kennedy X7726, F Fernandes X7334 and I Procter X8757.

9. 2009/10 DRAFT STATEMENT OF ACCOUNTS

B. Lewis X7167

#### 10. THE AUDIT COMMISSION'S 2009/10 AUDIT OPINION PLAN

N Bellamy & T. Croote External Auditor (Audit Commission)

#### 11. EXCLUSION OF PUBLIC AND PRESS

THE CHAIR TO MOVE:

"THAT THE PUBLIC AND PRESS BE EXCLUDED FROM THE REMAINDER OF THE MEETING ON THE GROUNDS THAT THERE IS LIKELY TO BE DISCLOSURE TO THEM OF SUCH CATEGORIES OF EXEMPT INFORMATION AS DEFINED BY SECTION 100(1) OF THE LOCAL GOVERNMENT ACT 1972 AS LISTED AGAINST SUCH ITEMS OF BUSINESS BY REFERENCE TO THE APPROPRIATE PARAGRAPH OF SCHEDULE 12A TO SUCH ACT."

#### **Public Participation**

Members of the public may address the Committee on any non-procedural matter listed on this agenda. Addresses shall not last longer than three minutes. Committee members may then ask questions of the speaker. No prior notice is required prior to the commencement of the meeting of a request to address the Committee.

# Agenda Item 2

#### **AUDIT COMMITTEE**

#### Monday, 17 May 2010

PRESENT: Councillor Woods (Chair); Councillor (Deputy Chair); Councillors Davies, Lill,

Wilson and Yates

#### 1. APOLOGIES

Apologies were received from Councillor De Cruz.

#### 2. MINUTES

The minutes of the last meeting held on 22<sup>nd</sup> March 2010 were agreed as a true record with the following amendment: -

Item 8 – Councillor Woods understood that the Council now only invested money with UK banks which provided a UK Government Guarantee to be replaced with: -

In response to a question from Councillor woods the Finance Manager confirmed that the security of the investment capital was a fundamental driver above liquidity and return.

#### 3. DEPUTATIONS / PUBLIC ADDRESSES

There were none.

#### 4. DECLARATIONS OF INTEREST

There were none.

## 5. MATTERS OF URGENCY WHICH BY REASON OF SPECIAL CIRCUMSTANCES

There were none.

#### 6. SERVICE AREA RISK REGISTER REVIEW

The Director of Finance and Support submitted a report and explained that at the previous Audit Meeting held on the 22<sup>nd</sup> March 2010, the Committee had requested that each service area risk register be routinely brought before the Committee for review. The Head of Revenues and Benefits outlined the five areas of risk management across the authority which were; strategic, service, project, partnership and operational. Members were asked to highlight any issues or improvements that could be made to the register with particular regards being given to the contents of the report rather than the aesthetics.

Cllr Meredith requested further information about the increased number of people who were struggling to pay their Council Tax in the current economic climate and what was being done in order to offer assistance to those affected. The Head of Revenues and Benefits explained that this issue would be discussed further in Agenda Item 9.

Cllr Palethorpe welcomed the report.

Resolved: That the report be noted

#### 7. REPORT REQUESTED AT LAST COMMITTEE MEETING - UNICLASS

The Head of Landlord Services submitted a report, which outlined and explained that the Internal Audit Report 2009/10 into Creditors had found 10 medium risk weakness and 2 low risk weaknesses. It had been identified that the majority of weaknesses related to the Uniclass repairs system. Old systems were being phased out and would be replaced by IBS due to go live in July 2010, and to be fully functional in September 2010.

It was noted that actions had been put in place to balance out any gaps and the implementation of IBS would reduce the risks associated with the transfer between systems. Further work would also take place with the implementation of IBS to build in additional controls.

Resolved: That the report be noted.

#### 8. DEBTORS REPORT

The Head of Revenues and Benefits submitted a joint report, prepared with the Exchequer Services Team leader, which related to an internal audit of the debtors systems and procedures. The Corporate Debt Recovery Team was responsible for the recovery of all overdue debt across the Council. Furthermore, it was noted that the Debt Recovery Team had started to liaise with all service Departments that would ensure that income collection and debt avoidance would be incorporated across the Council.

Following audit recommendations a form had been compiled for the authorisation to raise an invoice. Feedback was requested with regards to the levels of debt that would require an authorisation form to be completed. For relatively small invoices to be raised and the necessity to have an authorised signatory, an accumulation and subsequent backlog of work would be detrimental to the system and would cause delay.

It was noted that this would be an interim solution and further discussions would take place at the future project board meeting. 'Spot checks' would be needed to measure the effectiveness of the debt recovery.

It was suggested that only invoices above £10,000 should require authorisation.

## Resolved: That the Invoice Request Form be used when raising an invoice of more than £10,000

#### 9. CORPORATE DEBT POLICY

The Head of Revenues and Benefits submitted a report, which outlined the Corporate Debt Policy. It was noted that the policy had been created in order to formalise statutory requirements and Best Practice across the Council. As best practise the Citizens Advice Bureau (CAB) and Community Law services have been asked to comment on the policy. A further meeting to discuss the fair and equitable collection of debt with an emphasis on debt avoidance was to be held with the CAB and other welfare agencies.

The Revenues and Benefit were committed to recovering older debt, but that recovery was hard to achieve in these cases. Steps had been taken to actively pursue all debts; particularly by those that could pay rather than those who could not. In respect of Housing Benefit Fraud there was also a low level of recovery despite a robust approach.

Cllr Meredith commented that he had been made aware of a number of council owned properties that had been left by previous tenants in a state of disrepair. The Head of Finance informed the Committee that a report was due to go to Cabinet on this.

Resolved: That the report be received and a policy be commended to Cabinet.

#### 10. FRAUD PERFORMANCE UPDATE

The Head of Revenues and Benefits submitted a report, on reviewing performance on fraud and error during 2009/2010. He noted that anti fraud investigations continued to work well. Last year 91 sanctions had been put in place. Some of these related to prosecution, some to formal cautions and others to administrative penalties. It was commented that all cautions remained on record for a period of two years and could lead to harsher penalties for repeat offenders.

Resolved: That the report be noted.

#### 11. INTERNAL AUDIT - 2009/10 ANNUAL REPORT

The Internal Auditor submitted the Internal Audit Annual report and elaborated thereon. It was noted that there had been significant improvements in a number of areas. Some issues had been indentified with creditors and debtors.

Resolved: That the report be noted.

### 12. EXTERNAL AUDIT (A) REPORT ON 2010/11 FEES (B) PROGRESS REPORT

Mr Neil Bellamy of the 'Audit Commission' presented the Annual Fee letter.

Resolved: That the contents of the Annual Fee letter be noted.

#### 12B. THE AUDIT COMMISSION'S PROGRESS REPORT

The Audit Commission submitted their progress report.

Resolved: that the report be noted

#### 13. EXCLUSION OF PUBLIC AND PRESS

The Chair moved that the Public and Press be excluded from the remainder of the meeting on the grounds that there was likely to be disclosure to them of such categories of exempt information as defined by Section 100(1) of the Local Government Act 1972 as listed against such items of business by reference to the appropriate paragraph of Schedule 12A to such Act.

The Motion was Carried.

The meeting concluded at 7.40pm

## Agenda Item 6

Appendices 1



Item No.

## **Audit Committee**

Report Title	Audit Committee Terms of Reference

AGENDA STATUS: Public

Meeting Date: 28<sup>th</sup> June 2010

**Directorate:** Finance and Support

Accountable Cabinet Member: Councillor David Perkins

Ward(s) N/A

#### 1. Purpose

1.1 For the Audit Committee to review the revised Terms of Reference that were agreed at Full Council in May 2010.

#### 2. Recommendations

2.1 That the Audit Committee notes the revised Terms of Reference and responsibilities of the committee.

#### 3. Issues and Choices

### 3.1 Report Background

- 3.1.1 The revised Terms of Reference of the Audit Committee was approved by Full Council on 20 May 2010. The report to Council was titled Amendments to the Constitution. The author was the Borough Solicitor.
- 3.1.2 This report to the Audit Committee is to highlight the changes and how the committee can fulfil its responsibilities.

#### 3.2 Issues

- 3.2.1 Article 9 of the Constitution, The Audit Committee, is attached at Appendix 1.
- 3.2.2 The revision made is at paragraph 9.2.12 that states the Audit Committee will "approve the Annual Statement of Accounts for submission to the External Auditor and for public consultation and to subsequently approve their adoption".
- 3.2.3 This means therefore that the committee will approve both the Annual Governance Statement (AGS) and the Statement of Accounts. The AGS forms part of the annual statement of accounts.
- 3.2.4 The review of the AGS has previously been included in paragraph 9.2.6 of Article 9, where it is referred to as the Statement of Internal Control.
- 3.2.5 The previous route of the approval of both the AGS and accounts was to the Audit Committee for comments, followed by Cabinet review and then Full Council for approval. This route is now not the common route and the Audit Commission have suggested in the past that the Audit Committee should be the approving committee. The Director of Finance and Support, the Section 151 Officer, also recommended the change.
- 3.2.6 Audit Committees are a key component of corporate governance. They are a key source of assurance about the organisation's arrangements for managing risk, maintaining an effective control environment, and reporting on financial and non-financial performance.

#### 3.2.7 Features

Good audit committees will be characterised by:

- Strong chairmanship displaying a depth of skills and interest
- Unbiased attitudes treating auditors, the executive and management equally
- The ability to challenge the Executive (leader/chief executive) when required
- A membership that is balanced, objective, independent of mind, and knowledgeable.

#### 3.2.8 Structure and Administration

Although no single model of committee is prescribed, all should:

Be independent of the Executive and Scrutiny functions.

- Have clear reporting lines and rights of access to other committees, for example scrutiny and service committees and other strategic groups.
- Meet regularly at least four times a year with a quorum, and have a clear policy on those items to be considered in private and those to be considered in public.
- Include, as regular attendees, the Responsible Finance Officer (For NBC the Director of Finance and Support), Head of Internal Audit (or equivalent, therefore PWC Audit Manager) and Appointed External Auditor (Audit Commission). Other attendees may include the Monitoring Officer (for standards issues) and the Heads of Service and Directors as necessary. The committee should have the right to call any other officers or agencies of the council as required.
- The chair should have direct access to both the Appointed External Auditor and the Head of Internal Audit
- Be properly trained to fulfil their role.

#### 3.3 Choices (Options)

- 3.3.1 The statement of accounts needs to be approved in draft for external audit and public inspection by the end of June each year. Post audit and inspection, it will be presented back at the committee for approval by the end of September.
- 3.3.2 In fulfilling its responsibilities, the committee will need to robustly review and challenge where necessary, the information that is contained in both the AGS and the accounts.
- 3.3.3 This review and challenge used to form part of the Comprehensive Area Assessment (CAA previously CPA) Use of Resources inspection, which ceased in May.
- 3.3.4 Our Internal Auditors provide an annual training event on how the committee can meet its responsibilities. The last training session was held in March 2010. The committee may wish to receive an update training session in light of the changes to the terms of reference.

#### 4. Implications (including financial implications)

#### 4.1 Policy

N/A.

#### 4.2 Resources and Risk

N/A.

## 4.3 Legal

None

## 4.4 Equality

N/A

### 4.5 Consultees (Internal and External)

Director of Finance and Support, Head of Finance and Assets, Borough Solicitor

## 4.6 How the Proposals deliver Priority Outcomes

N/A

## 4.7 Other Implications

None

### 5. Background Papers

5.1 Amendments to Constitution report to Full Council 20 May 2010

Gavin Chambers, Head of Finance and Assets. Ext. 7194

## **Article 9 – The Audit Committee**

- 9. The Council will establish an Audit Committee:
- **9.1 Membership**: The Audit Committee will be composed of:

Seven Councillors, excluding members of the Cabinet.

The Committee shall have delegated powers to appoint co-opted members, without voting rights but with expertise in relevant areas.

#### 9.2 Role and terms of reference

- 9.2.1 generally consider all relevant processes for risk, control and governance;
- 9.2.2 approve (but not direct) internal audit's strategy, plan and performance;
- 9.2.3 review summary internal audit reports and the main issues arising, and seek assurance that action has been taken where necessary;
- 9.2.4 consider the reports of external audit and inspection agencies;
- 9.2.5 consider the effectiveness of the Council's risk management arrangements, the control environment and associated anti fraud and anti corruption arrangements and seek assurances that action is being taken on risk related issues identified by auditors and inspectors;
- 9.2.6 be satisfied that the Council's assurance statements, including the Statement on Internal Control, properly reflect the risk environment and any actions required to improve it:
- 9.2.7 ensure that there are effective relationships between external and internal audit, inspection agencies and other relevant bodies, and that the value of the audit process is actively promoted;
- 9.2.8 review the financial statements, external auditor's opinion and reports to members, and monitor management action in response to the issues raised by external audit;
- 9.2.9 monitor, the implementation of Key recommendations and actions arising from the Council's Improvement Plan;
- 9.2.10 consider key performance management reports and monitor the effectiveness of performance against the Best Value Performance Plan and key outcomes in the Council's Improvement Plan:
- 9.2.11 promote relevant value for money studies following particular themes or service areas as appropriate; and

9.2.12 approve the Annual Statement of Accounts for submission to the External Auditor and for public consultation and to subsequently approve their adoption.

### 9.3 Rules of Procedure

The Council Procedure Rules contained in part 4 of this Constitution shall apply insofar as they do not conflict with the rules herein.

## Agenda Item 7a

Appendic	ces
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Item No.

7a

## **AUDIT COMMITTEE REPORT**

Report Title	Housing Benefits Review Audit recommendations

AGENDA STATUS: PUBLIC

Audit Committee Meeting date: 28/06/2010

Policy Document: No

**Directorate:** Finance and Support

Accountable Cabinet Member: Councillor David Perkins

#### 1. Purpose

1.1 At the audit committee of the 22<sup>nd</sup> March 2010 the committee reviewed a number of internal audit reports that have attracted limited or no assurance ratings. One of these reports related to the internal audit of our Housing Benefits systems and procedures (limited assurance – with significant improvement). This report addresses those areas relating to the Housing Benefits team managed by the Revenues and Benefits Department.

#### 2. Recommendations

2.1 That the audit committee review the comments relating to the areas highlighted for action during 2010 / 11.

#### 3 Issues and Choices

#### 3.0 Report Background

- The Benefits Team is responsible for the efficient administration of the Housing and Council Tax Benefit Scheme.
- The corporate debt recovery team is responsible for the recovery of all overdue debt across the Council, including overpaid Housing Benefit.

- 3.1 The Housing Benefit Review undertaken as part of the 2009/10 internal audit plan identified one weakness in the design and controls in relation to Housing Benefits and two instances where the controls were not operating as designed.
- 3.2 The weakness identified in the design and controls related to the level of overpaid Housing Benefit debt, whilst the two areas of lower risk related to the speed of processing benefit applications and the authorisation process for overpayment write offs.
- 3.3 With regard to the issue of Housing Benefit debt, the Audit report recognises that whilst there has been an increase in the overall level of outstanding overpaid benefit debt there has also been a corresponding increase in benefit payments. The increase in overpayments is largely attributable to the economic climate and resultant increase in work volumes, with a significant increase in overpayments also arising from proactive intervention work.
- 3.4 The past two years have seen an unprecedented and significant increase in both the workload and caseload of the Benefit Service. To put this into some context, the live benefit caseload at April 2008 (pre recession) stood at 17,267. It now currently stands at 20,800. The same period has also seen a 52% rise in benefit claims from the private rented sector. In addition, the service has had to contend with a high volume of speculative claims, where for example, one of a couple may have been made redundant or had a wage decrease, but the household income remains above benefit entitlement levels. The service has continued to perform at a high level throughout this period.
- 3.5 The bulk of benefit overpayments arise as a result of claimants failing to promptly notify the authority of relevant changes in their circumstances. The Benefits Team were also very proactive in relation to responsibilities in respect of the former Right Benefit National Performance Indicator (NI180). Consequently, the Benefits service finds many changes in claimant's circumstances, which would in all likely hood remain unreported but for its efforts.
- 3.6 Most overpayments of Housing Benefit are recoverable and the majority of HB debt is recovered via deductions from the claimant's ongoing benefit entitlement. However, the authority has little in the way of discretion regarding the amount of the deduction. The maximum weekly recovery rate is laid down by the government and is currently set at £9.90. Consequently, full recovery of Housing Benefit overpayments from ongoing entitlement can and often does take a considerable time. This is equally the case with recovery via invoice, as this method of recovery is also very much dependent upon the debtors means to repay the overpayment. Housing and Council Tax Benefits are, by their nature, paid to the poorest and most vulnerable in the community. This has a limiting effect on the ability of the Council to recover all overpaid benefits within the financial year in which they are raised.
- 3.7 The Benefit Service has performed at a high level over the past three years, both in terms of the speed of processing benefit claims and the accuracy of benefit determinations. Consequently, overpayments caused as a result of administrative delay and officer error are kept to a minimum. It should be noted that those authorities with a high level of administrative delay and official error

receive a significantly reduced amount of government subsidy. However, The Council's subsidy is not affected in this way, as the level of overpayments attributable to admin delay and/or officer error fall well below the government's current subsidy penalty threshold.

#### 4 Progress in 2009/10

- 4.1 Action to address debt was highlighted as a priority in 2009 / 2010. As a result a new corporate debt recovery team was set up to address historic issues in recovering overdue debt. As a result of setting up this team an improvement action plan was developed. The initial plan aimed to:
  - Minimise debt occurring in the first place, particularly through the timely assessment of benefits.
  - Ensuring the completion of housing benefit forms IRO temporary accommodation and
  - Maximising benefit through prompt completion of benefit forms at tenancy sign-ups.
- 4.2 As a result of this plan the following has been implemented or is in progress:
  - The formalisation of debt recovery processes (overdue debt) through the creation of a corporate debt policy,
  - Data cleansing and action against old Housing Benefit debt held on the systems is underway.
  - A medium term plan to recruit an additional officer to focus on recovery in 2010 / 11 has been agreed. This post will aim to increase collection in order to meet the cost of the additional post and realise an overall increase in collection across debts, including Housing Benefit debt.
  - Resource within revenues and benefits has been shifted to add a further full time post to focus on recovery. This post is likely to focus on housing benefit overpayments. Due to the huge increases in caseload throughout the recession this area has seen an associated rise in overpayments occurring and therefore requires an additional resource.
  - Proposed changes to the Councils write off instructions. This would aid a speedier process in writing off those Housing Benefits debts, with little or no prospect of recovery, owed to the Council.
- 4.3 It is anticipated that the re-structure of the corporate debt management team and the actions currently being taken, as outlined above, will help reverse the current trend regarding the level of outstanding debt.
- 4.4 The position regarding the two areas of lower risk relating to the speed of processing benefit applications and the authorisation process for overpayment write offs is as follows.
- 4.5 The performance of the Benefit service in relation to the speed of processing claims is measured in strict accordance with the government National Indicator -(NI 181). The National Indicator measures the average speed of processing benefit claims and, as such, recognises that some claims can and do take longer to assess than others. Performance in respect of this National Indicator is

- at a relatively high level and a number of initiatives are planned to further improve performance in this respect.
- 4.6 A review of aged analysis/exception reports has recently been undertaken to ensure individual cases exceeding average performance times are identified and appropriate action taken. The Benefit Service has recently implemented a telephone claim process (E-Benefits), which is designed to enable customers to make a benefit claim from the comfort of their own home and receive expert assistance in making their tele-claim. The Benefit Service is also currently working closely with external partners, such as the CAB and Registered Social Landlords, with the aim of these organisations directly assisting customers in making their benefit claims. It is anticipated that these initiatives will further help improve the performance of processing new benefit claims.
- 4.7 With regard to the minor issue concerning the authorisation process for overpayment write offs, the following steps have been taken to resolve this matter.
- 4.8 All staff authorised to write off overpayments have been reminded of the requirement to ensure the write off proforma is duly signed. A monthly validation process has also been put in place to check that the relevant signatory page has been completed in full.

#### 5 Choices (Options)

5.1. None

#### 6 Implications (including financial implications)

#### 6.1 Policy

- 6.1.1 Corporate Debt Policy as detailed to be agreed at cabinet meeting in July 2010
- 6.1.2 Write off financial instruction reviewed as part of process

#### 6.2 Resources and Risk

- 6.2.1 Existing corporate debt team and managers within the revenues department will continue to work towards the effective management of Housing Benefit debt within the Council.
- 6.2.2 The Benefit Service will continue to focus on the prompt an accurate determination of benefit claims in a further effort to reduce unnecessary overpayments from occurring.

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6.3	Legal

6.3.1 None

## 6.4 Equality

6.4.1 An Equalities Impact Assessment has been undertaken in respect of policies relating to the effective the recovery of Benefit Overpayments.

## 6.5 Consultees (Internal and External)

6.5.1 None

## 6.6 Implications

6.6.1 None

## 7. Background Papers

None

Report Author: Steve Archer, Benefits Manager

## Agenda Item 7b

Appendices



Item No. 7b

## **AUDIT COMMITTEE REPORT**

Report Title	Internal Audit Report Housing Rents Review 2009/10

AGENDA STATUS: PUBLIC

Audit Committee Meeting Date: 28 June 2010

Policy Document: No

**Directorate:** Housing

Accountable Cabinet Member: Councillor Beardsworth

#### 1. Purpose

1.1 To consider the response to the internal audit report: Housing Rents review 2009/10.

#### 2. Recommendations

2.1 The Committee is recommended to consider the responses to the issues raised by the report.

#### 3. Issues and Choices

#### 3.1 Report Background

3.1.1 The internal audit report 2009/10 into Housing Rents found a total of 5 medium risk weaknesses and 7 low risk weaknesses.

#### 3.2 Issues

- 3.2.1 The report identified three weaknesses as a result of the design of the controls used to operate the rents system. All of these have been addressed and the report comments that none were likely to have had any significant effect on service delivery.
- 3.2.2 The report further identified nine weaknesses relating to the incorrect application of procedures. All of these have now been addressed and the

- report comments that none of the identified weaknesses were likely to have any significant impact on service delivery.
- 3.2.3 The report concludes that whilst there are some weaknesses in design and operation of controls in the Housing Rents system, which could impair the objectives of the system, it is felt that their impact would be less than significant or unlikely to occur.
- 3.2.4 Details of the issues raised in the report and actions taken are shown in the appendix.

### **4 Background Papers**

Internal Audit Report – Housing Rents Review

Report Author: Tim Ansell Housing Services Manager Ext 8756

## 1. Findings and recommendations

Ref	Specific Risk	Control weakness found	Risk rating	Recommendations	Management response	Officer responsible & implementation date
Contr	ol Design					
1	Errors may not be noticed on a timely basis.	Reconciliations between IBS and Agresso are not printed off and signed. This means that there is no evidence of review	Low	The 'totals' section of the reports should be printed off and signed to demonstrate that the reconciliations have been reviewed.  Alternatively the Systems team should look to implement an electronic review system to ensure all reconciliations performed are subsequently reviewed by a secondary member of staff.	Additional staff have been trained to carry out the task. The task has been reviewed to remove the manual effort to produce the spreadsheet. Totals are signed off by a different secondary member pf staff	Janette Hirst 1st April 2010

Ref	Specific Risk	Control weakness found	Risk rating	Recommendations	Management response	Officer responsible & implementation date
2.	Adjustments may be processed without proper authorisation.	Following prior year recommendations, a control is now in place for checking authorisation of account adjustments post processing.  However, this involves the person who has posted the adjustment creating their own listing of adjustments on an excel spreadsheet, which is signed off by the Rent Accounting Officer Team Leader.  This is not deemed to be an effective control as the reviewer can gain no assurance over the completeness of the listing prior to authorisation.	Medium	Reports of all adjustments made should be taken directly from the IBS system, to ensure completeness of the listing.	Following transfers, an extract report from IBS is compared to the transfers by a secondary member of staff.  This is then signed off by the team leader	Janette Hirst 1st April 2010
3.	User accounts may be set up and used inappropriately.	Re-raised from prior year  The IBS system does not record the date when new users were added to the system.  Subsequently there is no way to identify when individuals were granted access to the system meaning there is a lack of an audit trail.	Low	The Technical Support Team should investigate with the software suppliers whether this function can be added to the system to enable reports to be produced detailing when users started on the system for audit and for management purposes. In the meantime consideration should be given to undertaking a periodic review of user accounts to ensure that these are reflective of the individual roles and responsibilities.	Agreed that this is correct; there is nowhere within the IBS system that a date can be entered when adding a new user. This was referred to IBS, but the feature would have had to been added to the system as an enhancement. No further action has been taken to rectify this problem.	Janette Hirst
Ref	Specific Risk	Control weakness found	Risk rating	Recommendations		Officer responsible & implementation date

Ref	Specific Risk	Control weakness found	Risk rating	Recommendations	Management response	Officer responsible & implementation date
Opera	ating effectiveness					
4.	Increased risk of unpaid arrears if insufficient checks are performed prior to right to buy completions.	It is Authority procedure to check that prior to a right to buy sale being made the tenant has no outstanding arrears for council tax, housing benefit or sundry debts. A checklist is used to confirm that this process has been followed.  In 1 out of 3 cases tested, no evidence could be provided to show that any arrears checks had been completed. In 1 out of 3 cases evidence could not be provided to show that a check had been completed to ascertain whether the tenant had housing benefit arrears.	Low	Prior to the completion of right to buy sales, the Authority should confirm, and evidence, whether the individual has council tax, sundry debt, rent or any other type of arrears. If this is the case, the arrears should be collected prior to completion of the right to buy sale.	Tim Ansell to ensure procedure in place Agreed	Tim Ansell Immediate effect
5.	Differences are not noticed and rectified on a timely basis.	Daily reconciliations between ICON (cash collection system) and IBS and Northgate (housing benefits system) and IBS are not signed as reviewed.  In addition, 11 out of 20 ICON to IBS reconciliations and 5 out of 20 Northgate to IBS reconciliations had not been prepared on a timely basis, within the guidelines as specified in the reconciliation file.	Low	The Council should ensure that all reconciliations are reviewed. All daily reconciliations should be performed in accordance with the scheduled timetable.	Additional staff member trained to carry out daily and weekly balancing. The task is carried out in a timely manner.	Janette Hirst 1st March 2010

Ref	Specific Risk	Control weakness found	Risk rating	Recommendations	Management response	Officer responsible & implementation date
6.	Income collected from housing rents is not maximised.	It is noted that for all 3 of the key performance indicators reported corporately, performance against targets is below target.  Specifically:  For '% Rent collected as a proportion of rents owed', the authority target is 97.50%, and the year to date (YTD) performance is 95.88% as at October 2009. This is slightly below the 2008/09 outturn figure of 96.26%.  For 'current rent arrears', the authority target is £1.1m, and the YTD performance is £1.563m as at October 2009. This is also above the 2008/09 outturn figure of £1,358,086.  For 'Number of tenants evicted as a result of rent arrears activity', the authority target, profiled to the end of October is not to evict more than 21 tenants, and the Authority has currently carried out 23 evictions.	Low	The Council should continue to target those tenants who are slow to pay or with significantly aged arrears to help improve their performance against these KPIs.  The Authority should also continue to monitor the number of tenants evicted to ensure that the target is not exceeded.	Rent arrears action in place to deliver actions by end of 2010 to secure improvements We have changed the way we collate statistics on evictions. Many tenants abandon before the eviction so from April 2009 we collect evictions and abandonments due to eviction separately.	Tim Ansell 31st March 2011

Ref	Specific Risk	Control weakness found	Risk rating	Recommendations	Management response	Officer responsible & implementation date
7.	Benchmarking data produced is inaccurate, and is not being adequately communicated to staff, raising questions regarding the cost/ benefit of this benchmarking.	The Authority provides data to 'HouseMark' in order to benchmark its performance against other Local Authorities.  The data provided to 'HouseMark' for performance against Authority KPIs has been calculated incorrectly. The figure presented for proportion of rent collected has factored in the arrears outstanding at the prior year end (as per the Authority's own method for calculating performance against this KPI), however HouseMark figures should exclude this figure.  This error has meant that Authority performance is understated.  Furthermore, the process for feeding back information to teams regarding the benchmarking data obtained is unclear and is not formally followed.	Medium	Figures for 'proportion of rent collected' should be calculated by excluding arrears outstanding at the prior year end.  Furthermore, it is recommended that a more robust, formal procedure is put in place for summarising the results of benchmarking to management, in order for management to be able to assess Authority performance against its' peers.	Information will be collated using the Housemark definitions Housemark Pis are proportion of rent collected excluding rent loss and rent arrears of current social housing tenants as a percentage of the rent debit.	Tim Ansell Immediate effect
8.	Income may not be identified and allocated correctly	It was noted through reviewing suspense accounts that although the accounts are regularly reviewed and efforts made to clear significant items there are a number of smaller items not cleared.  Holding Account 6 had a balance of £998.08 at the time of audit (November 2009) with a number of items posted in July and August.	Low	The Council should continue to review suspense accounts on a weekly basis.  Any items in suspense should be investigated and the balance cleared to nil.	Suspense accounts are reviewed on a weekly basis. The suspense account balances have been significantly reduced, and to zero where applicable.	Janette Hirst 1st April 2010

Ref	Specific Risk	Control weakness found	Risk rating	Recommendations	Management response	Officer responsible & implementation date
9.	Lack of detail regarding why adjustments are being made could mean that inappropriate adjustments are being made.	During testing of manual and account adjustments that had been made within the IBS system during the year, 2 out of 35 cases (tenancy references 760601 and 764476) were identified where there was insufficient detail on the system to ascertain why the adjustment had been made.  One of these was a debit adjustment and the other a credit adjustment against the tenancy.	Medium	All tenancy officers should be informed that adjustments made on the system should have clear audit trails on the accounts, to demonstrate why the adjustment has been made.	Tim Ansell to ensure appropriate procedure in place	Tim Ansell Immediate effect
10.	Debt may become irrecoverable and unnecessarily written off.	During testing of arrears cases, 4 out of 30 cases were identified where a repayment agreement had been put in place with the tenant, but no further action had been taken by the Authority once the tenant failed to comply with the terms of this agreement, and thus their arrears had worsened.  Furthermore, 2 out of 30 cases were noted where action to chase arrears had not been undertaken on a timely basis.	Medium	The Authority should ensure that the agreed arrears recovery procedures are being implemented consistently and in full.	Agreed that in the cases noted above, the Authority had not adequately chased arrears. Rent arrears clinics set up to monitor progress, new process for one to one monitoring with officers	Tim Ansell 31st July 2010

Ref	Specific Risk	Control weakness found	Risk rating	Recommendations	Management response	Officer responsible & implementation date
11.	Tenancy agreements are not completed correctly, meaning contracts made between Authority and tenants are incomplete or inaccurate.	During testing of 25 new lettings within 2009/10: In 2 out of 25 cases the tenancy agreement could not be located. In 1 out of 25 cases tested there was no tenancy commencement date on the tenancy agreement. In 1 out of 25 cases the tenancy commencement date on the tenancy agreement date on the tenancy agreement did not agree to the IBS system	Medium	The Authority should ensure that all tenancy agreements are kept securely on file. All tenancy agreements should state a 'tenancy commencement date', and this should agree to the start date as per the IBS system.	Agreed Instructions given to staff	Christine Ansell Immediate effect
12.	The Authority's documented processes regarding write-offs are not being followed.	In 1 out of 3 cases tested, a write-off had been processed without a write-off schedule being completed. Evidence was available that the write-off had been authorised via e-mail by an appropriate officer, however no formal documentation was in place as per the Authority's write-offs policy.	Low	For all write-offs, a schedule should be completed and authorised prior to processing, as per Authority policies and procedures.	Agreed that a schedule should be completed for all write-offs	Tim Ansell 31st July 2010

## Agenda Item 8

Appendices



Item No.

## **Audit Committee**

Report Title	ANNUAL GOVERNANCE STATEMENT			

AGENDA STATUS: Public

Cabinet Meeting Date: 28 June 2010

**Directorate:** Finance and Support – Finance and

Assets

Accountable Cabinet Member: Councillor David Perkins

Ward(s) N/A

#### 1. Purpose

1.1 To present the 2009/10 Annual Governance Statement to the Cabinet.

#### 2. Recommendations

- 2.1 That the Audit Committee reviews the 2009/10 Annual Governance Statement and indicates whether there are any updates required.
- 2.2To approve the Annual Governance Statement for its inclusion in the draft 2009/10 Statement of Accounts.

#### 3. Issues and Choices

#### 3.1 Report Background

- 3.1.1 The Accounts and Audit Regulations (A&AR) 2003, as amended in 2006, require the Council to formally approve the Statement of Accounts by 30<sup>th</sup> June. This includes the adoption of the Annual Governance Statement.
- 3.1.2 The system on internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives. It can therefore only provide reasonable and not absolute assurance.

- 3.1.3 In many organisations the system (and statement) of internal control is often seen as an audit or finance function. The responsibility lies with both officers and Members. In summary:
  - The Council is responsible for ensuring that its business is conducted in accordance with the law and proper standards, and that public money is safeguarded and properly accounted for, and used economically, efficiently and effectively.
  - The Council has a duty under the Local Government Act 1999 to make arrangements to secure continuous improvement in the way in which its functions are exercised, having regard to value for money.
  - In discharging this overall responsibility, the Council (elected Members and officers) is responsible for ensuring there is a sound system of internal control which facilitates the effective exercise of the Council's functions and which includes arrangements for the management of risk.
- 3.1.4 The Annual Governance Statement is attached at Appendix 1.

#### 3.2 Issues

As noted within the document, the control weaknesses are detailed in section 5.

#### 3.3 Choices (Options)

N/A

#### 4. Implications (including financial implications)

#### 4.1 Policy

There are no direct implications in relation to the statement on internal control.

#### 4.2 Resources and Risk

The system on internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives. It can therefore only provide reasonable and not absolute assurance.

#### 4.3 Legal

None

#### 4.4 Equality

N/A

### 4.5 Consultees (Internal and External)

Management Board, Corporate Managers and Internal Audit.

### 4.6 How the Proposals deliver Priority Outcomes

N/A

### 4.7 Other Implications

None

### 5. Background Papers

5.1 Office working file including evidence

Cllr Brian Hoare, Leader David Kennedy, Chief Executive Isabell Procter, Director of Finance and Support Francis Fernandes, Borough Solicitor Gavin Chambers, Head of Finance and Assets. Ext. 7194

#### NORTHAMPTON BOROUGH COUNCIL ANNUAL GOVERNANCE STATEMENT 2009/10

#### 1.0 Scope of responsibility

The Council is responsible for ensuring that its business is conducted in accordance with the law and proper standards, and that public money is safeguarded and properly accounted for, and used economically, efficiently and effectively. The Council also has a duty under the Local Government Act 1999 to make arrangements to secure continuous improvement in the way in which its functions are exercised.

In discharging this overall responsibility, the council is responsible for putting in place proper arrangements for the governance of its affairs, facilitating the effective exercise of its functions, which includes arrangements for the management of risk.

Northampton Borough Council has, through its cross party Constitutional Review Working Group agreed a local code of corporate governance which is scheduled to be adopted by Full Council in July 2010. The code format is based on the CIPFA/SOLACE Framework 'Delivering Good Governance in Local Government' (CIPFA 2007). The code, when implemented, will be subject to a review by Internal Audit.

This statement explains how the council meets the requirements of regulation 4(2) of the Accounts and Audit Regulations 2003 as amended by the Accounts and Audit (Amendment) (England) Regulations 2006, in relation to the publication of a statement on internal control.

#### 2.0 The purpose of the governance framework

The System of Internal Control and the Governance Framework have been in place at Northampton Borough Council for the year ended 31 March 2010 and up to the date of the approval of the statement of accounts.

The governance framework comprises the systems and processes, and culture and values, by which the council is directed and controlled and the activities through which it accounts to, engages with and leads the community. It enables the council to monitor the achievement of its strategic objectives and to consider whether those objectives have led to the delivery of appropriate, cost-effective services.

The system of internal control is a significant part of that framework and is designed to manage risk to a reasonable level. It cannot eliminate all risk of failure to achieve policies, aims and objectives and can therefore only provide reasonable, not absolute, assurance of effectiveness. The system of internal control is based on an ongoing process designed to identify and prioritise the

risks to the achievement of the council's policies, aims and objectives. It is also designed to evaluate the likelihood of those risks being realised and their impact should they be realised, and to manage them efficiently, effectively and economically.

#### 3.0 The Governance Framework

The Constitution is the relevant governance document and the Code of Governance will form part of it. Our governance framework will derive from the six core principles identified in a 2004 publication entitled The Good Governance Standard for Public Services. This was produced by the Independent Commission on Good Governance in Public Services – a commission set up by the Chartered Institute Of Public Finance and Accountancy (CIPFA), and the Office for Public Management. The commission utilised work done by, amongst others, Cadbury (1992), Nolan (1995) and CIPFA/SOLACE (2001). These principles were adapted for application to local authorities and published by CIPFA in 2007. The six core principles that this governance framework follows are:

- a) Focusing on the purpose of the authority and on outcomes for the community and creating and implementing a vision for the local area;
- b) Members and officers working together to achieve a common purpose with clearly defined functions and roles;
- c) Promoting values for the authority and demonstrating the values of good governance through upholding high standards of conduct and behaviour;
- d) Taking informed and transparent decisions which are subject to effective scrutiny and managing risk;
- e) Developing the capacity and capability of members and officers to be effective; and
- f) Engaging with local people and other stakeholders to ensure robust public accountability.

The key elements of each of these core principles are as follows:

## a). Focusing on the purpose of the authority and on outcomes for the community and creating and implementing a vision for the local area

The Council works through a number of strategic partnerships with other service providers in the area. These include the Local Strategic Partnership (LSP), Safer Stronger Northampton Partnership (CDRP) and Children and Young People's Partnership. To be effective and to maximise the use of our shared resources, we

develop shared priorities and deliver them in the most effective way for the people of Northampton.

Many activities which deliver shared priorities are agreed through the Local Area Agreement (LAA) for Northamptonshire. The first LAA was Northamptonshire focused on delivering services and improvements to communities against four key themes. The second LAA for Northamptonshire was agreed with Government Office of the East Midlands in May 2008. The LAA identifies key priority outcomes for the whole county as well as informing local priorities for Northampton to be delivered by the Council and its partners.

The focus is seven key areas:

- Stronger, empowered and cohesive communities
- Building Safer Communities
- Improved life chances for Children
- Improved adult health and well being
- A stronger local economy
- Improved environmental sustainability
- · Tackling exclusion and promoting equalities

The Local Area Agreement will be the key delivery plan for the Northamptonshire Sustainable Community Strategy. The strategy was approved by the Public Service Board in October 2008 and sets out the vision and key objectives for the county between now and 2031. A Northamptonshire Public Service Board has been established as the body responsible for delivering the second LAA and replaces the previous LAA Board. This Board will take a strategic view for the county as expressed in the 'Sustainable Communities Strategy for Northamptonshire'. It brings key strategic partners together to inform, drive and champion the strategic vision for the county in the longer term.

#### Our partnership vision for Northampton:

We believe Northampton should be a successful and confident town in which everyone who chooses to live here, work here or visit the town feels they belong, have a future, have financial stability and, where appropriate, business opportunities. It should also be a place that has a vibrant and diverse culture and welcomes a variety of lifestyles.

To achieve this the Northampton Local Strategic Partnership has developed a *Sustainable Community Strategy for Northampton*, which includes key themes from a similar county-wide strategy and focuses on key strategic objectives local to Northampton. Its vision is -

#### By 2011 Northampton will be:

- Recognised for good quality, environmentally friendly housing
- Well served by modern and efficient public services
- Safer
- Cleaner
- Healthier

As well as planning services for the future growth of the area, we also intend to improve the quality of our services and make them more accessible to our customers now. By constantly improving to make sure our Council is amongst the best Councils in terms of public service by 2013, we will be able to tackle the opportunities and challenges effectively - challenges such as managing the growth of the area in a way that enhances the quality of life, bringing the town centre to life, renewing local housing estates and putting Northampton on the map, both regionally and nationally. All of this can only be delivered by working hand in hand with our partners.

In order to ensure that our plans meet the needs and aspirations of our local communities, and contributes to wider community outcomes, we consulted with local people and used their feedback to help to select our five priorities. These are:

- Safer, greener and cleaner communities
- Improved homes, health and well-being
- A confident, ambitious and successful Northampton
- Strong partnerships and engaged communities
- An efficient, well managed organisation that puts the customer at the heart of what we do.

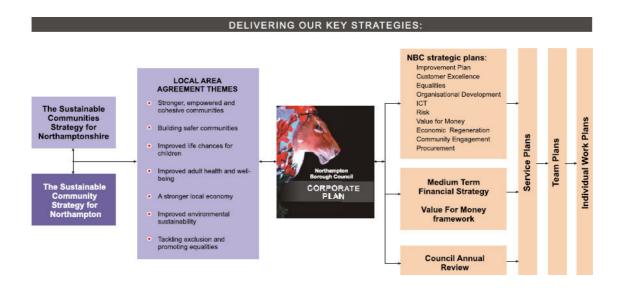
The council uses information from corporate and service consultations, engagement through area partnerships and community forums as well as feedback from customers to check that these priorities remain important to the community and that service delivery meets their expectations. The council also has a Residents Panel, which can be used for structured consultation with a demographically representative sample of the population.

The Council has adopted the following management aims, to ensure the above priorities are delivered. The management aims are to:

- Provide excellent customer service
- Engage in meaningful dialogue
- Make best use of our resources
- Be a single effective team
- Work to make Northampton a better place

The diagram below shows how the various groups and plans link together.

### How We Deliver Our Key Strategies



#### Themed strategies and plans

The Council has in place a comprehensive and robust performance management framework. The framework is reviewed annually to ensure that learning and improvement is captured and changes made where necessary.

The Council monitors delivery of its priorities and objectives through the performance management framework. A service plan is in place for each of the Council's service areas and the objectives set out in the key strategic plans (Sustainable Communities Strategy, Local Area Agreement, Corporate Plan) are embedded in these plans. The service plans represent the key plan for each service and clearly set out targets and actions for each service and how each service area contributes to corporate objectives and targets. The service plans address service-level improvements, including value for money objectives. Service plans also set out how each service will contribute to a range of

corporate performance and improvement imperatives, including data quality, Equalities, and Employee Opinion Survey action plans. Local service improvement plans are reflected in the plans.

The performance management framework requires service plan targets and actions to be reviewed each month by the relevant departmental management teams (DMTs). At strategic management level the overall performance of each service is monitored at monthly Directorate and Portfolio Holder DMT meetings, independently supported by a member of the corporate performance team. These reviews, chaired by the relevant Director, address a range of performance aspects: risk management, financial performance, national and local performance targets, complaints and compliments. Issues identified are discussed in one to ones with the Director and Chief executive. A DMT Report Pack extracted from the Council's performance software, Performance Plus, supports the meetings. From April 2010 a Management Board Data Set will be reported on a monthly basis to Management Board, as well as the monthly Cabinet performance reports. Service plans are reviewed at DMTs; this will ensure that plans remain current, that targets remain relevant and appropriately challenging and that the service is delivering the actions necessary to achieve the corporate objectives.

The Corporate Performance Team, who is responsible for ensuring that Data Quality processes and procedures are in place, collates performance information. A Data Quality Strategy is in place that sets out roles and responsibilities and the processes in place. Level 3 was achieved in 2009-10. Data quality leads and data quality action plans are in place in every service area. Checks on background evidence for indicators are applied each month on a sampling basis, with full background checks quarterly by the corporate Performance Team. Information which has no background checks, or which has not been signed off by managers in the service area, is not permitted to go forward into our performance reports. Senior managers and Councillors are then informed of the reason for the missing or unvalidated data. These steps are necessary to ensure that decision makers have confidence in the data presented to them. During 2010 service area Data Quality Risk Ratings will be introduced and reported to Audit Committee on a quarterly basis.

Performance information is made widely available. All Councillors are provided with the monthly performance reports. Portfolio Holders have access to their own tailored performance pages on Performance Plus, which can be accessed at anytime. Notice Boards across all council premises are used to display performance information, ensuring that staff who do not use computers can still access up to date information on the performance of each service area. The reports are placed on the Council's website so that members of the public can access the information.

At a political level performance is monitored by Portfolio Holders each month in DMT meetings with Directors and Heads of Service. Monthly performance reports are presented to each meeting of Cabinet by the Portfolio Holder for Performance, advised by officers. These reports focus on performance against

Appendix 1

the Council's priorities and highlights performance exceptions in addition to an overview of performance against all indicators. The report looks at in month and year to date performance against targets. An annual outturn report analyses national quartile performance so that the Council's performance levels can be compared to the levels of the best performing Councils.

The Performance Management Framework clearly sets out the flow of management information and accountability across the Council. The framework is reviewed annually to ensure that it remains fit for purpose.

At employee level we have established an Employee Development Scheme so as to jointly agree employee objectives and identify training and development needs. The Scheme provides for an annual appraisal at which past performance is reviewed, and also provides for regular monitoring of performance during the year.

Each year, the Council produces a Corporate Plan, setting out the outcomes we want to achieve against our corporate priorities.

Through reviews by external auditors, external agencies, Internal Audit, and internal review teams, the Council constantly seeks ways of ensuring the economical, effective and efficient use of resources, and for securing continuous improvement in the way in which its functions are exercised, having regard to a combination of economy, efficiency and effectiveness. A corporate procurement strategy/toolkit has been developed to ensure proper arrangements are in place for procurement of goods and services. This was reviewed by Members and senior officers before being adopted.

The Council reviewed its financial regulations during 2007/08 with the updated financial regulations being approved by Council in November 2007. Revised procurement rules were adopted in March 2008, updating the previous guidance that covered 2004 to 2007. All budget heads are allocated *to named budget officers, who are* responsible for controlling spend against budgets, and who are also responsible for assets used in the provision of their services.

Contracts let during the year, as well as partnerships entered into, include appropriate arrangements for monitoring against agreed targets and indicators. A Procurement Monitoring Group has also been set up, where contracts over £20k are referred to the group, to ensure that the appropriate finance, procurement and legal rules are all adhered to.

The Council's Risk Management Strategy, which incorporates business continuity management, has been further improved in 2010. The Strategy clearly sets out the processes and responsibilities for managing risks across the authority and is supported by a Risk and Business Continuity Management Handbook.

Risks are identified and registers refreshed annually as part of the Service Planning process. This enables risks to be associated clearly to objectives and

priorities, providing management with valuable monthly reporting, ensuring resources are targeted to the priorities and objectives most at risk.

Service-level risks are challenged monthly through the Directorate Performance Meetings and Management Board reviews Strategic risks quarterly.

The Council has approved critical functions and business continuity plans for these functions are well developed across the authority. A high proportion of these plans have been tested.

Assurance on the Council's risk and business continuity function is provided through a Quarterly Risk Review Meeting chaired by the Director of Finance and Support, through regular verbal and written updates to the Audit Committee and through internal audits.

## b). Members and officers working together to achieve a common purpose with clearly defined functions and roles

The council has adopted a Constitution, which sets out how the Council operates, how decisions are made and the procedures that are followed to ensure these are efficient, transparent and accountable to local people. The constitution reflects the 'Executive/Scrutiny' model following the Local Government Act 2000.

Cabinet is responsible for making executive decisions as defined by law and operates within the budget and policy framework approved annually by full Council. Meetings are open to the public except when personal or confidential matters are being discussed. Cabinet Portfolio Holders have authority to make non-key delegated decisions in accordance with the Leader's Scheme of Delegations in the Constitution. Furthermore, senior and other officers of the Council can make decisions under delegated authority – again the extent of these delegations is set out in the Officers' Scheme of Delegations in the Constitution. The Council publishes a forward plan, which contains details of key decisions to be made by the Cabinet. Each Cabinet member has a specific portfolio of responsibilities requiring him or her to work closely with senior and other employees so as to achieve the Council's ambitions.

The Council's Management Board, which consists of the Chief Executive, Directors (including the S151 officer), the Monitoring Officer, Assistant Chief Executive and Head of Human Resources, met on a weekly basis during 2009/10. The current structure for Management Board decisions is that it follows a three week cycle, one week it considers normal business matters, the next week it considers bigger business, requiring thirty minutes or more of discussion and the third week it considers items requiring extensive discussion or debate, for example policy development issues. Management Board also considers other internal control issues, including strategic risk management, performance management, compliances, efficiency and value for money, and financial management. Management Board meet with Cabinet on a monthly basis to

review progress in achieving the Council's ambitions, priorities for action, performance management and forward planning for major issues. It has a corporate responsibility for the messages that the council puts out, both internally and externally.

• Below Management Board the management structure is well defined in a hierarchical manner, comprising the following groups:

#### **Corporate Briefing**

This group consists of Management Board members and also all Heads of Service. The meetings are diarised weekly to meet as required. The agenda and meeting go ahead is agreed weekly by the Chief Executive.

The group, which is non-decision making, provides collective responsibility for:

- Providing corporate leadership
- Employee development
- Internal and external communications
- Performance management
- Co-ordinating and delivering corporate objectives and priorities for action
- Reviewing corporate policy
- Reviewing corporate standards
- Considering key operational matters

The format and further development of this meeting is currently under review.

#### **Directorate Management Team (DMT)**

Each Directorate has a DMT where the Director and Heads of Service meet to discuss Management Board feedback, council wide and service specific areas. DMT meetings:

- Ensure that directorates contribute to Management Board, Corporate Briefing and other teams/groups
- Ensures feedback from Management Board, Corporate Briefing and other teams/groups is communicated within the Directorate
- Provides a lead within Directorates to meet corporate requirements
- Ensures group corporate contribution
- Ensures communication of corporate requirements within and between teams within the respective directorate
- Ensures service area performance is reviewed through DMT Performance Report Packs

#### Managers' Workshop

The managers' workshop started in 2007/08 and has a planned roll out of corporate subjects. The workshop attendance covers over 100 managers across the council.

#### Other specific group meetings:

#### **Project Initiation Group**

During 2009/10 the Project Initiation Group (PIG) was formed. This group reviews all new change plan initiatives and all existing live projects currently in progress. The group ensures that correct project management principles are applied, using the standard templates that have been introduced. The group will review and challenge where necessary, ensuring that the projects are robust, financed, managed appropriately, authorised and necessary.

The prime responsibilities of the group are in the table below:

#### Prime responsibilities:

- Review all Project Initiation Requests (PIRs) viability against the change assessment criteria
- Review and challenge business cases and make recommendation to Management Board on their viability
- Provide an approval or reject recommendation to the Management Board on all PIR and Business Cases
- Make the necessary recommendation on reprioritisation of the change management plan to Management Board as and when required
- Communicate progress of the NBC change plan and report on updates to the Management Board and Members
- Conduct Quality Gate Reviews on major projects/programmes and provide recommendation to Management Board and on its findings and recommendations
- Facilitate the appeal process for all PIR and Business Case that have been unsuccessful in their evaluation by PIG and Management Board

There are also corporate groups for equalities, comprehensive performance assessment use of resources, ICT Exchange Group, Procurement Monitoring Group (PMG) to name a few.

# Corporate priorities, policies and standards translated through service plans into day-to-day activities

The council has adopted a number of codes and protocols that govern both Member and officer activities. These are mainly reviewed annually:

- Members Code of Conduct
- Members Register of Interests
- Officers Code of Conduct
- Officers Register of Interests
- Protocol for Members and officers regarding probity planning
- Protocol on Member/Employee relations
- Register of Gifts and hospitality Members and Officers
- Counter Fraud
- Whistleblowing policy
- RIPA Policy
- Complaints and compliments procedures

# c). Promoting values for the authority and demonstrating the values of good governance through upholding high standards of conduct and behaviour

The council has designated the Borough Solicitor as the Council's Monitoring Officer. It is the function of the Monitoring Officer to ensure compliance with established policies, procedures, laws and regulations. The Monitoring Officer also supports the Standards Committee and is the nominated officer for Whistleblowing. After consulting the Chief Executive and Director of Finance, he will report to the Council, under Section 5 of the Local Government and Housing Act 1989, if he considers that any proposal, decision or omission would give rise to unlawfulness or maladministration. Such a report will have the effect of stopping the proposal or decision being implemented until the report has been considered.

The Councils Standards Committee complies with best practice and has 3 independent members sitting on it.

The political and managerial leadership is engaged in the ethical agenda through meetings between the Chair of Standards and the Political Leaders and the Chief Executive. The Chair of Standards will now personally present the Standards Committee's annual report to a meeting of the Full Council.

The Standards Committee engages internally and externally through a communications strategy, which includes a newsletter and a revamped internet/intranet site.

#### **Report on Governance Arrangements**

Our internal auditors carried out an electronic governance survey in March 2010, as part of the planned 2009/10 audit work. A similar survey was carried out in 2006/07, which was compared with the 2009/10 results.

In summary, the results indicate that perceptions of the strength and quality of governance have increased for Members and senior management as a whole since the 2006/07 survey.

#### **Finance and Audit Services**

The financial management of the Authority is conducted in accordance with the financial rules set out at Article 13 and the Financial Regulations section within the Constitution. The Council has designated the Director of Finance as the Chief Finance Officer in accordance with Section 151 (S151) of the Local Government Act 1972. The Head of Finance and Assets is the deputy S151 officer. The Council has in place a three-year Financial Strategy, updated annually, to support the medium-term aims of the Council Plan.

The Council maintains an Internal Audit service provided through a contract with PricewaterhouseCoopers, who operate to the standards set out in the 'Code of Practice for Internal Audit in Local Government in the UK'. Individual services produce annual service plans. These Service Plans are updated each year so as to incorporate the Council Plan requirements into service activities, so that services know what they are required to do to achieve the Council's priorities and ambitions. These plans also identify any governance impact.

Our external audit services are provided by the Audit Commission, who audit our statement of accounts, data quality, grant returns, whole of government accounts and national fraud initiative.

# d). Taking informed and transparent decisions which are subject to effective scrutiny and managing risk

The Council has several committees, which carry out regulatory or scrutiny functions:

- Cabinet, which makes executive decisions
- A Planning Committee to determine planning applications and related matters;
- A Standards Committee that promotes, monitors and helps to maintain high ethical standards amongst the Council's Members, and this extends to having the same responsibility for all town and parish councils within the Borough;

 An Audit Committee to provide assurance about the adequacy of internal controls, financial accounting and reporting arrangements, and that effective risk management is in place. Its work is intended to enhance public trust in the corporate and financial governance of the council;

The Audit Committee has become a very effective committee meeting. During 2009/10, the committee has again monitored the delivery of internal audit recommendations through the output of the Teamcentral system. The Committee has requested officers to attend where recommendations have not been implemented by the due date. This is now moving onto audit reports that have a no or limited assurance rating, as the audit recommendations are largely implemented on time now. This has led to improved internal control with the audit recommendations being implemented on a timely basis.

The committee also reviews risk registers and will also approve the 2009/10 Annual Governance Statement (AGS) and Statement of Accounts. The committee received its annual training from our internal audit providers PWC in March 2010.

- A Licensing Committee, which monitors and reviews the effectiveness of the Council's licensing policy and procedures.
- General Purposes Committee, which is a sub-committee of full Council and makes decisions which are not the responsibility of the Executive or other committees.
- Appointments and Appeals Committee, which has responsibility for appraising senior officers and dealing with certain disciplinary/grievance matters.

Since May 2007 the Council has operated with four committees which carry out the Overview and Scrutiny (O&S) function. These are:

- Overview and Scrutiny Management Committee, made up of the chairs and vice-chairs of the three Overview and Scrutiny Committees - sets workplan, allocates resources, oversees Member training in O&S area, and reviews arrangements for involvement by Councillors and the public.
- Overview and Scrutiny Committee 1 Partnerships, Regeneration, Community Safety and Engagement
- Overview and Scrutiny Committee 2 Housing and Environment
- Overview and Scrutiny Committee 3 Improvement, Performance and Finance

The Overview and Scrutiny Committee structure has been recently reviewed. The Scrutiny Management Committee has been disestablished and one scrutiny committee has been established with the power to create 3 standing Panels to conduct particular work commissioned by the parent Committee. These

proposals were recommended by the he Constitutional Review Working Party and approved by Full Council in May 2010.

"Overview and Scrutiny is a key part of the modernised arrangements for governance in local councils and also an important mechanism for driving forward performances in services. The four key legislative roles are: -

- Holding the Executive to account
- Policy development and review
- Best Value Reviews
- External Scrutiny

Overview and Scrutiny provides the opportunity for Councillors that are not members of Cabinet to examine various functions of the Council, to question how key decisions have been made and to champion issues of local concern to residents.

Overview and Scrutiny is charged with finding ways of ensuring that the issues that matter to the public are the focus of their attention, and with finding new ways of getting citizens involved in the things that affect them. Overview and Scrutiny has considerable powers:

- Holding decision makers to account
- Challenging and improving performance
- Supporting the achievement of value for money
- Challenging the ways things are done
- Influencing decision makers with evidence based recommendations
- Bringing the evidence and views of stakeholders, users and citizens

Overview and Scrutiny is Councillor led. As well as Councillors leading on the review of topics, where they research issues and develop recommendations, they are also involved in setting the Overview and Scrutiny Committee, bringing forward topics and issues, identifying who they want to hear from to help their work and what they want to know and how they want it presented to them.

# e). Developing the capacity and capability of members and officers to be effective

The council has a structured councillor development programme which is informed by corporate priorities, legislative changes and individual personal development plans for councillors. The programme is overseen by the councillor development group, which comprises of councillors from all political groups and officers to determine priorities and agree programmes of development on a rolling three-month programme. It also evaluates and monitors outcomes from development sessions.

Extensive Members training was undertaken during 2009/10. The developments focused on three key areas: Knowledge briefings, personal skills development

and Committee Development Sessions. Some topics covered in knowledge briefings were: Emergency Planning, Community Safety, and Financial Budgets & Service Planning. Personal skills development was identified through Personal Development Reviews (based on the IdeA competencies). These ranged from IT skills, developmental conferences and nominated delegates attending the IdeA Leadership Academy. Training was conducted for Committee members in the areas of Planning, Licensing, Standards & Overview & Scrutiny.

# f). Engaging with local people and other stakeholders to ensure robust public accountability

The council has adopted a community engagement strategy. This sets out its principles for talking to and understanding the needs and opinions of residents, forums, community groups, stakeholders and partners, and how they can get involved in community life and decision-making. Detailed work is being carried out to develop a co-ordinated programme of engagement activities to support the implementation of the strategy.

A comprehensive communications strategy is also being prepared, which will make sure that the Council gets its message across, is able to inform local people of what it is doing and what they need to know, protects the Council's reputation and improves how it communicates with its own staff.

#### 4.0 Review of Effectiveness

The Council has responsibility for conducting, at least annually, a review of its governance framework including the system of internal control. The process adopted during 2009/10 for a review is below; this will be strengthened during 2010/11:

The AGS group was set up to agree the approach and necessary contributors for the production of the draft AGS and its circulation for comments. The process included:

- Contributions and comments from Heads of Service.
- Internal Audit review for comment
- Review and approval by Management Board
- Review and approval by the Audit Committee

The next paragraphs give more detail regarding the actual review process, and actions undertaken during 2009/10.

The review of effectiveness is informed by the work of the managers within the Council who have responsibility for the development and maintenance of the governance environment, the Internal Auditor's annual report and also by

comments made by the external auditors and other review agencies and inspectorates.

The process that has been applied in maintaining and reviewing the effectiveness of the governance framework includes:

The Borough Solicitor (the 'Monitoring Officer') has a duty to monitor and review the operation of the Constitution to ensure its aims and principles are given full effect. The Council reviews the Constitution regularly to incorporate any necessary changes. A full review of the Constitution was undertaken during the latter part of 2007/08 to ensure it was accurate and reflected current best practice and legal requirements. A further review is currently underway through the Cross Party Constitutional Review Working Party (CRWP) and partial changes were approved by Full Council in May 2010 with a further review of the full constitution to be considered by Full Council in July 2010.

The Council's three Overview and Scrutiny (O&S) Committees are described above. They can establish Standing Panels groups, which look at particular issues in depth, taking evidence from internal and external sources, before making recommendations to the Executive (Cabinet). The O&S Committees can "call-in" a decision that has been made by the Executive but not yet implemented, to enable it to consider whether the decision is appropriate. Call in can be referred to O&S by at least two Councillors.

A good example of the call in process at NBC is detailed in an article by the Centre for Public Scrutiny (CFPS), where the Sixfields plan was called in. The article notes that it was effective use of the call in process.

During 2009/10 examples of what the then task and finish groups carried out for the O&S Committee included:

#### Community Centres:-

To support the development of policy in relation to:-

- the provision of premises for community use, and
- the role of Northampton Borough Council in such provision
- to monitor any budget proposals in relation to community centres

#### More facilities for older children and young adults

- To investigate the facilities and activities (recreational, social and cultural) available for 13-19 year olds, including those with special education needs and those with disabilities up to the age of 25.
- To evaluate whether such facilities and activities are on a paid for or free of charge basis.

## Scrutiny of the West Northamptonshire Emergent Joint Core Strategy

 To recommend to full Council, Northampton Borough Council's formal response to the consultation on the West Northamptonshire Emergent Joint Core Strategy

#### • Sheltered Housing and Housing Options for Older People

- To establish whether the Sheltered Housing Service provides a value for money service and how it can be improved.
- To establish residents' satisfaction levels and understanding of Sheltered Housing and Housing Options for Older People
- To determine a better understanding of the complex nature of Sheltered Housing

An Overview and Scrutiny Work Programming event was held in March 2010. Non-Executive Councillors, in Groups, supported by a Director and a Head of Service put forward suggested issues for inclusion on next year's Overview and Scrutiny Work Programme. Cabinet Members were invited to attend the event to inform of their priorities and objectives for the year. The Leader of the Council provided a precis of Cabinet's priorities and objectives and along with other Portfolio Holders present provided further information as required to the workshop on these issues. The Overview and Scrutiny Management Committee considered the issues suggested for inclusion and agreed that the Overview and Scrutiny Work Programme 2010/2011 be ratified by the new Overview and Scrutiny Committee at its first meeting in the new Municipal year. Issues on next year's Overview and Scrutiny Work Programme include:-

- Leisure Strategic Business Review
- Pre decision Scrutiny: Procurement (Market Testing) of Environmental Services
- Northamptonshire Alcohol Strategy
- Commissioning Framework for the Third Sector

Two previous Scrutiny Reviews have been submitted to the CfPS' Good Scrutiny Awards 2010 for awards as an example of best practice. The Overview and Scrutiny Review – Customer Services nomination in the category 'added value' and the Overview and Scrutiny Review into the contaminated water incident in Northamptonshire in the category 'joint working'. The shortlist will be announced on 26 May 2010 and winners on 30 June 2010.

The CfPS refers to the Overview and Scrutiny Review into the Contaminated Water incident in Northamptonshire as an example of good practice of how there can be co-ordination between Councils in addressing an issue that crosses authority boundaries and the efforts that where made to engage with the public, both as a Council and by individual Members.

The Committee will also be conducting a base-line review using either a bespoke one or the Audit Commission's Ethical Government toolkit. A programme to policy reviews will form part of the work programme.

The Standards Committee has produced periodic newsletters for the benefit of Members, Parish Councillors and relevant officers, to provide updates on the national position, advice on matters in relation to Standards generally and to also remind Members of their obligations under the Code of Conduct, the Register of Interests, Gifts and Hospitality.

The Standards Committee held an "away-day" to develop an ambitious work programme for 2009/10, which will include strategies to develop the ethical agenda within the Council. The Committee will also be conducting a base-line review using either a bespoke questionnaire or the Audit Commission's Ethical Government toolkit. A programme to policy reviews will form part of the work programme.

In 2008/09, the local filter arrangements to deal locally with Member contract complaints was developed and implemented. A manual of procedures was developed and is being used by the Committee. A further review of the manual and Committee structures is underway to enhance the operation of the local filter arrangements and manual of procedures.

The Audit Committee has been very effective during 2009/10. An example is that all outstanding Internal Audit recommendations are reviewed at each meeting. Senior officers are requested to attend the committee to explain why recommendations have not been implemented within the agreed timescales.

The committee through its review of outstanding recommendations, has certainly proved to assist in the number overdue that are now virtually nil.

A good example of the effectiveness and timely intervention of the Audit Committee, is that all three areas noted below as having significant control weaknesses have been reviewed by the committee.

Internal Audit, under the terms of engagement, are required to provide those charged with governance with an opinion on the overall adequacy and effectiveness of the council's:

- Risk management
- Control and:
- Governance processes.

Collectively this is referred to as "the system of internal control".

An audit plan is prepared each year and is agreed at the Audit Committee prior to the year commencing. For 2009/10 the audit plan was agreed at the Audit Committee meeting on 17th February 2009.

The reporting process for Internal Audit requires a report of each audit to be submitted to the relevant service manager and/or chief officer. The report includes recommendations for improvements that are included within an action plan and requires agreement or rejection by service manager and/or chief officers. The process includes follow-up reviews of recommendations to ensure that they are acted upon, usually within six months. All Internal Audit reports include a report on the quality and effectiveness of internal control within the Council's systems, and an assessment in accordance with quantification and classification of internal control level definitions. These definitions are summarised below:

**High Assurance:** No control weaknesses were identified or some low impact control weaknesses were found.

**Moderate Assurance:** There are some weaknesses in the design and/or operation of controls, which could impair the achievement of the objectives of the system, function or process. However, their impact would be less significant or they are unlikely to occur.

**Limited Assurance:** There are some weaknesses in the design and/or operation of controls, which could have a significant impact, but should not have a significant impact on the achievements of the organisational objectives.

**No Assurance**: There are some weaknesses in the design and/or operation of controls, which could have a significant impact and may put at risk the achievement of organisational objectives.

Risk ratings, ranging from critical to low, are also included within the audit reports.

Significant progress has been made on a number of audited areas during 2009/10, most notably receiving a high assurance rating, with no recommendations, for the key areas of Budgetary Control and Treasury Management.

The Internal Audit service is subject to a review by the council's external auditors, the Audit Commission, who place reliance on the work carried out by the section. Internal Audit also carries out an annual self-assessment that is reviewed by the Director and Head of Finance and external audit.

TeamCentral was introduced at the end of 2007/08. This software manages audit recommendations and monitors the adherence of implementing them by agreed dates. TeamCentral sends out automatic monthly reminders where the implementation dates of audit recommendations have passed without being closed. The reports from this system will also be used as part of the monthly Corporate Performance Review meetings and summary information is presented to the Audit Committee. The committee during 2009/10 has requested officers to be present at meetings to explain why recommendations have not been actioned.

As part of the Comprehensive Area Assessment (CAA) framework for districts, the Council has been assessed under the 'use of resources' category. The overall score for 2008/09 was a 2, which is a good achievement to maintain this score from CPA, as CAA is a harder test. The 2009/10 score was being moderated by the Audit Commission and we were confident that we going to achieve some 3s. However, there was an announcement from the Audit Commission at the end of May 2010 that work on CAA, including the use or resources, ceased with immediate effect.

#### **5.0 Significant governance issues**

The 2008/09 statement highlighted significant control weaknesses in the following areas; debtors, creditors (Uniclass), payroll, bank reconciliations, fixed assets, housing rents and car parking income. Improvements made to these systems during 2009/10 mean that they are mainly no longer considered to have significant control weaknesses. However, debtors and creditors (Uniclass) are reported below again. Debtors are additional recommendations following the actions taken during 2009/10 and creditors (Uniclass) is repeated below due to the delay in the implementation of the IBS system.

Significant control weaknesses in relation to the following services for 2009/10 were identified by Internal Audit and highlighted to the Audit Committee at its meeting of 17<sup>th</sup> 2010 in the Annual Audit Report.

The report states that their work did not identify any significant control weaknesses that were considered pervasive in their effect on the system of internal control. However, isolated significant control weaknesses were identified in the following audits:

Significant Control Weakness areas	Action to address weakness
	(examples)
Core Financial Systems:	
Debtors	The Audit Committee on 22nd March
	2010 requested an update on both of
Uniclass Creditors	these systems. A report was
Officials of cartors	presented on each to the committee on
	17 <sup>th</sup> May and officers were challenged
	on progress and actions taken.
	. •
	In summary:
	Debtors – On the high risk ratings; (i)
	work on aged debt is to be prioritised
	(ii) measures have now been taken to
	address a system error in housing

where new debt wasn't being put into recovery (iii) the bad debt provision calculations will be reviewed and updated for the 2009/10 year end. Uniclass creditors – interim measures, such as segregations of duties, have been put in place, prior to the change in system to IBS, which is on track to go live in July 2010. **Other Systems Audits: Grounds Maintenance** Again, this is a report that the Audit Committee requested an update on. The Head of Neighbourhood Environmental Services on 22 March 2010 updated the committee on actions being taken to address the recommendations made by Internal Audit. These include restructuring to ensure staff are effectively utilised and performance managed and savings plans to address overspends and efficiencies are in place.

As a result of the above, Internal Audit can only give the authority limited assurance on the design and effectiveness of the system of internal control. However, at the Audit Committee meeting on 17<sup>th</sup> May 2010, advised that it would not be a huge leap to moderate, based on the improvements made to date continuing.

We propose to address the above matters, as set out in the table, to further enhance our governance arrangements. We are satisfied that these steps will address the need for improvements that were identified in our review of effectiveness and will monitor their implementation and operation as part of our next annual review.

# 6.0 Certification by the Leader of the Council, Chief Executive, Director of Finance and the Monitoring Officer.

Signed:	Signed:
Date:	Date:
Councillor Brian Hoare Leader of the Council	David Kennedy Chief Executive
Signed:	Signed:
Date:	Date:
Isabell Procter Director of Finance (S151 Officer)	Francis Fernandes Borough Solicitor/Monitoring Officer

# Agenda Item 9

**Appendices** 



Item No.

# **AUDIT COMMITTEE REPORT**

Report Title	2009/10 STATEMENT OF ACCOUNTS

AGENDA STATUS: PUBLIC

Audit Committee Meeting Date: 28 June 2010

Policy Document: No

**Directorate:** Finance and Support

Accountable Cabinet Member: David Perkins

#### 1. Purpose

1.1 To present the 2009/10 Statement of Accounts to the Audit Committee.

#### 2. Recommendations

- 2.1 That the committee review the 2009/10 statement of accounts.
- 2.2 That the revised General Fund and Housing Revenue Account balances be noted.
- 2.3 That subject to any comments arising at 2.1 above, the draft 2009/10 statement of accounts be adopted.

#### 3. Issues and Choices

#### 3.1 Report Background

- 3.1.1 The Accounts and Audit Regulations 2003 require the Council to formally approve the Statement of Accounts by 30<sup>th</sup> June.
- 3.1.2 The detailed format of the statement of accounts follows guidance issued by CIPFA/LASSAC. The format of the statement can change from year to reflect new requirements or changes in best practice.

- 3.1.3 The attached statement of accounts at Annex A will be presented to the external auditor on 30<sup>th</sup> June 2010 and will then be available to the general public through the statutory deposit period. During this time members of the public may view documents and ask questions.
- 3.1.4 Any material changes arising from the audit of the 2009/10 accounts will be reported back to the Audit Committee in September.

#### 3.2 Issues

#### **General Fund**

3.2.1 The General Fund working balances total £2.45m as identified within the Statement of Accounts at Annex A (page 31). The Council also holds General Fund earmarked reserves of £11.9m to mitigate specific business risks as identified within the Statement of Accounts at Annex A (page 76 Note 35 f). Taking the Council's financial position into account and the inherent risks in the 2010/11 budget along with potential risks relating to single status, the medium term minimum prudent level of working balance should be £3m. The Council is moving towards this level within the confines of affordability. The prudent level of working balances is subject to ongoing review.

#### **Housing Revenue Account (HRA)**

3.2.2 The outturn position for the HRA shows an accumulated in year surplus of £637k giving a level of working balances of £6.76m as identified within the Statement of Accounts at Annex A (page 91). The Council also holds an HRA earmarked reserve of £11.2m as identified within the Statement of Accounts at Annex A (page 76 Note 35 f); £9.26m to finance future capital expenditure, £1m leaseholders sinking fund, and £0.94m for service improvements.

#### The Collection Fund

3.2.3 The collection fund had an in year deficit of £312k resulting in an overall fund deficit of £1.1m. It was estimated in January 2010 that the deficit would be £1.098m and this was apportioned between precepting authorities and the proportion relating to this council (£171k) was included when setting the budgets for 2010/11. The balance will be carried forward into the 2010/11 collection fund and will form part of the calculation of surpluses and deficits for setting the 2011/12 budget.

#### 3.3 Choices (Options)

- 3.3.1 The committee is invited to review the 2009/10 statement of accounts.
- 3.3.2 The committee is asked to note the revised general fund and housing revenue account balances.
- 3.3.3 The committee is asked, subject to any comments arising at 3.3.1 above, to adopt the 2009/10 statement of accounts.

## 4. Implications (including financial implications)

#### 4.1 Policy

4.1.1 None

#### 4.2 Resources and Risk

- 4.2.1 The statement of accounts summaries the Council's Financial Position as at 31<sup>st</sup> March 2010.
- 4.2.2 The Council's General fund working balance as at 31<sup>st</sup> March 2010 was £2.45m. Balances which have been earmarked for use are £11.9m.
- 4.2.3 The Council's Housing Revenue Account working balance as at 31<sup>st</sup> March 2010 was £6.76m. Balances which have been earmarked for use are £11.2m.

#### 4.3 Legal

4.3.1 The statement of accounts is a statutory document which needs to be approved by the Council by 30<sup>th</sup> June 2010 in respect of the 2009/10 financial year.

### 4.4 Equality

4.4.1 None

#### 4.5 Consultees (Internal and External)

4.5.1 The attached statement of accounts at annex A will be presented to the external auditor on 30<sup>th</sup> June 2010 and will thereafter be available to the general public through the statutory deposit period. During this time members of the public may view documents and ask questions.

#### 4.6 Other Implications

4.6.1 None

#### 5. Background Papers

5.1 Statement of accounts working papers

**Report Author:** 

Bill Lewis, Assistant Head of Finance Tel. 01604 83 7167 blewis@northampton.gov.uk



# Draft Statement of Accounts

2009/2010

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#### 1. Introduction

The Council has a statutory duty to approve and publish this Statement of Accounts document for the period 1<sup>st</sup> April 2009 to 31<sup>st</sup> March 2010.

This document complies with recommended practice from the Chartered Institute of Public Finance and Accountancy and its format is largely prescribed.

To comply with the Accounts and Audit Regulation 2003 (subsequently updated by the Accounts and Audit Regulations 2006 and 2009), the Council is required to have received and approved the Statement of Accounts by the end of June 2010. This responsibility is delegated to the Audit Committee; the Audit Committee met and approved the accounts at its meeting on (insert date after meeting) (and approved the final audited version on (insert date after meeting)). The Council's Chief Financial Officer approved the accounts for publication on (insert date).

This foreword outlines the key individual statements that comprise the Statement of Accounts, including a description of the relationship between them. It also highlights the main activities/variations that took place during 2009/10 in each of the main activity areas.

The detailed accounts and related information are shown on pages 29 to 94 and consist of the following: -

#### **Core Financial Statements**

#### Income and Expenditure Account (page 29)

This statement reports the net cost for the year of all the functions for the year which the Authority is responsible, and demonstrates how that cost has been financed from general government grants and income from local taxpayers. It brings together expenditure and income relating to all of the local authority's functions, in three distinct sections (Net Cost of Services, Net Operating Expenditure, and Surplus (-) / Deficit for the Year), each section being separated by a sub-total. This statement does not, however, show the effect of the Council's activities on the Council Tax or the level of reserves available. To understand the full position, the reader must also consider the Statement of Movements on the General Fund Balance.

### Statement of Movements on the General Fund Balance (pages 31 to 33)

This statement details the adjustments which must be made to the movement on the Income and Expenditure Account in order to arrive at the year on year changes to the General Fund Balance. As such this statement also reverses out the effect of the Housing Revenue Account transactions which can be viewed separately in the supplementary statements. The balances left on this statement relate entirely to the General Fund.

#### Statement of Total Recognised Gains & Losses (page 35)

This statement brings together all the gains and losses of the council for the year and shows the aggregate increase in net worth. In addition to the surplus (-) / deficit generated on the Income and Expenditure Account, this statement includes gains and losses relating to fixed assets, the net liability to cover the cost of retirement benefits, and changes in amounts due to the council from the collection fund.

#### Balance Sheet (page 37)

The Balance Sheet is fundamental to the understanding of an authority's financial position at the year end and shows balances as at 31<sup>st</sup> March 2009. It shows the

council's balances and reserves, summarised information on the fixed assets held, net current assets employed in its operations, its long -term indebtedness, and net assets held. All reserves and balances (including the levels of General Fund and Housing Revenue Account working balances) are shown in the lower part of the Balance Sheet.

#### Cash Flow Statement (page 39)

This statement consolidates and summarises the inflows and outflows of cash arising from transactions with third parties for revenue, capital, and investment purposes.

#### Notes to the Core Financial Statements (pages 41 to 88)

This section comprises the recommended notes to the Income and Expenditure Account, Statement of Movements on the General Fund Balance, the Balance Sheet, and the Cash Flow Statement, plus additional notes deemed useful to aid the understanding of the reader of the accounts.

#### **Supplementary Financial Statements**

#### Housing Revenue Account (HRA) Income and Expenditure Account (page 89)

The transactions on this statement are included in the whole authority Income and Expenditure Account but cannot be individually identified within that statement. This statement shows the income and expenditure on HRA services which relate to the provision and maintenance of Council housing.

#### Statement of Movements on the Housing Revenue Account Balance (pages 91 to 93)

This statement details the adjustments which must be made to the movement on the HRA Income and Expenditure Account in order to arrive at the year on year changes to the Housing Revenue Account Balance. The balances shown on this statement relate entirely to the Housing Revenue Account.

#### Notes to the Housing Revenue Account (pages 95 to 100)

This section comprises the recommended notes to the Housing Revenue Account supplementary financial statements.

#### Collection Fund (page 101)

This statement shows income collected from Council Tax and Non-Domestic Rates and how this is distributed between Northampton Borough Council and the other precepting bodies (i.e. the County Council and the Police Authority). This account reflects the statutory requirement for billing authorities, such as Northampton Borough Council, to maintain a separate Collection Fund. The amount shown for Northampton Borough Council is reflected in the Council's Income and Expenditure Account.

#### Notes to the Collection Fund (pages 103 to 104)

This section comprises the recommended notes to the Collection Fund supplementary financial statements.

## Statement of Responsibilities for the Statement of Accounts (page 105)

This statement outlines the Authority's and the Responsible Finance Officer's responsibilities when preparing the accounts.

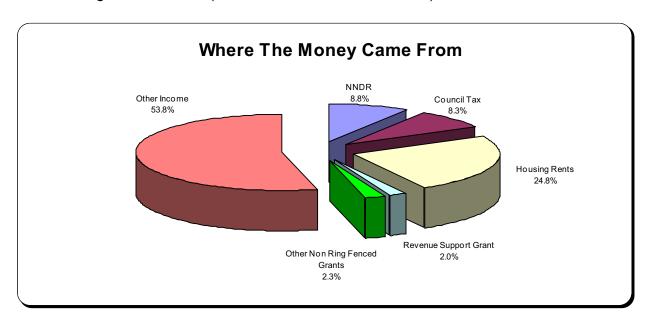
#### Annual Governance Statement (pages x to x)

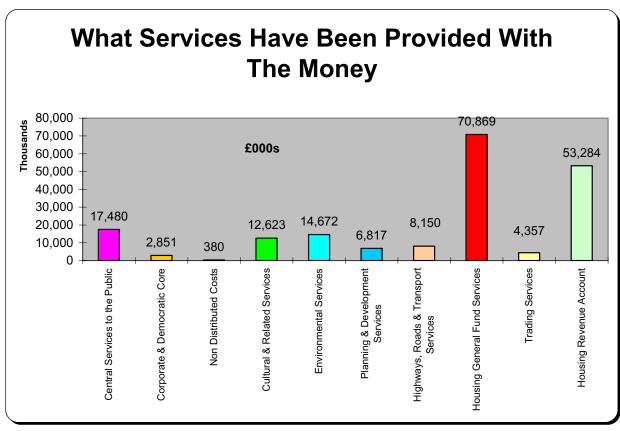
This statement outlines the Council's main systems of internal control and governance arrangements and notes any resultant actions arising for next year.

#### 2. Financial Summary 2009/10

#### a) Revenue Spending and Sources of Income

The following charts outline where the Council's revenue money came from, how it was spent and on which services. The charts show the overall position of the Council's revenue budgets for 2009/10 (i.e. both General Fund and HRA).





#### b) General Fund Account

The following table summarises the position for the General Fund for 2009/10. Some notes are included following the table to explain the main variations to the budget for the year.

	Budget	Actual	Variance
	£000s	£000s	£000s
Expenditure			
Net Service Expenditure	43,172	42,193	-979
Interest & Capital Financing Adjustments	-8,777	-5,457	3,320
Total Net Expenditure	34,395	36,736	2,341
Income			
National Non Domestic Rates	-15,309	-15,309	0
Revenue Support Grant	-3,533	-3,533	0
Non Ringfenced Grants	-1,197	-3,983	-2,786
Met by local Council Taxpayers	-14,442	-14,442	O
Collection Fund Deficit	86	86	O
Total Income	-34,395	-37,181	-2,786
(Surplus)/Deficit for the year		-445	
Balance brought forward		-2,006	
Balance carried forward		-2,451	

#### Variations to Budget

After taking account of contributions to reserves and balances, the Council's General Fund working balance was increased by £445k. This is after making a net contribution to General Fund earmarked reserves of £3,728k to mitigate some specific business risks.

There were a number of variances that have contributed to this position which are listed below. Further details of these variances can be found in the Council's out-turn reports which were considered by Cabinet on 30<sup>th</sup> June 2010.

Under (-) / Over spends	£000s
Additional Government Grants	-2,785
Reserve Movements	5,039
Movement in General Fund Balances	-110
Financial Instruments	369
Interest and Debt Management	-798
Revenue Contributions to Capital Schemes	95
Project Carry Forwards	-1,956
Support Services	802
Pensions	-85
Communications	-75
Policy	-60
Community and Other Grants	88
Community Developments	131
Building Control	66
Benefits	308
Revenues	301
Private Sector Housing and Standards	-161
Land Charges	-72
Asset Management	-517
Other Land and Buildings	-191
Concessionary Fares	-554
Office Accommodation	-173
Customer Access	-63
ICT	-129
Museums	-75
Leisure Centres	150
Cemeteries	-88
Parks and Open Spaces	479
Street Cleaning	224
Recycling	-112
Car Parking	-74
Markets	-104
Other Variations Each Below +/- £60k	-315
	-445

#### c) Housing Revenue Account

The following table outlines the outturn position for the Housing Revenue Account for 2009/10. Some notes are included following the table to explain the main variations to the budget for the year.

	Budget	Actual	Variance
	£000s	£000s	£000s
Expenditure			
Net Service Expenditure	220	-570	-790
Interest & Capital Financing Adjustments	-28	-67	-39
(Surplus)/Deficit for the year	192	-637	-829
Balance brought forward		-6,123	
Balance carried forward		-6,760	

#### Variations to Budget

After taking account of contributions to reserves and balances, the Council's Housing Revenue Account working balance was increased by £637k. This is after making a net contribution to HRA earmarked reserves of £3.025m to fund the capital programme in future years (£2.36m) and to set up reserves for Service Improvement (£920k) and for specific projects (£20k). A transfer of £275k was made from the PFI Reserve to support revenue expenditure during the year.

There were a number of variances that have contributed to this position, the most significant of which are listed below. Further details of these variances can be found in the Council's out-turn reports which were considered by Cabinet on 30<sup>th</sup> June 2010.

Under (-) / Over spends	£000s
Repairs & Maintenance General Management Special Services Contribution to Earmarked Reserves Net Recharges for Support Services Technical Pension Adjustments Other Minor Variations	-745 -186 -771 1,525 -920 81
	-829

#### d) Capital Expenditure

Capital expenditure relates to spending on new and improved assets (primarily Council owned) such as land, buildings, infrastructure, equipment, and information technology. In 2009/10 the Council spent £11.8 million on capital projects, compared with a budget of £14.5 million.

	Budget	Actual	Variance
	£000s	£000s	£000s
Expenditure			
Housing Revenue Account Schemes	10,568	9,551	-1,017
General Fund Housing Schemes	475	99	-376
Other General Fund Schemes	3,415	2,131	-1,284
Total Capital Expenditure	14,458	11,781	-2,677
Sources of Financing			
Major Repairs Allowance Revenue Contributions to Capital		8,987	
Expenditure		297	
Grants & Contributions		1,194	
Capital Receipts		100	
Supported Borrowing		500	
Unsupported Borrowing	,	703	
		11,781	

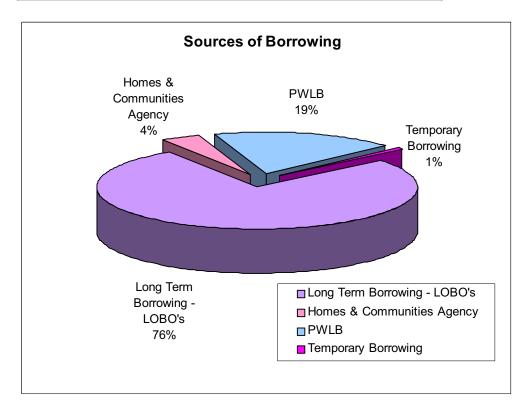
#### Capital Variations to Budget

The spend on the capital programme was approximately £2.7m below budget for the year. This variance relates to schemes that are currently underway or still planned to take place, but have effectively "slipped" into the next financial year (i.e. 2010/11).

## e) Current Borrowing Facilities

Current borrowing facilities are as detailed below: -

Description	£000s
Long Term Borrowing - LOBOs	24,787
Homes & Communities Agency	1,226
PWLB	6,049
Temporary Borrowing	164



#### 3. Major Changes in 2009/10

#### a) Assets acquired or enhanced

Capital expenditure represents major investment in new and improved assets such as land, buildings, infrastructure, equipment, and information technology assets. Expenditure is incurred in pursuit of the Council's objectives and priorities and the delivery of services, and can be for the acquisition of new assets, enhancement of existing assets or investment in assets owned by third parties.

Capital Expenditure	
	£000s
Housing	
Council Housing	9,495
Other Housing	68
	9,563
General Fund	
Information Technology	580
Market Square	579
Corporate Buildings	329
Leisure and Community Facilities	274
Recycling Facilities	258
Community Safety Schemes	122
Other Capital Works	76
	2,218
	11,781

#### b) Accounting Policies

A new Statement of Recommended Practice (SoRP) applies for the production of the 2009/10 accounts. This brings accounting treatments closer into line with UK Generally Accepted Accounting Practice (UK GAAP) and entails some minor changes to accounting treatments and the presentation of the accounts. Details of any changes are included in the section on accounting policies and the note on Prior Period Adjustments and Adjustments Relating to Previous Years.

#### c) Statutory Functions

There have been no changes to the statutory functions of the Authority.

#### d) Unusual charges or credits in the accounts

In 2009/10, the Council is in receipt of a backdated refund and associated interest from HMRC relating to VAT overpaid in previous years on leisure services. This refund is one-off and amounts to approximately £1.6m for both the refund and the interest thereon.

#### 4. Conclusion

The Council is committed to and is achieving continuous improvement in the delivery of services to the public whilst maintaining and developing strong internal control arrangements and improving the efficiency of back office functions. This is against a backdrop of an increasingly challenging funding regime which presupposes continuing efficiency savings from council services. The Council has instigated a programme of strategic business reviews which will drive out further efficiencies. This has become even more important with the reductions in grant income from central government.

The Council has continued to keep tight control on its finances and has successfully managed the delivery of services and kept expenditure under budget during 2009/10. The prudent level of General Fund balances that the council should carry was risk assessed at £3m during the 2010/11 budget setting process, an increase of £1m due to a number of emerging risks relating to asset maintenance and due to anticipated reductions in grant funding and income streams following a possible change of Government (the latter risk actually having emerged). During 2009/10, the Council managed to increase General Fund working balances to £2.445m whilst also contributing £3.728m to General Fund earmarked reserves to mitigate some specific business risks. This is testament to the strong financial control operated by the Council and to the ability of service managers to deliver services, aided by strong support services, in a difficult economic climate.

The Capital Programme is under-spent in 2009/10 against budget but the level of underspend has continued to improve compared to previous years. The Council is committed to further improving project management and to bring the capital spend closer to the budget in the future.

The out-turn for the Housing Revenue Account (HRA) shows an increase in the level of working balances and earmarked reserves. The revenue position of the HRA continues to be healthy with challenges facing the Council in delivering the capital improvements necessary to deliver good quality homes at an affordable price to its tenants.

The Council continues to consolidate and strengthen its financial position to enable a sound platform from which to maintain and improve essential services within available resources. The level of working balances and the risk mitigation provided by reserves should enable the Council to concentrate on improving its services and improving the overall efficiency of the Council in line with priorities.

#### 5. Further Information

Further information about these accounts is available from: -

Bill Lewis
Assistant Head of Finance
Northampton Borough Council
Cliftonville House,
Bedford Road
Northampton
NN4 7NR

Isabell Procter
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Northampton

NN4 7NR

In addition, interested members of the public have a statutory right to inspect the accounts before the audit is completed and the availability of the accounts is advertised in the local press.

#### 1. General Principles

The Statement of Accounts summarises the Council's transactions for the 2009/10 financial year and its position at the year-end of 31 March 2010. It has been prepared in accordance with the Code of Practice on Local Authority Accounting in the United Kingdom: A Statement of Recommended Practice 2009 (the SoRP), issued by the Chartered Institute of Public Finance and Accountancy (CIPFA), and the Accounts and Audit Regulations 2003 (as amended). The accounting convention adopted is historical cost, modified by the revaluation of certain categories of tangible fixed assets and certain categories of financial instrument.

#### 2. Accruals of Income and Expenditure

Activity is accounted for in the year that it takes place, not simply when cash payments are made or received. This is in accordance with the SoRP and Financial Reporting Standard 18 (FRS 18). In particular:

- Fees, charges and rents due from customers are accounted for as income at the date the council provides the relevant goods or services.
- Supplies are recorded as expenditure when they are consumed where there is a gap between the date supplies are received and their consumption, they are carried as stocks on the balance sheet.
- Works are charged as expenditure when they are completed, before which they are carried as works in progress on the balance sheet.
- Interest payable on borrowings and receivable on investments is accounted for in the year to which it relates, on a basis that reflects the overall effect of the loan or investment.
- Where income and expenditure has been recognised but cash has not been received or paid, a debtor or creditor for the relevant amount is recorded in the balance sheet. Where it is doubtful that debts will be settled, the balance of debtors is written down and a charge made to revenue for the income that might not be collected.
- Income and expenditure is credited and debited to the relevant service revenue account, unless they properly represent capital receipts or capital expenditure.

#### 3. Provisions

The Authority considers making a provision if the following circumstances occur:-

- A present legal or constructive obligation results from a past event;
- A probable transfer of economic benefit is required to settle an obligation;
- The timing of the transfer is uncertain;
- A reliable estimate can be made of the amount of the obligation.

Provisions are made where an event has taken place that gives the council an obligation that probably requires settlement by a transfer of economic benefits, but where the timing of the transfer is uncertain. For instance, the council may be involved in a court case that could eventually result in the making of a settlement or the payment of compensation.

Provisions are charged to the appropriate service revenue account in the year that an authority becomes aware of the obligation, based on the best estimate of the likely settlement. When payments are eventually made, they are charged to the provision set up in the balance sheet. Estimated settlements are reviewed at the end of each financial

year – where it becomes more likely than not that a transfer of economic benefits will not now be required (or a lower settlement than anticipated is made), the provision is reversed and credited back to the relevant service revenue account.

Where some or all of the payment required to settle a provision is expected to be met by another party (e.g. from an insurance claim), this is only recognised as income in the relevant service revenue account if it is virtually certain that reimbursement will be received if the obligation is settled.

#### 4. Reserves

The council sets aside specific amounts as reserves for future policy purposes or to cover contingencies. Reserves are created by appropriating amounts in the Statement of Movement on the General Fund Balance. When expenditure to be financed from a reserve is incurred, it is charged to the appropriate service revenue account in that year to score against the Net Cost of Services in the Income and Expenditure Account. The reserve is then appropriated back into the General Fund Balance statement so that there is no net charge against council tax in that year for the expenditure.

The Council maintains earmarked reserves for a number of reasons including: -

- Setting aside money for future policy initiatives;
- To finance expenditure on future projects;
- To mitigate the impact between financial years of expenditure and income on general working balances;
- To mitigate the effect of specifically identified significant risks; and
- To protect the Authority against unexpected events and change in legislation.

The Council's risk-based assessment of the required level of General Fund working balance is £3m. For affordability reasons it is not possible to move directly to this level of reserves, however the Council will build up its General Fund working balances to this level over as short a time as possible. This level of general working balance is considered reasonable due to the mitigation of some risks through the holding of earmarked reserves.

Certain reserves are kept to manage the accounting processes for tangible fixed assets, retirement benefits, and financial instruments and these reserves do not represent usable resources for the council – these reserves are explained below.

#### Insurance Provision / Reserve

Surpluses or deficits required in the insurance provision are charged or credited back to individual services. Any changes required to the Insurance Reserve will be debited or credited to the Statement of Movements on balances. This is in according with the SoRP and proper accounting practice.

#### 5. Specific Accounting Adjustment Reserves

#### **Capital Accounts**

To comply with capital accounting rules and legislation, the Council has two "capital" accounts that are incorporated into the Consolidated Balance Sheet. These are: -

• **Revaluation Reserve** which broadly represents the changes in asset values arising from revaluations from 1<sup>st</sup> April 2007 onwards.

Capital Adjustment Account which reflects the timing difference between the cost
of fixed assets consumed and the capital financing set aside to pay for them.

The **Revaluation Reserve** commenced with a nil balance from 1<sup>st</sup> April 2007 is used for gains on all upward revaluations and, to the extent that they reverse gains on upward valuations already held on the Revaluation Reserve for the asset under consideration, losses due to subsequent impairment or downward valuation. All other impairment losses are dealt with through the Income and Expenditure Account and will not impact on this reserve.

#### The Capital Adjustment Account mainly represents

- all resources used for financing capital expenditure,
- the amount of depreciation and impairment charged to revenue services
- disposal of assets, and
- revaluations and impairments that take the value of an asset below its historic cost (as at 1<sup>st</sup> April 2007).

The opening balance on this account as at 1<sup>st</sup> April 2007 was the combined balance of the old Fixed Asset Restatement Account (FARA) and Capital Financing Account (CFA), both of which ceased to exist as at that date.

#### **Pensions Reserve**

In accordance with Financial Reporting Standard 17 (FRS 17) on pensions, the Council is required to maintain a Pensions Reserve to reflect the net asset or liability of the Council's proportion of the Northamptonshire County Council's Pension Fund.

#### **Financial Instruments Accounts**

To comply with Financial Instruments rules and legislation, the Council has two financial instruments accounts that are incorporated into the Consolidated Balance Sheet. These are: -

#### • Financial Instruments Adjustment Account (FIAA)

The FIAA is used to manage balances relating to the difference between the actual interest payable in cash terms and the interest that would be payable at the effective interest rate. It is also used to manage movements relating to premia adjustments in the Statements of Movement in Balances.

#### • Available-for-sale Financial Instruments Reserve (AFIR)

The AFIR is used in accounting for gains and losses arising from a change in value of an available-for-sale financial asset, excluding impairment losses and any foreign exchange losses, which are recognised in the Income and Expenditure Account. These gains and losses are recognised as a separate item within the Statement of Total Recognised Gains and Losses. There are no such adjustments necessary for 2009/10.

#### 6. Collection Fund Balances

As billing authority NBC acts as an agent, collecting and distributing council tax on behalf of major preceptors as well as itself. Therefore the treatment of the collection fund balance is to split the balance on the collection fund by recording the precepting authorities as debtors or creditors in the top half of the balance sheet and the residual balance attributable to NBC in the bottom half. The movement on the amount attributable to NBC is passed through the income and expenditure account and reversed in the Statement of Movements on the General Fund Balance to the Council Tax

Adjustment Account in the bottom half of the balance sheet. A note reconciling this treatment to the ring-fenced Collection Fund balance is included in the notes to the Accounts. This treatment is consistent with the requirements of the SoRP.

#### 7. Government Grants and Contributions (Revenue)

Government grants and third party contributions and donations are recognised as income at the date that the Authority satisfies the conditions of entitlement to the grant/contribution. This applies whether paid on account, by instalments, or in arrears, as long as there is reasonable assurance that the monies will be received and the expenditure for which the grant is given has been incurred. Revenue grants are matched in service revenue accounts with the service expenditure to which they relate. Grants to cover general expenditure and non-ring-fenced grants (e.g. Revenue Support Grant, Area Based Grant, etc) are credited to the foot of the Income and Expenditure Account after Net Operating Expenditure.

#### 8. Retirement Benefits

Employees of the council are members of the Local Government Pensions Scheme, administered by Northamptonshire County Council. This scheme provides defined benefits to members (retirement lump sums and pensions), earned as employees worked for the council.

The Local Government Pensions Scheme is accounted for as a defined benefits scheme in compliance with FRS 17 to ensure the financial statements reflect at "fair value" the assets and liabilities from an employer's retirement benefit obligations and any related funding. The liabilities of the Northamptonshire County Council pension scheme attributable to the council are included in the balance sheet on an actuarial basis using the projected unit method – i.e. an assessment of the future payments that will be made in relation to retirement benefits earned to date by employees, based on assumptions about mortality rates, employee turnover rates, etc, and projections of projected earnings for current employees.

Liabilities are discounted to their value at current prices, calculating the discount rate based on the indicative return on high quality corporate bond(s) (ibox x Sterling Corporates Index). Our actuaries believe that it should therefore be broadly appropriate for Local Government Employers. The previous valuation methodology as used in 2007/08 was on a weighted average of "spot yields" on 'AA rated' corporate bonds. This change does not represent a material effect to the accounts of the Council.

The assets of the Northamptonshire County Council Pension Fund attributable to the council are included in the balance sheet at their fair value:

- quoted securities current bid price (was: mid-market value)
- unquoted securities professional estimate
- unitised securities current bid price (was: average of the bid and offer rates)
- property market value.

The change in the net pensions liability is analysed into seven components:

- current service cost the increase in liabilities as result of years of service earned this year – allocated in the Income and Expenditure Account to the revenue accounts of services for which the employees worked
- past service cost the increase in liabilities arising from current year decisions whose effect relates to years of service earned in earlier years – debited to the

Net Cost of Services in the Income and Expenditure Account as part of Non Distributed Costs

- interest cost the expected increase in the present value of liabilities during the year as they move one year closer to being paid – debited to Net Operating Expenditure in the Income and Expenditure Account
- expected return on assets the annual investment return on the fund assets attributable to the council, based on an average of the expected long-term return – credited to Net Operating Expenditure in the Income and Expenditure Account
- gains/losses on settlements and curtailments the result of actions to relieve the council of liabilities or events that reduce the expected future service or accrual of benefits of employees – debited to the Net Cost of Services in the Income and Expenditure Account as part of Non Distributed Costs
- actuarial gains and losses changes in the net pensions liability that arise because events have not coincided with assumptions made at the last actuarial valuation or because the actuaries have updated their assumptions – debited to the Statement of Total Recognised Gains and Losses
- contributions paid to the Northamptonshire County Council pension fund cash paid as employer's contributions to the pension fund.

Statutory provisions limit the Council to raising council tax to cover the amounts payable by the Council to the pension fund in the year. This means that there are appropriations to and from the Pensions Reserve to remove the notional debits and credits for retirement benefits and replace them with debits for the cash paid to the pension fund and any amounts payable to the fund but unpaid at the year-end which appear in the Statement of Movement on the General Fund Balance.

#### **Discretionary Benefits**

The Council also has restricted powers to make discretionary awards of retirement benefits in the event of early retirements. Any liabilities estimated to arise as a result of an award to any member of staff are accrued in the year of the decision to make the award and accounted for using the same policies as are applied to the Local Government Pension Scheme.

#### 9. VAT

Income and expenditure excludes any amounts related to VAT, as all VAT collected is payable to HM Revenue & Customs and all VAT paid is recoverable from them. Where VAT costs are incurred that arise from a transaction in a foreign country and those VAT costs are not reclaimable, the costs are charged to the service incurring them.

#### 10. Overheads and Support Services

The costs of overheads and support services are charged to those that benefit from the supply or service in accordance with the costing principles of the CIPFA Best Value Accounting Code of Practice (BVACOP) 2009. The total absorption costing principle is used – the full cost of overheads and support services are shared between users in proportion to the benefits received, with the exception of:

- Corporate and Democratic Core costs relating to the Council's status as a multifunctional, democratic organisation.
- Non Distributed Costs the cost of discretionary benefits awarded to employees retiring early, deferred charges relating to capitalisation directives, and depreciation and impairment losses chargeable on non-operational properties.

These two cost categories are defined in BVACOP and accounted for as separate headings in the Income and Expenditure Account, as part of Net Cost of Services.

#### 11. Capital Expenditure

All expenditure on the acquisition, creation or enhancement of capital assets is capitalised on an accruals basis. The Council has a general de-minimus limit of £6k for capital expenditure purposes. This results in the capitalisation of expenditure that complies with the definition of capital expenditure, above that limit, as an asset in the balance sheet. Where an asset has been acquired for less than £6k but has been funded by ring fenced capital funding, this will be treated as capital and will result in an asset in the balance sheet if appropriate.

All expenditure counted as capital complies with the definition of expenditure for capital purposes as set out in Local Government Act 2003, and the appropriate accounting practices. Capital expenditure is therefore applied to the asset as an addition or enhancement. Any subsequent revaluation will be undertaken as part of the Council's ongoing programme of revaluations.

## 12. Intangible Fixed Assets

Expenditure on assets that do not have physical substance but are identifiable and controlled by the council (e.g. software licences) is capitalised, subject to the general deminimus limit of £6k for capital projects, when it will bring benefits to the council for more than one financial year. The balance is amortised to the relevant service revenue account over the economic life of the investment to reflect the pattern of consumption of benefits. Intangible Assets are amortised to revenue over between three and ten years depending on the scale and perceived benefit arising from the asset to reflect the pattern of consumption of benefits. Where appropriate, intangible fixed assets will be revalued, disposed of, and impaired in line with the accounting policies on tangible fixed assets.

## 13. Tangible Fixed Assets

Tangible fixed assets are assets that have physical substance and are held for use in the provision of services or for administrative purposes on a continuing basis.

**Recognition**: expenditure on the acquisition, creation or enhancement of tangible fixed assets is capitalised on an accruals basis, provided that it yields benefits to the council and the services that it provides for more than one financial year. Expenditure that secures but does not extend the previously assessed standards of performance of asset (e.g. repairs and maintenance) is charged to revenue as it is incurred.

**Measurement**: Assets are initially measured at cost, comprising all expenditure that is directly attributable to bringing the asset into working condition for its intended use. Assets are then carried in the balance sheet using the basis recommended by CIPFA and in accordance with the Royal Institute of Chartered Surveyors Valuation Standards 6<sup>th</sup> Edition (The Red Book). The basis of valuation for assets is shown in note 23 to the core statements (section E). Assets not valued at historic or depreciated historic cost are revalued as part of a five-year rolling programme. A schedule of properties valued at more than £0.45m is revalued annually. In order to properly reflect the profit or loss on disposal of an asset, assets which are being disposed of will be revalued at an unencumbered market value at the date of disposal. This revaluation will be outside the five-year rolling programme adopted by the Council. The Council's freehold and leasehold properties are valued by the Council's internal valuer, Richard Lewis FRICS. Vehicles, Plant, and Equipment with a carrying value of over £6k are valued annually by the most appropriate officer of the Council depending on the specific nature of the asset.

Increases in valuations are matched by credits to the Revaluation Reserve to recognise unrealised gains. Exceptionally, gains might be credited to the Income and Expenditure Account where they arise directly from the reversal of an impairment loss previously charged to a service revenue account. The Revaluation Reserve contains revaluation gains recognised since 1 April 2007 only, which is the date of its formal inception. Gains arising before that date have been consolidated into the Capital Adjustment Account.

**Impairment**: the values of each category of asset and of material individual assets that are not being depreciated are reviewed at the end of each financial year for evidence of reductions in value. Where impairment is identified as part of this review or as a result of a valuation exercise, this is accounted for:

- where attributable to the clear consumption of economic benefits by charging the loss to the relevant service revenue account;
- otherwise by writing off against any revaluation gains attributable to the relevant asset in the Revaluation Reserve, with any excess charged to the relevant service revenue account.

**Disposals**: when an asset is identified as surplus it will be revalued as appropriate prior to being made available for disposal. There will be no revaluations at the point of disposal. When an asset is disposed of or decommissioned, the value of the asset in the balance sheet is written off to the Income and Expenditure Account as part of the gain or loss on disposal. Receipts from disposals are credited to the Income and Expenditure Account as part of the gain or loss on disposal (i.e. netted off against the carrying value of the asset at the time of disposal). Any revaluation gains in the Revaluation Reserve are transferred to the Capital Adjustment Account.

Amounts in excess of £10k are categorised as capital receipts. A proportion of receipts relating to housing disposals (75% for dwellings, 50% for land and other assets, net of statutory deductions and allowances) is payable to the Government. The balance of receipts is required to be credited to the Useable Capital Receipts Reserve, and can then only be used for new capital investment or set aside to reduce the council's underlying need to borrow (the Capital Financing Requirement). Receipts are appropriated to the Reserve from the Statements of Movement on the General Fund Balance and the Statement of Movement on the Housing Revenue Account Balance.

The carrying value of the assets are compared to the sale value to reflect the profit or loss to be shown in revenue. The written-off value of disposals is not a charge against council tax, as the cost of fixed assets is fully provided for under separate arrangements for capital financing. Amounts are appropriated to the Capital Adjustment Account from the Statement of Movement on the General Fund Balance and the Statement of Movement on the Housing Revenue Account Balance so that there is no impact on the General Fund or Housing Revenue Account balances.

**Depreciation**: is provided for on all assets with a determinable finite life (except for investment properties), by allocating the value of the asset in the balance sheet over the periods expected to benefit from their use.

Depreciation is calculated using the Straight-Line method over the determined life of the asset. The Council depreciates assets in the year of acquisition and disposal. This is in accordance with SORP requirements. Where an asset has major components with different estimated useful lives, these are depreciated separately. The difference between actual depreciation and historic cost depreciation on revalued assets is charged to the Revaluation Reserve to ensure that the current value is reflected.

**Grants and contributions**: where grants and contributions are received that are identifiable to fixed assets with a finite useful life, the amounts are credited to the Government Grants Deferred Account. The balance is then written down to service revenue accounts, where specific services can be identified, in line with the SoRP, according to the depreciation policy applied to the assets. This will partially offset depreciation charges made for the related assets in the relevant service revenue account, in order that the net impact is charged to services over the useful life of the assets. An adjustment will then be made in the Statements of Movement on balances so that there is no impact on levels of Council Tax or Housing Rents.

### 14. Charges to Revenue for Fixed Assets

Service revenue accounts, support services and trading accounts are debited with the following amounts to record the real cost of holding fixed assets during the year:

- depreciation attributable to the assets used by the relevant service
- impairment losses attributable to the clear consumption of economic benefits on tangible fixed assets used by the service and other losses where there are no accumulated gains in the Revaluation Reserve which they can be written off against
- amortisation of intangible fixed assets attributable to the service
- Government Grants and other contributions used for the financing of capital expenditure amortised to the service to balance off against depreciation charges

The Council is not required to raise council tax to cover depreciation, impairment losses or amortisations, or reduce council tax on the basis of grants and contributions used to finance capital expenditure. However, it is required to make an annual provision from revenue to contribute towards the reduction in its overall borrowing requirement (equal to at least 4% of the underlying amount measured by the adjusted Capital Financing Requirement, excluding amounts attributable to HRA activity). Depreciation, impairment losses and amortisations are therefore replaced by a revenue provision to the Statement of Movement on the General Fund Balance from the Capital Adjustment Account.

#### 15. Revenue Expenditure Funded from Capital under Statute

This represents expenditure that may be capitalised under statutory provisions but does not result in the creation of tangible assets. This expenditure has been charged to the relevant service revenue account in the year. These include private sector renewal grants and advances to other parties to finance capital investment. Where the Council has decided to meet the cost of the deferred charges from existing capital resources or by borrowing, a transfer to the Capital Financing Account is used to reverse out the amounts charged in the Statement of Movement on the General Fund Balance so there is no impact on the level of council tax.

#### 16. Leases

Leases have been assessed under the requirements of Statement of Standard Accounting Practice 21 and treated as Finance Leases or Operating Leases accordingly.

#### **Finance Leases**

The council accounts for leases as finance leases when substantially all the risks and rewards relating to the leased property transfer to the Council. Rentals payable are apportioned between:

- a charge for the acquisition of the interest in the property (recognised as a liability in the balance sheet at the start of the lease, matched with a tangible fixed asset – the liability is written down as the rent becomes payable) and
- a finance charge (debited to Net Operating Expenditure in the Income and Expenditure Account as the rent becomes payable).

Fixed assets recognised under finance leases are accounted for using the policies applied generally to Tangible Fixed Assets, including the general de-minimus of £6k for capital expenditure, subject to depreciation being charged over the lease term if this is shorter than the asset's estimated useful life.

## **Operating Leases**

Leases that do not meet the definition of finance leases are accounted for as operating leases. Rentals payable are charged to the relevant service revenue account on a straight-line basis over the term of the lease, generally meaning that rentals are charged when they become payable.

#### 17. Financial Instruments

#### Assessment of Fair Value of Assets or Liabilities

Financial liabilities and financial assets are carried in the balance sheet at the appropriate level for their classification as a financial instrument. Their fair value can be assessed by calculating the present value of the cash flows that will take place over the remaining term of the instruments, using the following assumptions:

- Estimated interest rates at 31<sup>st</sup> March 2010 have been used where applicable based on the rate most appropriate to each type of investment. These have been based on rates for that date including Bank of England base rate (0.5%), PWLB rates and LOBO rates for example;
- No early repayment or impairment is recognised;
- Where an instrument will mature in the next twelve months, the carrying amount is assumed to approximate fair value;
- The fair value of trade and other receivables is taken to be the invoiced or billed amount.

#### **Soft Loans**

Following discussions with the auditors, the Council's soft loans relating to training fees which are repayable in certain circumstances, have been determined to be de minimus. These costs are therefore being treated as revenue expenditure and not financial instruments. The balance sheet item has been written out accordingly.

#### **Financial Liabilities**

Financial liabilities are initially measured at fair value and carried at their amortised cost. Annual charges to the Income and Expenditure Account for interest payable are based on the carrying amount of the liability, multiplied by the effective rate of interest for the instrument. For most of the borrowing that the council has, this means that the amount presented in the Balance Sheet is the outstanding principal repayable and interest charged to the Income and Expenditure Account is the amount payable for the year in the loan agreement.

Gains and losses on the repurchase or early settlement of borrowing are credited and debited to Net Operating Expenditure in the Income and Expenditure Account on an

amortised cost basis in the year of repurchase / settlement. However, where repurchase has taken place as part of a restructuring of the loan portfolio that involves the modification or exchange of existing instruments with substantially the same overall effect when viewed as a whole, the premium or discount is respectively deducted from or added to the amortised cost of the new or modified loan and written down to the Income and Expenditure Account on a straight-line basis over the term of the replacement loan by an adjustment to the effective interest rate. Where premiums and discounts are to be charged to the General Fund or Housing Revenue Account Balance, regulations allow the impact on the Balances to be spread over future years. In the case of premiums and discounts attributable to the HRA, the Council spreads the gain / loss over the term that was remaining on the loan against which the premium was payable or discount receivable when it was repaid up to a maximum of ten years. reconciliation of amounts charged to the Income and Expenditure Account to the net charge required against the General Fund Balance is managed by a transfer to or from the Financial Instruments Adjustment Account in the Statements of Movement on Balances. Where there is not a direct replacement of loans, the gains and losses must be derecognised from the balance sheet. Where there is a legal requirement to charge these to revenue over a different period, an adjusting transaction is made to the Statement of Movements on Balances.

#### **Financial Assets**

Financial assets are classified into three types:

- loans and receivables assets that have fixed or determinable payments but are not quoted in an active market
- available-for-sale assets— assets that have a quoted market price and/or do not have fixed or determinable payments
- financial assets at fair value through income and expenditure.
- a) Loans and receivables are initially measured at fair value and carried at their amortised cost. Annual credits to the Income and Expenditure Account for interest receivable are based on the carrying amount of the asset multiplied by the effective rate of interest for the instrument. If the value of an investment falls below its cost, the investment is written down to market value and a provision for the unrealised loss is made to the Income and Expenditure Account if it is unlikely to be a temporary fall. For most of the loans that the Council has made, this means that the amount presented in the Balance Sheet is the outstanding principal receivable; the interest credited to the Income and Expenditure Account is the amount receivable for the year in the loan agreement.

However, the Council has made a number of loans at less than market rates (for example repayable training fees). These are termed 'soft loans'. The soft loans made by the Council have been assessed as non-material following discussions with the auditors and are therefore being accounted for as revenue expenditure and not financial instruments.

Where assets are identified as impaired because of a likelihood arising from a past event that payments due under the contract will not be made, the asset is written down and a charge made to the Income and Expenditure Account.

Any gains and losses that arise on the derecognition of the asset are credited / debited to the Income and Expenditure Account.

b) Available-for-sale assets are initially measured and carried at fair value. Where the asset has fixed or determinable payments, annual credits to the Income and Expenditure Account for interest receivable are based on the amortised cost of the asset multiplied

by the effective rate of interest for the instrument. Where there are no fixed or determinable payments, income (e.g., dividends) is credited to the Income and Expenditure Account when it becomes receivable by the Council. Assets are maintained in the Balance Sheet at fair value. Values are based on the following principles:

- instruments with quoted market prices the market price
- other instruments with fixed and determinable payments discounted cash flow analysis
- equity shares with no quoted market prices independent appraisal of company valuations.

Changes in fair value are balanced by an entry in the Available-for-sale Financial Instruments Reserve and the gain / loss is recognised in the Statement of Total Recognised Gains and Losses (STRGL). The exception is where impairment losses have been incurred – these are debited to the Income and Expenditure Account, along with any net gain / loss for the asset accumulated in the Reserve. Where assets are identified as impaired because of a likelihood arising from a past event that payments due under the contract will not be made, the asset is written down and a charge made to the Income and Expenditure Account.

Any gains and losses that arise on the derecognition of the asset are credited/debited to the Income and Expenditure Account, along with any accumulated gains/losses previously recognised in the STRGL. Where fair value cannot be measured reliably, the instrument is carried at cost (less any impairment losses).

### c) Financial assets at fair value through income and expenditure – Derivatives

The Council does not generally deal in derivatives but may take out forward loans from time to time as part of its overall Treasury Management Strategy.

#### 18. Interest Receivable

The figure quoted in the Income and Expenditure Account is the total interest that would be receivable from third parties based on the effective interest rate, principally due to the investment of capital receipts and revenue balances. Interest due on revenue balances relating to the Housing Revenue Account is credited to the Housing Revenue Account based on the level of balances and using average rates of interest.

#### 19. Stocks and Work in Progress

The stocks held at the Council's main stores at Westbridge Depot are valued at current prices due to the method of calculation employed by the Council's stores computer system. This accounting policy does not comply with Statement of Standard Accounting Practice 9 (SSAP 9) which requires that stock is carried at the lower of cost and net realisable value. This does not have a material effect on the accounts. Other stocks and stores are included in the balance sheet at the lower of cost and net realisable value in line with the SoRP and SSAP9.

Work in progress on uncompleted jobs is valued at cost.

#### 20. Developers' Contributions

The Council has received a number of contributions from developers, mostly in settlement of their planning (section 106) obligations. Where the contribution is repayable to the developer within a specific time period if, by the end of that time period,

certain works have not been completed, the contribution is treated as a creditor. The contributions will remain in creditors until such a point that the money is not repayable (i.e. the works have been completed) or until the contribution is repaid.

Where the contribution is not repayable to the developer within a specific time, there is a different treatment depending on whether the agreement relates to capital or revenue works. Any revenue contribution is treated as a receipt in advance and is held in the balance sheet until there is related expenditure in revenue. At this point the contribution is credited to the service accounts to support the revenue expenditure. Any capital contribution is treated as a Contribution Unapplied and is written down when the contribution is used to finance a relevant capital project. This treatment is in compliance with the SoRP.

#### 21. Interests in Companies and Other Entities

The council has no material interests in companies and other entities that have the nature of subsidiaries, associates and joint ventures and so there is no requirement to prepare group accounts.

### 22. Private Finance Initiative (PFI)

PFI contracts are agreements to receive services, where the responsibility for making available the fixed assets needed to provide the services passes to the PFI contractor. The Council currently has no PFI agreements in operation.

#### 23. Cash flow

The cash flow statement has been compiled using the indirect method, as recommended by FRS1, which works back from the final accounts making the appropriate adjustments. The Council has used the Cash flow model developed by Cipfa for this purpose.

#### 24. Changes in Accounting Treatment

There are a number of changes in accounting policy which have been adopted to comply with changes in the 2009 SoRP and to ease the transition to International Financial Reporting Standards. These are: -

- Collection Fund Accounting change to a full agency accounting basis (detailed above at 6 above)
- Government Grants and Contributions (Revenue) clarification of the treatment of non-ring-fenced grants (detailed at 7 above)
- Disposals Clarification of the valuation treatment of disposals in the accounts (detailed at 13 above)
- Depreciation a change in the calculation of depreciation from not depreciating in the year of acquisition or disposal to charging for depreciation in the year of acquisition and the year of disposal (detailed at 13 above)

#### **Collection Fund Bad Debt Provision**

Previously, the bad debt provision has been calculated using an aged debt analysis and applying increasing percentages to that aged debt analysis. However, a reassessment of this methodology has been undertaken and a provision is now made each year to the value of the estimated non-collection percentage. The provision for all years has been adjusted on that basis and a charge made to the collection fund in 2009/10. This

change in methodology was incorporated in the 15<sup>th</sup> January estimate of the collection fund balance and therefore contributions towards this will be received in the 2010/11 financial year.

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### D1 Income & Expenditure Account

This account summarises the resources that have been generated and consumed in providing services and managing the Council during the year. It includes all day to day expenses and related income on an accruals basis, as well as transactions measuring the value of fixed assets actually consumed and the real projected value of retirement benefits earned by employees in the year.

2008/09			2009/10		
Net Expenditure		Gross Expenditure	Gross Income	Net Expenditure	Note
£000s	EXPENDITURE ON SERVICES	£000s	£000s	£000s	
2,340	Central services to the public	17,480	-16,183	1,297	
	Cultural, environmental & planning				
11,612	Cultural & related services	12,623	-5,326		
10,973	Environmental services	14,672	-4,545	10,127	
5,038	Planning & development services	6,817	-2,028	4,789	
3,436	Highways, roads & transport	8,150	-4,801	3,349	3
	Housing				
57,002	Housing Revenue Account	53,284	-45,309	7,975	
5,157	General Fund Housing	70,869	-65,970	4,899	
3,141	Corporate & democratic core	2,851	-57	2,794	4, 5
358	Non distributed costs	380	0	380	
0	Other Services			0	
99,057	Net Cost of Services	187,126	-144,219	42,907	6-10
	Profit (-) / Loss on the Disposal of Fixed				
-1,213	Assets			678	
832	Parish Council precepts			904	
-21	Parish grants			-21	
	Surpluses (-) / Deficits on trading				
	undertakings not included in Net Cost of				
	Services			2,817	
1,503	Interest payable and similar charges			1,604	
	Contributions to housing pooled capital				
	receipts			599	
-3,664	Interest & investment income			-1,887	
	Pensions interest cost & expected return on				
4,679	pensions assets			7,110	12
104,477	Net Operating Expenditure			54,711	
40.740				44007	
-13,719	Demand on the Collection Fund			-14,307	
	General Government Grants: -				
-2,290	<u> </u>			-3,533	
-83				-124	
-617	Incentive Area Based Grant			-523	
-677				-693	
-077	Housing & Planning Delivery Grant			-693 -2,643	
16 150	Non-domestic rates redistribution			-2,643 -15,309	
-10,455	เพื่อเกานอกเลืองแด้ เลเอง เอนเจนเมนนเบก			-10,509	
70,638	Surplus (-) / Deficit for the Year			17,579	

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#### D2 Statement of Movement on the General Fund Balance

The Income and Expenditure Account shows the Council's actual financial performance for the year, measured in terms of the resources consumed and generated over the last twelve months. However, the Authority is required to raise council tax on a different accounting basis, the main differences being:

- Capital investment is accounted for as it is financed, rather than when the fixed assets are consumed.
- Retirement benefits are charged as amounts become payable to pension funds and pensioners, rather than as future benefits are earned.

The General Fund Balance shows whether the Council has over or under-spent against the council tax that it raised for the year, taking into account the use or reserves built up in the past and contributions to reserves earmarked for future expenditure.

This statement below and the detailed reconciling items on the following page summarise the differences between the outturn on the Income and Expenditure Account and the General Fund Balance.

2008/09		2009/10	Note
£000s		£000s	
70,638	Surplus (-) / Deficit for the year on the Income and Expenditure Account	17,579	
	Net additional amount required by statute and non-statutory proper practices to be debited or credited to the General Fund Balance for the year	-18,024	13
685	Increase (-) / Decrease in the General Fund Balance for the Year	-445	
-2,691	General Fund Balance brought forward	-2,006	
-2,006	General Fund Balance carried forward	-2,451	

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# Reconciling Items for the Statement of Movement on the General Fund Balance

2008/09		2009/10	Not
£000s		£000s	
	Amounts included in the Income and Expenditure Account but required by statute to be excluded when determining the Movement on the General Fund Balance for the year		
-484	Amortisation of intangible fixed assets	-700	
-10,688	Depreciation and Impairment of fixed assets	-8,961	İ
741	Government Grants Deferred amortisation	760	İ
-1,850	Revenue Expenditure Funded from Capital Under Statute	-1,276	İ
1,105	Net loss on sale of fixed assets	-943	
-3	Differences between amounts debited / credited to the Income and Expenditure Account and amounts payable / receivable to be recognised under statutory provisions relating to soft loans and premiums and discounts on the early repayment of debt  Net charges made for retirement benefits in accordance with FRS 17	0 -8,631	12
22	Transfer to Council Tax Adjustment Account	-49	İ
-19,037	·	-19,800	
·	Amounts not included in the Income and Expenditure Account but required by statute to be included when determining the Movement on the General Fund Balance for the year		
438	Minimum Revenue Provision for capital financing	596	
515	Capital expenditure charged in-year to the General Fund Balance	297	İ
	Transfer from Usable Capital Receipts to meet payments to the Housing Capital Receipts Pool	-599	
	Employer's contributions payable to the Northamptonshire County Council Pension Fund and retirement benefits payable direct to pensioners	6,622	12
	Transfers to or from the General Fund Balance that are required to be taken into account when determining the Movement on the General Fund Balance for the year	6,916	
-56,746	Housing Revenue Account Balance	-8,868	
-330	Net transfers to / from (-) earmarked reserves	3,728	İ
	Adjustments to opening Financial Instrument Balances Reversed to the Financial Instruments Adjustment Account	0	
-57,094		-5,140	
	Net additional amount required to be credited to the General Fund balance for the year	-18,024	

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## D3 Statement of Total Recognised Gains & Losses (STRGL)

This statement brings together all the gains and losses of the council for the year and shows the aggregate increase in its net worth. In addition to the surplus generated on the Income & Expenditure Account, it includes gains and losses relating to the revaluation of fixed assets and re-measurement of the net liability to cover the cost of retirement benefits.

2008/09		2009/10	Note
£000s		£000s	
	Surplus (-) / Deficit for the year on the Income and Expenditure Account	17,579	I&E
14,769	Surplus (-) / Deficit arising on revaluation of fixed assets	-12,925	
-6,475	Actuarial gains (-) / losses on pension fund assets and liabilities	65,971	12
78,932	Total recognised gains (-) / losses for the year	70,625	

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## **D4** Balance Sheet

The Balance Sheet summarises the financial position of the Council. It shows the value of the Council's assets and liabilities at 31<sup>st</sup> March.

2008/09		2009	2009/10	
£000s	Fixed Assets	£000s	£000s	15,16
1	Intangible Fixed Assets	20000	3,369	
3,131	Tangible Fixed Assets		0,000	18 - 24
	Operational Assets			.0
517,077		517,092		
87,051	I	84,395		
2,788	<u> </u>	1,939		
1,415		1,176		
5,924	Community Assets	5,255		
	Non-operational Assets			
39,841	Investment Properties	39,184		
3,514	Assets Under Construction	1,624		
1,169	Surplus Assets Held for Disposal	1,110		
658,779			651,775	
662,513			655,144	
40	Long-term Debtors		36	
0	Long-term Investments		0	
662,553	Total Long-term Assets		655,180	
441	Stocks & work in progress	438		26
12,739		21,298		27
53,019		49,129		25
49		33		28
66,248	Total Current Assets		70,898	
728,801	Total Assets		726,078	
-159	Short-term Borrowing	-180		29
-25,878	Creditors	-17,271		30,31
-629	Bank Overdraft	-1,624		28
-26,666	Total Current Liabilities		-19,075	
702,135	Total Assets less Current Liabilities		707,003	
-26,027	Long-term borrowing	-32,062		32
-1,063	Provisions	-957		33
-8,419	Grants & contributions – deferred	-8,837		
-1,846	Grants & contributions – unapplied	-2,442		31
0	Leases	-12		
-97,118		-165,657		12
-134,473	Total Long-term Liabilities		-209,967	
567,662	Total Assets less Liabilities		497,036	34
	Financed by			
15,564	Revaluation Reserve	24,803		
622,581	Capital Adjustment Account	603,934		
-1,288	Financial Instruments Adjustment Account	-973		
395	Capital Receipts Reserve	650		
44	Deferred capital receipts	40		
-97,118		-165,657		12
2,006		2,451		
-125	•	-174		14b
6,124	-	6,761		
3,113		2,082		
16,366		23,119		0.5=
567,662	Total Net Worth		497,036	34,35

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## **D5** Cash Flow Statement

This statement summarises the inflows and outflows of revenue and capital cash arising from transactions with third parties.

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## 1. Prior Period Adjustments and Adjustments relating to Previous Years

#### **Prior Period Adjustments**

From 2009/10 onwards, the SoRP requires the Collection Fund to be accounted for on an agency basis. Northampton already represented the Collection Fund balance on the balance sheet as belonging to the different precepting authorities – Note 14b shows this treatment. However, this change affects the debtors and creditors balances shown in notes 27 and 30 respectively and the amounts charged to the income and expenditure account and reversed through the Statement of Movements on the General Fund Balance. In addition to the notes shown below, the amount previously shown in debtors as "Collection Fund Balance owed" has been moved into the "Other Local and Public Authorities" line and there will be no entry on the STRGL relating to changes in the collection fund balance since all gains and losses belonging to Northampton Borough Council will pass through the income and expenditure account.

## a) Adjustments Relating to Council Tax Debtors and Creditors

	Amounts in 2008/09 Relating to Council Tax	Adjustments	Revised Position
	£000s	£000s	£000s
Debtors: - Other Local and Public Authorities Local Taxpayers (Council Tax)	9,302	2,584 -7,850	2,584 1,452
Provisions for Bad Debts: - Local Taxpayers (Council Tax)	-3,417	2,884	-533
Net Debtors	5,885	-2,382	3,503
Creditors: - Local Taxpayers (Council Tax)	-2,823	2,382	-441
	3,062	0	3,062

## b) Adjustments Relating to the General Fund Balance

	Amounts in 2008/09 Relating to Council Tax	Amounts on an agency Basis	Revised Position
	£000s	£000s	£000s
Income & Expenditure Account  Demand on the Collection Fund  Distributed Surplus (-) / Deficit on  Collection Fund	-13,719 22	0 -22	-13,719 0
SMGFB Transfer to the Council Tax		-	
Adjustment Account	0	22	22
Effect on the General Fund Balance	-13,697	0	-13,697

## c) Adjustments Relating to National Non Domestic Rates

	Amounts in 2008/09 Relating to NNDR	Adjustments	Revised Position
	£000s	£000s	£000s
Debtors: -			_
Local Taxpayers (NNDR)	831	-831	0
Provisions for Bad Debts: - Local Taxpayers (NNDR)	-290	290	0
Net Debtors	541	-541	0
Creditors: -			
Government Departments (NNDR Pool)	-3,229	-1,151	-4,380
Local Taxpayers (NNDR)	-1,692	1,692	0
	-4,380	0	-4,380

### d) Restated Debtor and Creditor Notes

	31/03/2009	Adjustments for Council Tax	Adjustments for NNDR	Revised Position
	£000s	£000s	£000s	£000s
Debtors: -				
Sundry Debtors	5,166			5,166
Government Departments	3,743			3,743
Other Local and Public	569	3,262		3,831
Authorities				
Local Taxpayers	10,988	· ·	-831	2,307
Housing Tenants	3,386			3,386
Loans to Employees	21			21
Collection Fund Balance Owed	677	-677		0
	24,550	-5,265	-831	18,454
Impairment (Bad Debt Provision)				
Local Taxpayers	-3,953	2,883	290	-780
Housing Tenants	-1,933	· ·		-1,933
Other	-3,002			-3,002
Total Impairment	-8,888	2,883	290	-5,715
Net Debtors	15,662	-2,382	-541	12,739
Creditors: -				
Sundry Creditors	6,385			6,385
Government Departments	6,860		1,151	8,011
Other Local and Public	2,600			2,600
Authorities				
Local Taxpayers	4,515	· ·	-1,692	441
Tenants	540			540
Developer's Contributions	7,730			7,730
Deposits	171			171
	28,801	-2,382	-541	25,878
Net Position	-13,139	0	0	-13,139

### 2. Building Control Trading Account

A local authority is required at the end of the financial year to prepare a statement that sets out fully the details of its scheme for setting charges in relation to its building control function. The statement should also show the income recovered and the total costs incurred. There is no requirement for the information to be published, however it has been decided to continue publishing this note.

The Building Control chargeable services has, for the three-year period to 31<sup>st</sup> March 2010, made an operating deficit of £186k on a turnover of £1,045k. In the previous

three-year period to  $31^{st}$  March 2009, there was a deficit of £210k against a turnover of £1,090k.

		2009/10		
	Chargeable	Non- Chargeable		Total
	£000s	£000s		£000s
Expenditure				
Employees	146		146	292
Premises	0		0	0
Transport	6		6	12
Supplies and services	11		11	22
Support service charges	75		75	150
Capital Charges	0		0	0
Total Expenditure	238		238	476
Income				
Building Regulation fees	-255		0	-255
Other Income	0		0	0
Total Income	-255		0	-255
Surplus (-) / Deficit for Year	-17		238	221
		2008/09		
Comparatives for 2007/08	Chargeable	Non- Chargeable		Total
	£000s	£000s		£000s
Expenditure	383		301	684
Income	-279		0	-279
Surplus (-) / Deficit for Year	104		301	405

## 3. Agency Services

An Agency agreement with the County Council commenced on 1<sup>st</sup> July 2003 which allows the Council to undertake a much smaller range of functions than under the previous Highways Agency Agreement.

2008/09		2009/10
£000s		£000s
	Administration costs and ancillary	
431	services	428
-246	Income including transfer fees from NCC	-272
185		156

### 4. Members' Allowances

The total amount of members' allowances paid in the year ending 2008/09 was £445k. Detailed allowances are listed below:-

2008/09		2009/10
£000s		£000s
	Expenditure	
27	Mayor/Deputy Mayor Allowance	27
410	Members' Allowances	430
8	Expenses	3
445	Total	460

#### 5. Audit Fees

Fees payable for external audit services are detailed below. The Authority's auditor is the Audit Commission for 2009/10 and was KPMG LLP for 2008/09.

2008/09		2009/10
£000s		£000s
	Fees payable with regard to external audit services carried out by the appointed auditor (Section 5 Audit Commission Act 1998)	151
	Fees payable in respect of statutory inspection (Section 10 Local Government Act 1999)	0
1	Fees payable for the certification of Grant Claims and Returns (Section 28 Audit Commission Act 1998)	35
	Fees payable in respect of other services provided by the appointed auditor	117
348		303

### 6. Discretionary Expenditure

Under the Local Government Act 2000, the maximum amounts in respect of discretionary expenditure were repealed. Councils now have powers under that Act to promote wellbeing in their area. Expenditure is still incurred under section 137(3), e.g. donations to charities, not-for profit bodies and mayoral appeals, however there are no requirements to publish details of any expenditure incurred.

## 7. Publicity Expenditure

There is now no longer a requirement to publish this note, however, the information must be produced and made available on request. It has been decided to continue publishing the note. In accordance with the Local Government Act 1986 (Section 5(1)), the Council's spending on publicity was: -

2008/09		2009/10
£000s		£000s
	Expenditure	
261	Recruitment Advertising	126
428	Publicity Unit	185
201	Other Publicity	200
890	Total	511

### 8. Officers' Remuneration

The Council is required, under the Accounts and Audit Regulations 2003 (regulation 7(2)), amended by the Accounts and Audit Regulations 2009, to disclose the number of employees whose remuneration (excluding pension payments) was £50k or more. This is shown in bands of £5k in the table below:

2008/09		2009/10
No. of Employees	Remuneration Band	No. of Employees
12	£50,000 - £54,999	7
4	£55,000 - £59,999	4
4	£60,000 - £64,999	4
6	£65,000 - £69,999	7
1	£70,000 - £74,999	0
1	£75,000 - £79,999	1
1	£80,000 - £84,999	2
1	£85,000 - £89,999	0
0	£90,000 - £94,999	0
0	£95,000 - £99,999	1
0	£100,000 - £104,999	2
1	£105,000 - £109,999	1
0	£110,000 - £114,999	0
0	£115,000 - £119,999	0
0	£120,000 - £124,999	0
0	£125,000 - £129,999	0
0	£130,000 - £134,999	0
1	£135,000 - £139,999	1

The following is a new addition to the note for 2009/10: -

Job Title	Year		Salary (inc Fees & Allow- ances	Perform- ance Related Pay	Comp- ensation for loss of Office	Benefits in Kind (Car Allowance)	Total Remun- eration excl Pension	Pension Contrib- utions	Total Remun- eration including Pension
			£000s	£000s	£000s	£000s	£000s	£000s	£000s
Chief Executive	2009/10		138	0	0	1	139	36	175
	2008/09		138	0	0	1	139	33	173
Assistant Chief Executive	2009/10		80	0	0	1	82	21	102
	2008/09	Note 1	13	0	0	0	13	3	17
Borough Solicitor	2009/10		65	0	0	0	65	17	82
	2008/09		65	1	0	0	66	16	82
Director of Environment & Culture	2009/10		108	0	0	1	109	28	
	2008/09	Note 2	9	0	0	0	9	2	11
Director of Finance & Support	2009/10		99	0	0	1	100	26	126
	2008/09		96	12	0	1	109	26	135
Director of Housing	2009/10		99	0	0	1	100		
	2008/09	Note 3	41	0	0	0	41	10	
Director of Planning & Regeneration	2009/10		96	0	0	1	97	25	
	2008/09	Note 4	39	1	0	0	41	10	
Director of the Local Strategic Partnership	2009/10		65	0	0	1	67	17	84
	2008/09		65	1	0	1	67	16	
Head of Culture & Leisure	2009/10		53	0	0	2	55	14	69
	2008/09	Note 5	27	0	0	0	27	7	34
Head of Customer Service & ICT	2009/10		63	0	0	1	65	16	81
	2008/09	Note 6	6	0	0	0	7	2	8
Head of Finance & Assets	2009/10		67	0	0	1	69	18	
	2008/09		67	2	0	1	70	17	86

Head of Housing Needs & Support	2009/10		67	0	0	0	67	18	85
	2008/09		67	1	0	0	68	16	
Head of Human Resources	2009/10		78	0	0	1	79	20	99
	2008/09	Note 7	31	0	0	0	31	7	38
Head of Joint Planning Unit	2009/10	Note 8	16	0	0	0	16	4	20
Head of Landlord Services	2009/10	Note 9	60	0	0	1	61	16	77
Head of Neighbourhood & Environment Services	2009/10		66	0	0	0	66	17	83
	2008/09	Note 10	44	0	0	0	44	12	56
Head of Northampton Area Procurement Service	2009/10		55	0	0	1	55	14	69
	2008/09	Note 11	23	0	0	0	23	5	28
Head of Planning	2009/10	Note 12	80	0	0	1	82	21	102
•	2008/09		47	0	0	1	48	11	59
Head of Planning & Regeneration	2009/10		67	0	0	1	69	18	86
	2008/09		67	2	0	1	70	17	87
Head of Policy & Community Engagement	2009/10		65	0	0	1	67	17	84
	2008/09		66	1	0	1	69	16	85
Head of Performance & Improvement	2009/10		53	0	0	1	54	14	68
	2008/09	Note 13	29	0	0	0	29	7	36
Head of Public Protection	2009/10		53	0	0	1	54	14	68
	2008/09	Note 14	27	0	0	0	27	7	34
Head of Revenues & Benefits	2009/10		55	0	0	1	56	14	70
	2008/09	Note 15	4	0	0	0	5	1	6
Director	2008/09	Note 16	49	0	39	0	88	6	94
Corporate Manager	2008/09	Note 17	39	0	20	0	59	5	65
Corporate Manager	2008/09	Note 18	32	0	0	1	32	8	40
Corporate Manager	2008/09	Note 19	33	0	42	1	76	8	84
Corporate Manager	2008/09	Note 20	50	0	31	1	82	8	90
Total	2009/10		1648	0	0	20	1674	431	2101
	2008/09		1174	21	132	10	1340	276	1618

#### **Notes**

Due to the Organisational Restructure that took place in 2008/09 there has been a number of changes in the Senior Officer Roles

### **Appointments**

- 1 Assistant Chief Executive 2 February 2009 Annualised Salary £80,380
- 2 Director of Environment & Culture 1 March 2009 Annualised Salary £108,023
- 3 Director of Housing 3 November 2008 Annualised Salary £98,854
- 4 Director of Planning and Regeneration 3 November 2008 Annualised Salary £95,975
- 5 Head of Culture & Leisure 1 October 2008 Annualised Salary £53,141
- 6 Head of Customer Service & ICT 23 February 2009 Annualised Salary £63,453
- 7 Head of Human Resources 10 November 2008 Annualised Salary £78,039
- 8 Head of Joint Planning Unit 1 January 2010 Annualised Salary £63,456
- 9 Head of Landlord Services 15 June 2009 Annualised Salary £75,768
- Head of Neighbourhood & Environment Services 1 August 2008 Annualised Salary £58,069, before this appointment this Senior Officer was in the role of Recovery, Policy and Governance Manager with an Annualised Salary of £42,950
- 11 Head of Northampton Area Procurement Service 3 November 2008 Annualised Salary £54,736
- 12 Head of Planning 1 September 2008 Annualised Salary £80,380
- 13 Head of Performance & Improvement 1 August 2008 Annualised Salary £53,141
- 14 Head of Public Protection 1 October 2008 Annualised Salary £53,141
- 15 Head of Revenues & Benefits 2 March 2009 Annualised Salary £54,736

### Senior Officers left during 2008/09

- 16 Director left 30 June 2008 Annualised Salary £91,010
- 17 Corporate Manager left 31 July 2008 Annualised Salary £64,778
- 18 Corporate Manager left 21 September 2008 Annualised Salary £64,778
- 19 Corporate Manager left 30 September 2008 Annualised Salary £64,778
- 20 Corporate Manager left 30 September 2008 Annualised Salary £64,778

### 9. Related Party Transactions

The Council is required to disclose material transactions with related parties, bodies or individuals that have the potential to control or influence the Council or to be controlled or influenced by the Council. Disclosure of these transactions allows readers to assess the extent to which the Council might have been constrained in its ability to operate independently or might have secured the ability to limit another party's ability to bargain freely with the Council.

Central Government has effective control over the general operations of the Council. It is responsible for providing the statutory framework within which the Council operates, provides the majority of its funding in the form of grants and prescribes the terms of many of the transactions that the Council has with other parties (e.g. housing benefits). Details of transactions with government departments are set out in a note to the Cash Flow Statement.

Members of the Council have direct control over the Council's financial and operating policies. During 2009/10 expenditure to the value of £0.971m (£1.061m in 2008/09) was paid to parties where Members had an interest or where they serve as a nominated representative on outside bodies and income to the value of £91k (£67k in 2008/09) was receivable from those bodies. Contracts were entered into in full compliance with the Council's Standing Orders. All transactions are recorded in the Register of Members' Interest, open to public inspection at The Guildhall, Northampton.

Officers of the Council - no material disclosures.

Other Public Bodies – no disclosures.

Pension Fund – in 2009/10 the contributions paid to Northamptonshire County Council in respect of employers' contributions, added years' contributions and lump sum payments were £8.452m (£7.517m in 2008/09)

Assisted Organisations – no material disclosures.

*Management Contracts* – no disclosures.

Companies and Joint Ventures – no disclosures.

## 10. Local Authorities (Goods and Services) Act 1970

The Council is empowered by this Act to provide goods and services to other public bodies. The Authority provides a variety of services to other local authorities, the income from this is outlined below: -

2008/09			2009/10	
Exp	Income		Exp	Income
£000s	£000s		£000s	£000s
0	-1	Highways	0	0
331	-206	Call Care	441	-209
38	-38	Print Services Unit	35	-35
369	-245		476	-244

## 11. Trading Undertakings

The Council operates the following trading undertakings: -

2008/09		2009/10				
Net		Income	Exp.	Net		
£000s		£000s	£000s	£000s		
2,055	Property Management	-1,541	4,271	2,730		
494	Construction Services	1	87	88		
2,549	(Surplus)/Deficit to I & E	-1,540	4,358	2,818		

Construction Services ceased operation during 2008/09, however there were redundancy costs incurred in 2009/10.

The following services are also deemed to be trading services but are allocated to main service areas within the accounts: -

2008/09		2009/10				
Net		Income	Exp.	Net		
£000s		£000s	£000s	£000s		
117	Trade Refuse	-2	0	-2		
794	Markets	-630	1,112	482		
911	(Surplus)/Deficit to I & E	-632	1,112	480		

The operation for the collection of Trade Waste was sold on 2nd June 2008 and only minor residual transactions continued into 2009/10.

#### 12 Accounting for Pensions

As part of the terms and conditions of employment of its officers and other employees, the authority offers retirement benefits. Although these benefits will not actually be payable until employees retire, the Council has a commitment to make the payments that needs to be disclosed at the time that the employees earn their future entitlement. The council participates in the Local Government Pension Scheme that is administered locally by Northamptonshire County Council. This is a funded defined benefit final salary scheme, meaning that the Council and employees pay contributions into a fund, calculated at a level intended to balance the pensions liabilities with investment assets. The date of the last actuarial valuation was 31<sup>st</sup> March 2007.

### a) Transactions Relating to Retirement Benefits

The Council recognises the cost of retirement benefits in the Net Cost of Services when they are earned by employees, rather than when the benefits are eventually paid as pensions. However, the charge we are required to make against council tax is based on the cash payable in the year, so the real cost of retirement benefits is reversed out in the Statement of Movements in the General Fund Balance. The following transactions have been made in the Income and Expenditure Account and the Statement of Movement in the General Fund Balance during the year:

2008/09		2009/10
£000s		£000s
	Net Cost of Service	
4,826	Current Service Cost	3,430
349	Past Service Cost / Curtailment	492
42	Correction of Pension Contributions	-12
	Net Operating Expenditure	
14,806	Interest Costs	14,302
-10,127	Expected Return on Assets	-7,192
9,896	Net charge to the Income and Expenditure Account	11,020
	Statement of Movement on the General Fund Balance	
-9,896	Reversal of Net Charges made for Retirement Benefits in accordance with FRS17	-11,020
-9,090	Actual amount charged to the General Fund	-11,020
7,517	Balance for pensions in the year	8,452

In addition to recognised gains and losses included in the Income and Expenditure Account, actuarial gains and losses of £65.971m were included in the Statement of Total Recognised Gains and Losses. The cumulative amount of actuarial gains and losses recognised in the Statement of Total Recognised Gains and Losses is a loss of £106.81m.

### b) Assets and Liabilities in Relation to Retirement Benefits

Reconciliation of present value of the scheme liabilities:

2008/09		2009/10
£000s		£000s
-243,308	Opening Balance	-208,599
-4,826	Current Service Cost	-3,430
-14,806	Interest Cost	-14,302
-1,638	Contribution by Scheme Participants	-1,742
48,306	Actuarial Gains/(Losses)	-99,975
0	Past Service Gains/(Costs)	-28
-349	Curtailment Gains/(Losses)	-464
8,022	Benefits Paid	8,353
-208,599	Closing Balance	-320,187

Reconciliation of Fair Value of the scheme assets:

2008/09		2009/10
£000s		£000s
141,506	Opening Balance	111,481
10,127	Expected Return on Assets	7,192
1,638	Contribution by Scheme Participants	1,742
6,652	Contributions by the Employer	7,597
824	Contributions in respect of Unfunded Benefits	867
-41,244	Actuarial Gains/(Losses)	34,004
-8,022	Benefits Paid	-8,353
111,481	Closing Balance	154,530

The expected return on assets is determined by considering the expected returns available on the assets underlying the current investment policy. Expected yields on fixed interest investments are based on gross redemption yields as at the Balance Sheet date. Expected returns on equity investments reflect long-term real rates of return experienced in the respective markets.

The actual return on scheme assets in the year 2009/10 was a loss of £41.196m and in 2008/09 was £31.242m.

#### c) Scheme History

31st March	2006	2007	2008	2009	2010
	£000s	£000s	£000s	£000s	£000s
Present Value of Scheme Liabilities	-227,855	-226,893	-243,308	-208,599	-320,187
Fair Value of Assets	154,034	162,077	141,506	111,481	154,530
Surplus / (Deficit) in the Scheme	-73,821	-64,816	-101,802	-97,118	-165,657

The liabilities show the underlying commitments that the Council has in the long run to pay retirement benefits. The total liability of £165.7m has a substantial impact on the net

worth of the Council as recorded in the Balance Sheet and reduces the overall net worth of the Council. However the net worth of the Council is still positive overall with a balance of £497.036m

However statutory arrangements for funding the deficit mean that the financial position of the Council remains healthy:

- the deficit on the scheme will be made good by increased contributions over the remaining working life of employee, as assessed by the scheme actuary.

The total contributions expected to be made to the scheme by the Council in the year to 31 March 2011 is £7.5m.

## d) Basis for Estimating Assets and Liabilities

Liabilities have been assessed on an actuarial basis using the projected unit method, an estimate of the pensions that will be payable in future years dependent on assumptions about mortality rates, salary levels, etc. The scheme liabilities have been assessed by Hymans Robertson LLP, an independent firm of actuaries, estimates being based on the latest full valuation of the scheme as at 1 April 2007.

The principal assumptions used by the actuary have been:

31/03/2009		31/03/2010			
	Long Term Expected Rate of Return on Assets in the Scheme				
7.0%	Equity Investments	7.8%			
5.4%					
4.9%	Property	5.8%			
4.0%					
	Mortality Assumptions				
	Longevity at 65 for Current Pensioners:				
21.1	- Men	20.8			
24.0	- Women	24.1			
	Longevity at 65 for Future Pensioners:				
22.2	- Men	22.3			
25.0	- Women	25.7			
3.1%	Rate of Inflation	3.8%			
4.6%	Rate of Increase in Salaries	5.3%			
3.1%	Rate of Increase in Pensions	3.8%			
6.9%	Rate for Discounting Scheme Liabilities	5.5%			
50.0%	Take-up of Option to Convert Annual Pension into Retirement Lump Sum Pre April 2008  Take-up of Option to Convert Annual Pension	50.0%			
N/a	into Retirement Lump Sum Post April 2008	75.0%			

The Local Government Pension Schemes assets consist of the following categories, by proportion of the total assets held:

31/03/2008		31/03/2010
19.0%	Equities Bonds Property Cash	76.0% 16.0% 6.0% 2.0%
100.0%		100.0%

#### e) History of Experienced Gains and Losses

The actuarial gains identified as movements on the Pensions Reserve in 2009/10 can be analysed into the following categories, measured as a percentage of assets or liabilities at 31<sup>st</sup> March 2010:

31st March	2006	2007	2008	2009	2010
	£000s	£000s	£000s	£000s	£000s
Fair Value of Employer Assets Experienced Gain/Loss(-) on Assets Gain/Loss(-) as % of Asset Fair Value	154,034 21,709 14.09%	-1,871	-31,927	-41,244	34,004
Present Value of Liabilities Experienced Gain/Loss(-) on Liabilities Gain/Loss(-) as % of Total Liabilities	-227,855 -4,102 1.80%	0	, , , , , , , , , , , , , , , , , , ,	-739	-726

The information included for all of the pension disclosures is provided by Hymans Robertson LLP, the Actuary for the Pension Fund. Further information can be found in the County Council's Pension Fund's Annual Report which is available on request from the Pensions Section, Resources Directorate, PO Box 136, County Hall, Guildhall Road, Northampton, NN1 1AT.

#### 13. Minimum Revenue Provision

The Council is required by Statutory Instrument 2003 No. 3146 to set aside a minimum revenue provision (MRP) for the repayment of debt, and by Statutory Instrument 2008 No.414 to determine an amount of minimum revenue provision which it considers to be prudent. In doing so the Council is required to have regard to guidance issued under Section 21A of the Local Government Act 2003.

The Council approved the Council's Annual MRP statement for 2009/10, which is required by the guidance issued by CLG, on 26th Feb 2009.

The MRP charged to the 2009/10 accounts relates to the historic debt liability incurred for years up to and including 2008/09. This has been calculated at the rate of 4% on the reducing balance, in accordance with option 1 of the guidance, the "regulatory method".

The Council's Minimum Revenue Provision for 2009/10 was £596k. This compares to £438k in 2008/09.

### 14 Collection Fund

The Collection Fund is used to account for the collection of Council Tax and National Non-Domestic Rate (NNDR) and then pays amounts to precepting authorities on the basis of their precept requests.

# a) Precept Split

The split of these precepts is shown below:

Precept 2008/09 £000s	<b>Total Precepts</b>	Precepting Authorities	Precept 2009/10 £000s	Percentage of Total Precepts
62,567	71%	Northamptonshire County Council	65,725	71%
11,689	13%	Northamptonshire Police Authority	12,351	13%
13,719	16%	Northampton Borough Council	14,442	16%
87,975	100%	Total Precepts for the year	92,518	100%

# b) Allocation of deficit

For the purposes of the accounts, the balance on the Collection Fund is assigned to the precepting authorities as shown below: -

Collection Fund Balance 2008/09 £000s	Treatment	Collection Fund Balance 2009/10 £000s
	Creditors / Debtors	
571	Northamptonshire County Council	792
106	Northamptonshire Police Authority	149
	Reserve	
125	Northampton Borough Council	174
802	Collection Fund Balance	1,115

# c) Allocation of Council Tax Balances

Statutory Presentation 2008/09	Agency Presentation 2008/09		Statutory Presentation 2009/10	Agency Presentation 2009/10
£000s	£000s		£000s	£000s
		Creditors / Debtors		
9,302	1,452	Local Taxpayers Arrears	10,439	1,615
-2,823	-441	Local Taxpayers Prepayments	-1,254	-194
-3,417	-533	Local Taxpayers Impairments	-7,280	-1,126
	2,746	Northamptonshire County Council		2,147
	515	Northamptonshire Police Authority		404
		Reserves		
802	0	Collection Fund	1,115	0
	125	Council Tax Adjustment Account		174
3,864	3,864	Total	3,020	3,020

# 15 Capital Expenditure and Financing

# a) Capital Expenditure

Total 2008/09		Total 2009/10
£000s		£000s
	Capital Investment	
628	3	544
	Tangible Assets	
9,894	Operational Assets	11,109
594	Non-operational Assets	128
0	Deferred Charges	0
11,116		11,781
	Sources of Finance	
500	Supported Borrowing	500
1,608	Prudential Borrowing	703
124	Capital Receipts	100
8,182	Government Grants	10,109
519	Revenue Contributions	297
183	Other Contributions	72
11,116		11,781

# b) Revenue Expenditure Funded from Capital Under Statute

Total 2008/09		Total 2009/10
£000s		£000s
	Capital Investment	
3,140	Revenue Expenditure funded from Capital	3,964
3,140		3,964
	Sources of Finance	
0	Supported Borrowing	0
856	Prudential Borrowing	1,016
1,010	Capital Receipts	260
1,194	Government Grants	2,525
0	Revenue Contributions	0
80	Other Contributions	163
3,140		3,964

# c) Capital Financing Requirement

Total 2008/09		Total 2009/10
13,475	Opening Capital Financing Requirement	16,000
500 2,463 -438	Prudential Borrowing	24 500 1,719 -596
16,000	Closing Capital Financing Requirement	17,647

# 16 Commitments Under Capital Contracts

Contract	Contractor	2010/11	Basis of Commitment
Contract		£000s	Buolo of Communicity
Heating Replacement Planned	Wheldon Contracts & Services Ltd	186	Replacing heating systems in council dwellings, on a planned basis.
Improvement Works at Grosvenor Centre Car Park	AECOM		Engineering consultant services in relation to the improvement works at Grosvenor Centre Car Park.
Complete Roofs	Warkton Roofing Ltd	78	Re-roofing works on council dwellings, 2009-10.
Market Square Fountain	Jeakins Weir	75	To supply and install a water feature in the gateway of Northampton Market Square.
Choice Based Lettings - Sub-regional scheme	Arbritras	40	For the implementation of a sub-regional choice based lettings scheme, in partnership with Daventry District Counci (DDC). There is work in this contract included for DDC, NBC will be paying these costs and DDC will be making a contribution to NBC.
Complete Roofs	Oakleaf Roofing Ltd	41	Flat roof repairs to Stirchman & Cordwainer House
Heating Replacement Planned	Plumb-Line	32	Replacing heating systems in council dwellings, on a planned basis.
Market Square Lighting	LITE	27	To implement the designs to further enhance a lighting feature on Peacock Place.
Improvement Works at Grosvenor Centre Car Park	Cyril Sweett	25	Construction cost consultant services in relation to the improvement works at Grosvenor Centre Car Park.
Complete Roofs	Warkton Roofing Ltd	17	Re-roofing works on council dwellings (2008-09 part 2).
Adhoc Doors & Window Replacement	Graham Holmes Astraseal	15	Window replacements in council dwellings located in Hardingstone.
Woodside Way	Davis Langdon LLP	12	Consultancy services in relation to the new build of Council dwellings at Woodside Way.
Complete Roofs	Warkton Roofing Ltd	9	Re-roofing works on council dwellings.
Complete Roofs	Oakleaf Roofing Ltd	6	Flat roof repairs to blocks of flats in Kingsthorpe & Sunnyside.
Environmental Enhancements to Housing Land	Raybell & Sons	6	Construction of new and additional car parking at Spring Boroughs.
Adhoc Doors & Window Replacement	Graham Holmes Astraseal	4	Replacement of doors and windows in council dwellings, on an ad-hoc basis.
Structural Repairs	R Richardson		Demolition and remedial works to 58 and 60 Greenfield Avenue
Total		707	(

# 17 Movement in Intangible Assets

	Purchased Software Licenses	Total
	£000s	£000s
Gross book value 31st March 2009	4,289	4,289
Amortisations to 31st March 2009	-554	-554
Net book value 31st March 2009	3,735	3,735
Expenditure in Year	543	543
Change of Asset Class	-132	-132
Written Off to Revenue in Year - Amortisation	-776	-776
Net book value of assets 31st March 2010	3,370	3,370

# 18 Movement in Tangible Fixed Assets

# a) Operational Assets

	Council Dwellings	Other Housing Property	Other land & buildings	Vehicles plant, etc.	Infra- structure	Com- munity Assets	Total
	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Certified Valuation 31st March 2009	631,905	17,188	82,514	12,063	1,625	6,671	751,966
Accumulated impairment	-104,979	-929	-9,344	-8,833	0	-660	-124,745
Accumulated depreciation	-9,849	-340	-2,038	-442	-210	-87	-12,966
Net book value 31st March 2009	517,077	15,919	71,132	2,788	1,415	5,924	614,255
Movement in 2009/10							
Additions	9,437	0	642	812	0	218	11,109
Disposal	-648	-92	-326	0	-47	0	-1,113
Revaluations	6,884	1,790	390	38	0	0	9,102
Depreciation	-4,953	-395	-1,779	-467	-16	-3	-7,613
Depreciation Written Back	9,853	545	1,810	395	0	72	12,675
Impairments	-20,678	-595	-5,325	-1,522	0	0	-28,120
Adjustments/Transfers	121	65	1,415	-117	-176	-953	355
Depreciation Adj/Transfers	-1	-206	-596	13	0	-2	-792
Net book value 31st March 2010	517,092	17,031	67,363	1,940	1,176	5,256	609,858
Gross Valuation at 31st March 2010	647,699	18,951	84,635	12,796	1,402	5,936	771,419
Impairments at 31st March 2010	-125,657	-1,524	-14,669	-10,355	0	-660	-152,865
Depreciation at 31st March 2010	-4,950	-396	-2,603	-501	-226	-20	-8,696
Net Book Value 31st March 2010	517,092	17,031	67,363	1,940	1,176	5,256	609,858

# b) Non-Operational Assets

	Works In Progress	Investment & Commercial	Surplus Assets	Total
	£000s	£000s	£000s	£000s
Certified Valuation 31st March 2009	3,514	44,461	1,300	49,275
Accumulated impairment	0	-4,576	-104	-4,680
Accumulated depreciation	0	-44	-27	-71
Net book value 31st March 2009	3,514	39,841	1,169	44,524
Movement in 2009/10				
Additions	126	1	0	127
Disposal	-230	-61	-652	-943
Revaluations	0	1,240	0	1,240
Depreciation	0	0	-35	-35
Depreciation Written Back	0	80	131	211
Impairments	0	-3,752	-24	-3,776
Adjustments/Transfers	-1,786	1,870	652	736
Depreciation Adjustments/Transfers	0	-35	-131	-166
Net book value of assets 31st March 2010	1,624	39,184	1,110	41,918
		<b></b>		50.425
Gross Valuation at 31st March 2009	1,624	47,511	,	50,435
Impairments at 31st March 2009	0	-8,328		-8,456
Depreciation at 31st March 2009	0	1	-62	-61
Net Book Value 31st March 2010	1,624	39,184	1,110	41,918

# 19 Information on Assets Held

31/03/2009		31/03/2010
Number	Operational Assets	Number
12,209	Council Dwellings	12,194
	Other Land and Buildings	
27	Council Houses not used as dwellings	27
94	Shared Ownership Properties	91
	Council Garages	3,002
!	Other Housing Properties	16
1	Operational Shops	67
1	Other Garages Guildhall	0
	Allotments	62.88ha
!	Sports & Leisure Centres	02.0011a
	Community Centres	26
1	Museums, Art Galleries	2
1	Open Markets	1
14	Public Conveniences	14
!	Multi-Storey Pay & Display Car Parks	5
!	Local Area Offices	3
1	Central Administrative Offices	4
!	Gypsy Site Bus Station	1
1	Surface Pay & Display Car Parks	19
1	Depots	19
1	Sub-Depots	13
	Infrastructure	74
163	Vehicles, Plant, Furniture and Equipment	165
		100
997.45ha	Community Assets Parks and Open Spaces	887.45ha
1	Historical Buildings	007.45Ha
	Monuments/Memorials/Exhibitions	34
!	Pavilions	6
8	Cemeteries	8
1	Civic/Mayoral Regalia	1
	Non-operational Assets	
1	Commercial Property (Units)	290
	Agricultural Land	65.97ha
1	Golf Course	1
!	Theatres Indoor Market/Arts Venue	1
1	iliuooi warkevaris venue	1
70	Intangible Assets	75

#### 20 Assets Held Under Leases

The Council uses equipment financed under the terms of operating leases. The amount charged to revenue under these arrangements in 2009/10 was £2.39m (£2.53m for 2008/09).

The Council has two financing leases above the de-minimus level. There are no finance costs associated with these leases. The amount charged to write down the obligations to the lessor (long and short term creditors) in 2009/10 was £11k (£4k in 2008/09).

# a) Cost

2008/09	Charges to revenue for assets held under leases	2009/10
£000s		£000s
339	Operating Lease Charges	383
2,193	Vehicle Operating Lease Charges (including Maintenance)	2,003
2,532		2,386

2008/09	Write down of obligations under Finance Leases	2009/10
£000s		£000s
4	Finance Lease Rentals	11
4		11

# b) Periods & Commitment

Commitments in 2010/11 for Assets Held Under Operating Leases in 2009/10	31/03/2010
	£000s
Leases Expiring	
Within 1 year	56
2 – 5 years	191
Exceeding 5 years	75
	322

Future Year Obligations for Assets Held Under Finance Leases in 2009/10	31/03/2010
	£000s
Obligations Due	
Within 1 year	10
2 – 5 years	12
Exceeding 5 years	0
	22

#### 21 Assets Held For Leases

The Council received £2.527m (£2.419m in 2008/09) in the year from the lease of property to third parties under operating leases. As at  $31^{\rm st}$  March 2010, the gross value of the assets was £46.003m for which £0.787m accumulated depreciation has been charged to revenue.

### 22 Valuation Information

Assets are carried in the Council's balance sheet at current value in accordance with the proper practices as set out in the CIPFA 2009 SoRP (Statement of Recommended Practice).

The valuation methods used for different types of assets are set out at table 23 below.

Valuations of the Council's freehold and leasehold properties are carried out by the Council's internal valuer, Richard Lewis FRICS.

Further information on the way that intangible and fixed assets are accounted for is set out in the Accounting Policies.

## a) <u>Tangible Operational</u>

	Council	Other	Other	Vehicles	Infra-	Comm.	Total
	Dwellings	HRA	Land &	Plant &	Structure	Assets	
		Land &	Build.	Equip.	Assets		
		Build.					
	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Valued at Historic Cost	0	0	22	0	1,256	5,539	6,816
Valued at Current							
Value in: -							
2009/10	513,253	17,253	58,227	1,490	0	0	590,223
2008/09	0	68	8,939	0	0	0	9,007
2007/08	0	195	436	101	0	0	732
2006/07	0	0	487	0	0	0	487
2005/06	0	0	571	0	0	0	571
Previous Years	0	0	205	0	0	0	205
Total	513,253	17,517	68,887	1,591	1,256	5,539	608,042

# b) Tangible Non-Operational

	Non-Operational Assets			Total
	Works in Progress	Investment Property	Surplus Property	
	£000s	£000s	£000s	£000s
Valued at Historic Cost	0	28	0	28
Valued at Current Value in: -				
2009/10	1,497	28,522	151	30,170
2008/09	0	516	115	631
2007/08	0	2,848	554	3,402
2006/07	0	3,198	0	3,198
2005/06	0	3,715	276	3,991
Previous Years	0	0	50	50
Total	1,497	38,826	1,145	41,469

# 23 Valuation Methodologies

Intangible Assets	Historic Cost
Operational Assets Council Housing	Existing Use Value - Social Housing
Other Land & Buildings	Existing Use Value Depreciated Replacement Cost
Vehicles, Plant & Equipment	Assets with opening NBV below £6k at depreciated historic cost' Assets with opening NBV at or above £6k at
	lower of Net Realisable Value or Current Replacement Cost.
Infrastructure Assets	Depreciated Historic Cost applied where possible but where unable to determine the historical cost, the asset is valued at £1
Community Assets	Depreciated Historic Cost applied where possible but where unable to determine the historical cost, the asset is valued at £1
Non-Operational Assets	
Investment Properties	Market Value
Surplus Properties	Market Value
Assets Under Construction	Historic Cost

## 24 Changes in Valuation Methodologies Used

There have been no changes to valuation methodologies used in 2009/10 compared with the previous year.

#### 25 Investments

31/03/2009	Investment Type	31/03/2010
£000s		£000s
	Short Term - Under 1 Year	
0	Gilts	0
0	UK Equities	0
11,464	Building Societies	3,002
11,280	Cash On Deposit	3,400
23,972	Banks	42,728
46,716		49,130
	Long Term - Over 1 Year	
0	Gilts	0
0	UK Equities	0
0	Building Societies	0
0	Cash On Deposit	0
6,303	Banks	0
6,303	Total	0

# 26 Stocks & Work In Progress

Stocks held at the main stores at Westbridge Depot and the sub-stores are valued at current prices. Each time a commodity is purchased, the entirety of the stock holdings are revalued at that delivery price. Stocks held at the Council's other stores are valued at cost price.

31/03/2009		31/03/2010
£000s		£000s
259	Westbridge Depot Main Stores	219
90	Sub Stores	55
92	Other Stores	163
441	Total	437

## 27 Current Assets – Debtors

31/03/2009		31/03/2010
£000s		£000s
5,166	Sundry Debtors	8,267
3,743	Government Departments	10,181
3,831	Other Local and Public Authorities	4,226
2,307	Local Taxpayers	2,582
3,386	Housing Tenants	3,692
21	Loans to Employees	21
18,454		28,968
	Impairment (Bad Debt Provision)	
-780	Local Taxpayers	-1,416
-1,933	Housing Tenants	-2,126
-3,002	Other	-4,128
-5,715	Total Impairment	-7,670
12,739	Net Debtors	21,298

# 28 Current Assets - Cash & Bank

31/03/2009		31/03/2010
£000s		£000s
5 36	Co-operative Bank Imprests Floats Girobank	0 5 20 8
49	Cash & Bank	33
-629	Overdraft	-1,624

# 29 Current Liabilities - Short Term Borrowing

31/03/2009	Funded by	Period Invested	31/03/2010
£000			£000
50	Billing Parish Council	Fixed Deposit	0
15	Billing Parish Council	7 day Notice	70
94	Northampton Volunteer Bureau	7 day Notice	94
159			164

# 30 Current Liabilities - Creditors

31/03/2009		31/03/2010
£000s		£000s
8,011 2,600 441 540 7,730	Sundry Creditors Government Departments Other Local and Public Authorities Local Taxpayers Tenants Developer's Contributions Deposits	4,965 1,648 2,747 194 549 6,989
25,878		17,271

## 31 Government Grants and Developers' Contributions

Contributions received from developers have been classified depending on whether the contribution is repayable and whether the contribution is for a revenue or capital purpose, in line with the treatment described in the Statement of Accounting Policies.

2008/09		2009/10
£000s		£000s
	Creditors Receipts in advance	5,856 1,133
	Grants & Contributions - Unapplied (Government Grants)	1,806
376	Grants & Contributions - Unapplied (Non- Government Grants) Grants & Contributions - Unapplied (Developers)	419 218
9,577		9,432

## 32 Long Term Borrowing

31/03/2009	Source of Loan	Range of Interest Rates	31/03/2010
		(%)	
£000			£000
	Analysis of loans by type		
	Public Works Loan Board	3.47 - 3.97	6,049
24,785	Money Markets	4.85 - 7.03	24,787
1,242	English Partnerships	9.25	1,226
26,027			32,062
	Analysis of loans by maturity		
16	Maturing in 1-2 years		17
56	Maturing in 2-5 years		15,780
15,820	Maturing in 5-10 years		6,195
10,135	Maturing in over 10 years		10,070
26,027			32,062

#### 33 Provisions

### a) Insurance Provision

The provision covers the following risks :-

- Liability claims under the policy excess arising from 1992/93 onwards.
- Claims under the policy excess on the Council's own dwellings.
- Claims over the "paid locally" figure but under the excess on the Council's motor vehicles.
- Death in service cover for employees who have council loans for the purchase of cars required for essential purposes.
- Other small miscellaneous items arising from time to time.

External premiums are charged direct to the revenue accounts, as are the costs of the internal Insurance Provision. This provision is reduced as claims are settled.

The estimated cost of outstanding claims on the Insurance provision as at 31<sup>st</sup> March 2010 is shown below. These sums represent the balance on the Insurance Provision, with any surplus being transferred to the Insurance Reserve.

2008/09		2009/10
£000s		£000s
	Ongoing Liability Claims under the policy excess Motor Vehicle Claims over the "paid locally" figure, but	-934
	under the policy excess	0
-992		-934

# b) Overall Provisions

Provisions	Balance 31/03/2009	Costs	Income	Balance 31/03/2010
	£000s	£000s	£000s	£000s
Insurance Other	-992 -71	698 48	-640 0	-934 -23
	-1,063	746	-640	-957

### Other

The balance represents small provisions of £5k in respect of the Rent Assistance and Rent Guarantee Schemes and a provision of £18k relating to electricity payments due on leisure centres.

# 34 Analysis of Net Assets Employed

	31 March 2009	31 March 2010
	£000s	£000s
General Fund	-9,932	
Housing Revenue Account	539,860	526,690
Trading Operations	37,734	40,384
Total	567,662	497,036

# 35 Reserve Movement

# a) Overall Summary

Reserve	Balance 31/03/2009	Net Movement in Year		Purpose of Reserve	Further Details of Movements
	£000s	£000s	£000s		
Revaluation Reserve	15,564	9,239	24,803	Store of gains on revaluation of fixed assets	Note 35 b below
Capital Financing Account	622,581	-18,647	603,934	Store of capital resources set aside to meet past expenditure	Note 35 c below
Financial Instruments Adjustment Account	-1,288	315	-973	Adjustments for Financial Instruments transactions to properly reflect the impact on revenue balances in the correct year	Note 35 f below
Capital Receipts Reserve	395	255	650	Proceeds of fixed asset sales available to meet future capital investment	
Deferred capital receipts	44	-4	40	Future Capital Receipts from mortgaged property	
Pension Reserve	-97,118	-68,539	-165,657	Balancing account to allow inclusion of Pensions Liability in the Balance Sheet	Note 12 to the Core Financial Statements
General Fund Balance	2,006	445	2,451	Resources available to meet future running costs for non-housing services	Statement of Movement on the General Fund Balance (D2)
Council Tax Adjustment Account	-125	-49	-174	Resources available to be paid to the Council in the future from the collection fund	Collection Fund Statements and Note 14 to the Core Financial Statements
Housing Revenue Account Balance	6,124	637	6,761	Resources available to meet future running costs for council houses	HRA Statements
Major Repairs Reserve	3,113	-1,031	2,082	Resources available to meet capital investment in council housing	HRA Statements
Earmarked Reserves	16,366	6,753	23,119	Reserves set aside for specific purposes	Note 35 e below
Total	567,662	-70,626	497,036		

# b) Revaluation Reserve

	General Fund	Housing Revenue Account	Total
	£000s	£000s	£000s
Balance at 01/04/2009	12,988	2,576	15,564
Revaluation adjustments	2,813	13,605	16,418
Market Factors Impairment Adjustments	-2,781	-712	-3,493
Historic Cost Depreciation Adjustment	-1,515	-385	-1,900
Revaluations on Disposal	-1,509	-277	-1,786
Balance at 31/03/2010	9,996	14,807	24,803

# c) Capital Adjustment Account

	General Fund	Housing Revenue Account	Total
	£000s	£000s	£000s
Balance at 01/04/2009	84,196	538,385	622,581
Capital Financing MRR	0	8,986	-
Capital Receipts Revenue Contributions	360 297	0	360 297
Revenue Contributions		U	
	657	8,986	9,643
MRP	596	0	596
Revenue Expenditure Funded from Capital	-1,276	0	-1,276
Amortisation - 3rd Party Contributions	231	2	233
Amortisation - Grants Deferred	501	15	516
	732	17	749
Adjustments for Previous years	28	0	28
Amortisation - Intangibles	-700	-76	-776
Depreciation - General	-2,289	•	•
Impairment - Economic Benefits	-279		-279
Impairment - Market Factors	-6,393	· ·	· ·
Depreciated Historic Cost Adjustment	1,514	385	1,899
	-8,147	-20,138	-28,285
Disposals	356	-458	-102
Balance at 31/03/2010	77,142	526,792	603,934

# d) Capital Receipts Reserve

2008/09		2009/10
£000s		£000s
131	Balance as at 1 April	395
	Effects of Disposals	1,215
-749	Housing Capital Receipts Pooling	-750
-1,135	Capital Programme Financing	-360
-6	Other	150
395	Balance as at 31 March	650

# e) Financial Instruments Adjustment Account

2008/09		2009/10
£000s		£000s
1,582	Balance as at 1 April	1,288
18	Transitional Arrangements - Unattached Premia Transitional Arrangements - Recognition of Financial Instruments Effective Interest Rate Adjustments	-315 0 0
1,288	Balance as at 31 March	973

### f) Earmarked Reserves

Reserve	Balance 31/03/2009	Additions to Reserve	Use Of Reserve	Balance 31/03/2010
	£000s	£000s	£000s	£000s
Insurance	1,977	0	-457	1,520
Subsidy Equalisation	500	100	0	600
Core Business Systems	169	130	0	299
Building Maintenance	500	0	0	500
Corporate Initiatives	351	124	-74	401
Service Improvements	1,000	0	-168	832
Debt Financing	460	411	-393	478
Rent Deposit Scheme	0	100	0	100
Leasing	0	31	0	31
Carbon Management	0	78	0	78
General	3,212	5,237	-1,415	7,034
Arts	23	23	0	46
HRA	8,175	3,025	0	11,200
	16,367	9,259	-2,507	23,119

#### i) Insurance Reserve

The Insurance Reserve has been set aside using surplus money from the insurance provision which is used to meet known insurance claims. This reserve is to be used for future insurance or risk management requirements including initiatives to mitigate and manage significant risks.

#### ii) Subsidy Equalisation Reserve

Subsidy claims are very much reliant upon regulations issued by the grant paying bodies. These can change in-year and so the net cost of benefit payments and subsidy claims from the Government can be extremely volatile. This reserve has been constituted to help smooth the effects of this between years.

## iii) Core Business Systems Reserve

The Core Business Systems Reserve will be used to improve the main financial and subsidiary financial systems of the Council to streamline administrative processes and improve the quality of information and controls.

## iv) Building Maintenance Reserve

The base budgets for revenue and capital include an allowance for ongoing building maintenance / enhancement. This reserve consists of balances set aside from revenue to finance any major unanticipated maintenance projects.

#### v) Corporate Initiatives Reserve

From 2007/08, general government grant was received relating to the Local Authority Business Growth Incentive Scheme. Due to the volatile nature of this grant, it is not included within base budgets. This income has been moved and added into an earmarked reserve to be used on corporate initiatives.

#### vi) Service Improvements Reserve

This reserve will be used to support strategic business reviews which will improve the performance of the Council.

## vii) Debt Financing Reserve

This reserve has been set up to mitigate the additional market risks inherent in treasury management transactions during this period of world-wide economic uncertainty.

### viii) Rent Deposit Scheme

The rent deposit scheme reserve supports part of the council's anti-homelessness policies.

#### ix) Leasing

The leasing reserve is used to equalise the impact of lease agreements to revenue over the life of the lease.

#### x) Carbon Management

This reserve is used to hold funding for carbon management initiatives and includes funds the Council has saved from operating such initiatives and also the balance of funding received from Salix (which is an independent social enterprise, a not for profit company limited by guarantee), which must be used specifically for this purpose.

#### xi) General Reserve

The General Reserve allows the Council to commit funding to individual projects which may spread across more than one year. This reserve is also used for any contingency sums set aside during budget setting to mitigate risks within the budget.

### xii) Arts Reserve

This is used to finance the purchase of exhibits for the Museum and Art Gallery.

#### xiii) HRA Earmarked Reserve

This reserve contains amounts specifically set aside to finance HRA projects. The money in this reserve must be used on the Housing Revenue Account.

- 36 Cash Flow Notes
- a) Revenue Activities Net Cash Flow to Income & Expenditure Accounts

TO FOLLOW

# E. Notes To The Core Financial Statements Analysis of Net Debt



b)

Reconciliation of Changes in Cash to Movement in Net Debt c)

**TO FOLLOW** 

Analysis of Changes in Cash and Liquid resources d)

TO FOLLOW

e) Analysis of Other Government Grants

TO FOLLOW

## 37 Contingent Assets and Liabilities

#### Assets

The Council is currently monitoring two contingent assets. These are: -

- Historic Costs associated with the redevelopment of Grosvenor / Greyfriars may be reimbursed by the developer depending on agreement of contract terms and the timing of that agreement.
- A number of claims for reimbursement of VAT and associated interest were submitted to HMRC in March 2009. These were in the areas of sports tuition, sports services, domestic waste, excess charges levied in car parks and cultural services. We await to hear back from the HMRC on their validation of some of these claims and as such, the figures are not yet quantifiable to report as they could vary significantly.

### Liabilities

The Council is potentially liable for the following payments: -

- The Council has received Deposits under Section 106 agreements, which may be repayable if the conditions for each agreement are not met. No provision has been made in the Accounts for any interest that may become repayable under the terms of the individual agreements. In the event that every one of these deposits becomes repayable with interest, the Council's maximum liability for interest payable as at 31<sup>st</sup> March 2010 was estimated to be £1.541m (£1.396m as at 31<sup>st</sup> March 2009).
- A capital grant was received from East Midlands Development Agency (EMDA) for site clearance of the Blueberry Diner. The grant was awarded on condition of scheme completion within a fixed time period and, due to that time period not having been complied with, up to the full amount of the grant of £2m may be clawed back by EMDA. The Council is making endeavours to secure a development partner for this site and is keeping EMDA fully updated of the progress. To date they have continued to be supportive.
- The Council is currently in negotiations about eight potential equal pay claims. If there are cases where the Council loses at a tribunal, the Council may be liable to pay back pay.
- The Council is facing a number of potential tribunal cases. There are two relating to alleged unfair dismissal, one relating to age discrimination, and one to breach of contract. The amount of compensation cannot be assessed currently.

- The Council has not yet implemented a full pay and grading review. This is planned to be completed for implementation in 2010/11. The full impact of this review is unknown at present, however initial estimates have been reflected in budgets for the 2010/11 financial year.
- In 1987, Home Group Limited raised finance to carry out development in a number of local authority areas. In so doing they entered into arrangements with local authorities for the purchase of land in return for nomination rights over 50% of the properties constructed. In addition the local authorities agreed to indemnify bond holders against a fixed percentage of indebtedness under the bonds incurred by Home Group. Home Group in turn gave a counter indemnity to the said local authorities in the same amount. Thus, for so long as Home Group remains solvent, there is no practical likelihood of a claim under the indemnity being made against a participant local authority. Home has a strong credit rating and the bond issue is underpinned by income from the properties constructed using the finance provided. The potential cost to the Council of the financial guarantee it has given is £1.11m.

#### 38 Trust Funds

The Council acts as sole trustee in respect of two Trust Funds for the Northamptonshire Regiment museum (balances of £75k) and the other the Northamptonshire Yeomanry Museums Trust (balances of £1k). The Trust funds are used to finance expenditure on the exhibits donated by the Regiments at their disbandment, which are housed at Abington Museum. Surplus funds are invested and accounted for separately to the Council's funds and no money is expended unless there are funds to do so.

#### 39 Financial Instruments Disclosures

#### a) Financial Instruments Balances

The borrowings and investments disclosed in the Balance Sheet are made up of the following categories of financial instruments:

	Long-Term		Cur	rent
	31 March 2009	31 March 2010	31 March 2009	31 March 2010
	£000s	£000s	£000s	£000s
Financial Liabilities at amortised cost	-26,027	-32,074	-29,589	-19,061
Financial liabilities at fair value through income and expenditure	0	0	0	0
Total borrowings	-26,027	-32,074	-29,589	-19,061
Loans and Receivables	40	36	68,053	62,237
Available-for-sale financial assets	0	0	0	0
Financial assets at fair value through income and expenditure	0	0	0	0
Total Investments	40	36	68,053	62,237

The 2009/10 figures exclude Council Tax and NNDR. If the same presentation were to be applied to the 2008-09 figures the current liabilities at amortised cost for 2008/09 would be reduced by £7,745k to £21,845k, and the loans and receivables for 2008/09

would be reduced by £6,427k to £61,627k. There would be no change to the 2008/09 long-term balances.

### b) Financial Instruments Gains and Losses

The gains and losses recognised in the Income and Expenditure Account are made up as follows:

	2008/09			
	Financial Liabilities		I Assets	
	Liabilities measured at amortised cost	Loans and Receivables	Available for sale assets	Total
	£000s	£000s	£000s	£000s
Interest expenditure	-1,502	0	0	-1,502
Gains / Losses on derecognition	0	0	0	0
Impairment losses	0	-1,984	0	-1,984
Interest Payable and similar				
charges	-1,502	-1,984	0	-3,486
Interest income	0	3,664	0	3,664
Gains / Losses on derecognition	0	0	0	0
Interest and Investment Income	0	3,664	0	3,664
Gains on Revaluation			0	
Losses on Revaluation			0	
Amounts recycled to the I+E Account after impairment			0	
Surplus arising on revaluation of financial assets			0	
Net gain/(loss) for the year	-1,502	1,680	0	178

The 2009/10 figures exclude Council Tax and NNDR. If the same presentation were to be applied to the 2008/09 figures the Impairment Losses for Loans and Receivables would be reduced by £1,885k to £99k. There would be no change to the 2008/09 Interest Expenditure or Income.

	2009/10			
	Financial Liabilities	Financia	I Assets	
	Liabilities measured at amortised cost		Available for sale assets	Total
	£000s	£000s	£000s	£000s
Interest expenditure	-1,604	0	0	-1,604
Gains / Losses on derecognition	0	0	0	0
Impairment losses	0	-1,859	0	-1,859
Interest Payable and similar charges	-1,604	-1,859	0	-3,463
Interest income	0	1,887	0	1,887
Gains / Losses on derecognition	0	0	0	0
Interest and Investment Income	0	1,887	0	1,887
Gains on Revaluation			0	
Losses on Revaluation Amounts recycled to the I+E Account after impairment			0	
Surplus arising on revaluation of financial assets			0	
Net gain/(loss) for the year	-1,604	28	0	-1,576

## c) Fair Value of Assets and Liabilities Carried at Amortised Cost

Fair value has been calculated using the assumptions detailed in the Statement of Accounting Policies and are as follows: -

	31 Marc	h 2009	31 March 2010		
	Carrying amount	Fair value	Carrying amount	Fair value	
Financial Liabilities at amortised	£000s	£000s	£000s	£000s	
cost	-55,617	-61,056	-51,135	-55,998	
Loans and Receivables	68,093	68,594	62,274	62,372	

The fair value of Financial Liabilities at amortised cost at 31 March 2009 and 31 March 2010 is higher than the carrying amount because the authority's portfolio of loans includes a number of fixed rate loans where the interest payable is higher than the rates available for similar loans at the Balance Sheet date. This commitment to pay interest above current market rates increases the amount that the authority would have to pay if the lender requested or agreed to early repayment of the loans.

The fair value of Loans and Receivables at amortised cost at 31 March 2009 and 31 March 2010 is higher than the carrying amount because the authority's portfolio of investments includes a number of fixed rate investments where the interest receivable is higher than the rates available for similar investments at the Balance sheet date. This guarantee to receive interest above current market rates increases the amount that the authority would receive if it requested or agreed to early repayment of the investments.

The 2009/10 figures exclude Council Tax and NNDR. If the same presentation were to be applied to the 2008/09 figures, the financial liabilities at amortised cost for 2008/09 would be reduced by £7,745k to £47,872k (carrying amount) and £53,311k (fair value). The loans and receivables for 2008/09 would be reduced by £6,426k to £61,667k (carrying amount) and £62,168k (fair value).

#### d) The Nature and Extent of Risks Arising from Financial Instruments

The Authority's activities expose it to a variety of financial risks:

- Credit risk the possibility that other parties might fail to pay amounts due to the Authority;
- Liquidity risk the possibility that the Authority might not have funds available to meet its commitments to make payments; and
- Market risk the possibility that financial loss might arise for the Authority as a result of changes in interest rates and stock market movements

The Authority's risk management processes consider the unpredictability of financial markets and seek to minimise potential adverse effects on the resources available to fund services. Risk management is undertaken by the Capital and Treasury team under policies approved by the Council in its Treasury Management Policy Statement, Treasury Management Practices and Schedules and the annual Treasury Management Strategy. These contain overall principles for risk management, as well as covering specific risks, which include liquidity risk, interest rate risk, credit risk, and market risk.

#### **Credit Risk**

Credit risk arises from deposits with banks and financial institutions, as well as credit exposures from the Authority's customers. Deposits are made with banks and financial institutions supported by an assessment of risk. The limits put on investments vary according to the particular institution or group depending on the risk level determined for that specific body.

Due to the nature of its business the Authority does not assess operational customers for credit worthiness and does not set credit limits on customers. In relation to mortgages, the Council holds an equity stake in each relevant property as collateral against the mortgage outstanding. There are also certain exceptional circumstances under which the Authority has placed a charge on a property as collateral against a specific debt. Business customers are not given individual credit limits, however, business customers are assessed, taking into account their financial position, past experience, and other factors, in line with parameters set by the Council, when contracts are entered into. This forms part of the council's procurement procedures.

The following analysis summarises the Authority's potential maximum exposure to credit risk based on experience of default and uncollectability over the last four financial years adjusted to reflect current market conditions.

	Amount at 31 March 2010	Historical Experience of Default	Historical Experience Adjusted for Market Conditions at 31 March 2010	Estimated Maximum Exposure to Default and Uncollectability
	£000s	%	%	£000s
Long Term Debtors - Mortgages	36	0.00	0.00	О
Customers: Council Tax & NNDR Cost of Collection	967	26.07	26.07	252
Customers: Rent	3,066	3.62	3.62	111
Customers: Sundry *	9,621	26.07	26.07	2,508
Deposits with Banks and Financial Institutions	49,130	0.00	0.00	0
	62,820			2,871

<sup>\*</sup> Based on last 2 years' experience of default.

No credit limits were exceeded during the reporting period and the Council does not expect any losses from non-performance by any of its counterparties in relation to deposits. The Council held no investments in the form of bonds during 2009/10.

The Council does not generally allow credit for its customers (with the exception of mortgagees) such that £13.7m of the £62.8m is past its due date for payment. The past due amount can be analysed by age as follows:

Aged Debt Analysis	Amount at 31 March 2010
	£000s
Less than three months	6,525
Three to six months	1,478
Six months to one year	1,422
More than one year	4,230
	13,655

Impairment on the debtors financial asset has been identified, standing at a total of £6.5m at the end of 2009/10.

#### Collateral

The Council holds collateral against a number of mortgages. The balance sheet value of these is currently £40.7k (£45.5k in 2008/09).

The terms and conditions relating to the pledge are standard in all the mortgages held and are summarised as follows:

- The property is to be kept in good and substantial repair;
- No structural alterations, demolitions, additions are to be carried out to the property or any part of it without written consent of the Council;
- To comply in all respects with the Planning Acts;
- Not to do or permit on the property anything which may prejudice the insurance of the property;
- Limitations on the usage of the property;
- The right of the Council to inspect the property;
- That the borrower is required to observe and perform any covenants and provisions relating to the property;
- The Council's power of sale;
- Events on which the whole mortgage becomes repayable;
- Remedies available to the Council;
- The Council's power to transfer the benefit of the charge;
- The power of the Council to make written concessions in favour of the borrower.

## **Liquidity Risk**

As the Council has ready access to borrowings from the Public Works Loan Board (PWLB), there is no significant risk that it will be unable to raise finance to meet its commitments under financial instruments. Instead, the risk is that the Council will be bound to replenish a significant proportion of its borrowings at a time of unfavourable interest rates. The strategy is to manage loans that are due to mature within any rolling three-year period through a combination of careful planning of new loans taken out and (where it is economic to do so) making early repayments.

The maturity analysis of financial liabilities is as follows: -

Maturity Profiles of Financial Liabilities	Amount at 31 March 2010
	£000s
Less than one year	-19,061
One to two years	-21
two to five years	-15,788
More than five years	-16,265
	-51,135

All trade and other payables are due to be paid in less than one year.

#### **Market Risk**

Market risk falls into three categories, Interest Rate Risk, Price Risk, and Foreign Exchange Risk.

### Interest Rate Risk

The Council is exposed to significant risk in terms of its exposure to interest rate movements on its borrowings and investments. Movements in interest rates have a complex impact on the Council. For example a rise in interest rates would have the following effects: -

- Borrowing at variable rates the interest expense charged to the Income and Expenditure Account will rise;
- Borrowing at fixed rates the fair value of the liabilities will fall;
- Investment at variable rates the interest income credited to the Income and Expenditure Account will rise;
- Investments at fixed rates the fair value of the assets will fall.

Borrowing is not carried at fair value, so nominal gains and losses on fixed rate borrowings would not impact on the Income and Expenditure Account or STRGL. However, changes in interest payable and receivable on variable rate borrowings and investments will be posted to the Income and Expenditure Account and affect the General Fund Balance pound for pound. Movements in the fair value of fixed rate investments will be reflected in the STRGL.

The Council has a number of strategies for managing interest rate risk. For example, during periods of falling interest rates and where economic circumstances make it favourable, fixed rate loans may be repaid early to limit exposure to losses.

The Capital and Treasury Team has an active strategy for assessing interest rate exposure that feeds into the setting of the annual budget and which is used to update the budget quarterly during the year. This allows any adverse changes to be accommodated. The analysis will also advise whether new borrowing taken out is fixed or variable.

According to this assessment strategy, at March 2010, if interest rates had been 1% higher with all other variables held constant, the financial effect would be: -

	Amount at 31 March 2010
	£000s
Increase in interest payable on variable rate borrowing	248
Increase in interest receivable on variable rate investments	-80
Impact on I & E Account	168
Share of overall impact credited to the HRA	28
Impact remaining on General Fund	140
Impact on GF I & E Account	168
Increase in fair value of fixed rate investment assets	184
Impact on STRGL	184
Decrease in fair value of fixed rate borrowing liabilities (no impact on I & E Account or STRGL)	11

The impact of a 1% increase in interest rates would be as above but with the movements being reversed.

### Price Risk

The Council does not invest in equity shares and therefore has no exposure to loss arising from movements in share prices.

# Foreign Exchange Risk

The Council has no financial assets or liabilities denominated in foreign currencies and, therefore, has no exposure to loss arising from movements in exchange rates.

### 40 Big Lottery Fund

2008/09 Exp.		2008/09 Accrual	9	2009/10 Exp.		2009/10 Accrual
£000s	£000s	£000s		£000s		£000s
0	0		Community Spaces - Camp Hill MUGA (Capital)	3	-3	0
0	0	0		3	-3	0

# F. Housing Revenue Account

## F1 Income & Expenditure Account

The Housing Revenue Account (HRA) summarises the transactions relating to the provision, maintenance and sale of Council houses and flats. The account has to be self-financing and there is a legal prohibition on cross subsidy to or from local taxpayers.

i i				
2008/09		2009	9/10	Notes
£000s		£000s	£000s	
ļ	ncome			
-41,091	Dwelling Rents	-42,035		HRA2-4
-1,138	Non Dwelling Rents	-1,141		
-1,522	Charges for services & facilities	-1,408		
-266	Contributions Towards Expenditure	-276		
0	Housing Revenue Account subsidy receivable	0		
0	Sums Directed by the Secretary of State that are income in accordance with UK GAAP	0		÷
-44,017	Total Income		-44,860	
	Expenditure			
13,065	Repairs & Maintenance	10,267		HRA5
,	Supervision & Management	,		
6,427	General Management	6,643		
3,739	Special Services	3,762		
62	Rent, Rates, Taxes & other charges	72		
9,031	Negative Housing Revenue Account subsidy payable	9,610		HRA6
67,168	Depreciation and Impairment of Fixed Assets	20,523		HRA7
0	Debt Management Costs	0		
430	Increased in provision for bad/doubtful debts	446		
	Sums Directed by the Secretary of State that are			
0	expenditure in accordance with UK GAAP	0		
1,097	Rent Rebates transfer to General Fund	1,512		HRA8
101,019	Total Expenditure		52,835	
57,002	Net Cost of Services		7,975	
0	HRA Services share of Corporate and Democratic Core		0	
	HRA share of other amounts included in the whole authority			
0	Net Cost of Services but not allocated to specific services		0	
	Net Cost of HRA Services		7,975	
-109	Gain (-) or Loss on sale of HRA Fixed Assets		-265	
	Interest Payable and other similar charges Amortisation of Premiums & Discounts		0	
-1,104	Interest and Investment Income		-382	
-1,104			-302	
957	Pensions interest cost and expected return on pensions assets		1,540	
			,	
56,746	Surplus (-) or Deficit for the year on HRA services		8,868	

# F. Housing Revenue Account

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# F. Housing Revenue Account

# F2 Statement of Movement on the Housing Revenue Account Balance

The Income and Expenditure Account shows the Council's actual financial performance for the year, measured in terms of the resources consumed and generated over the last twelve months. However, the Authority is required to account for the net costs of Council Housing in a different way.

This statement below and the detailed reconciling items on the following page summarise the differences between the outturn on the HRA Income and Expenditure Account and the Housing Revenue Account Balance.

2008/09		2009/10	Note
£000s		£000s	
	Surplus (-) / Deficit for the year on the HRA Income and Expenditure Account	8,868	
	Net additional amount required by statute to be debited or credited to the HRA Balance for the year	-9,505	
-492	Increase (-) / Decrease in the HRA Balance for the Year	-637	
-5,631	HRA Balance brought forward	-6,123	
-6,123	HRA Balance carried forward	-6,760	

## F. Housing Revenue Account

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#### F. Housing Revenue Account

#### Reconciling Items for the Statement of Movement on the HRA Balance

2008/09		2009/10	Note
£000s		£000s	
	Amounts included in the HRA Income and Expenditure Account but required by statute to be excluded when determining the Movement on the HRA Balance for the year		
	Difference between amounts charged to Income and Expenditure for amortisation of premiums and discounts and the charge for the year determined in accordance with statute	0	
	Difference between any other item of income and expenditure determined in accordance with the SoRP and determined in accordance with statutory HRA requirements (if any)	0	
	Revenue Expenditure Funded from Capital (Deferred Charges)	0	
15	Grants Deferred Written Off	16	
-57,011	Impairment of Fixed Assets	-15,088	
	Amortisation of intangible fixed assets	-76	
	Gain or Loss on sale of HRA fixed assets	265	
-2,015	Net charges made for retirement benefits in accordance with FRS 17	-2,389	
	Sums directed by the Secretary of State to be debited or credited to the HRA that are not income or expenditure in accordance with UK GAAP	0	
-58,982		-17,272	
	Amounts not included in the HRA Income and Expenditure Account but required by statute to be included when determining the Movement on the HRA Balance for the year		
-2,287	Transfer to / from (-) Major Repairs Reserve	2,597	HRA9
0	Transfers to / from (-) Housing Repairs Account	0	HRA5
	Employer's contributions payable to the Northamptonshire County Council Pension Fund and retirement benefits payable direct to		
-	pensioners	1,830	
	Financial Instruments Adjustments	315	
	Voluntary set aside for debt repayment	0	
	Capital expenditure charged in-year to the HRA Balance Net transfers to / from (-) earmarked reserves	0 3,025	
1,744		7,767	
	Net additional amount required to be credited or debited to the HRA balance for the year	-9,505	

## F. Housing Revenue Account

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#### 1 Prior Year Adjustments None

#### 2 HRA Assets and Capital Transactions

a) At 31st March 2010 the Council was responsible for managing 12,220 units of

accommodation (excluding shared ownership properties): -

	Number of Bedrooms				
Type of Property	One	Two	Three	Four+	Total
Flats-Low Rise	1,515	397	2	1	1,915
Flats-Medium Rise	1,786	869	121	4	2,780
Flats-High Rise	398	83	22	0	503
Houses & Bungalows	879	2,577	3,226	340	7,022
Totals	4,578	3,926	3,371	345	12,220

b) The movement in housing stock can be summarised as follows: -

		Stock Movements			
Type of Property	Stock at				Stock at
	01/04/2009	Sales	Transfers	Additions	01/04/2010
Flats	5,204	-6	0	0	5,198
Houses & Bungalows	7,034	-9	-1	-2	7,022
Dwellings (excl. Shared)	12,238	-15	-1	-2	12,220
Shared Ownership	94	-3	0	0	91
Totals	12,332	-18	-1	-2	12,311

c) The gross balance sheet of housing assets at 31st March was as follows:-

2008/09	Gross Balance Sheet Value	2009/10
£000s		£000s
	Operational Assets	
155,123	Land	307,563
361,954	Dwellings	209,528
16,435	Other Capital Assets	17,313
533,512	Total Operational Assets	534,404
1,944	Non Operational Assets	2,067
535,456	TOTAL	536,471
1,156,025	Vacant Possession Value as at 1st April	1,025,215

#### d) Capital Receipts

2008/09	Housing Capital Receipts	2009/10
£000		£000
13	Land Sales	0
1,011	Dwelling Sales	1,005
0	Other Property Sales	0
1,024	Total	1,005
-755	Payable to the Secretary of State	-599
-755	Net cost of Payments to CLG	-599
269	Useable Capital Receipts	406

#### e) Capital Expenditure & Financing

2008/09	HRA Capital Expenditure and Financing	2009/10
£000s		£000s
	Expenditure	
0	Land Purchase	0
7,460	Dwellings	9,495
464	Other Property	56
7,924	Total Expenditure	9,551
	Financing	
	Dwellings	
500	Borrowing	500
6,871	Major Repairs Reserve	8,931
0	Grants	64
89	Third Party Contributions	0
7,460		9,495
	Other Property	
464	Major Repairs Reserve	56
464		56
7,924	Total Financing	9,551

#### 3 Arrears

During 2009/10, arrears as a proportion of gross income was 8.5%. This represents an increase of 0.3% since 2008/09 when the proportion was 8.2%. The figures for rent arrears are detailed below: -

2008/09	Arrears	2009/10
£000s		£000s
3,386	Gross Arrears at 31 March	3,573
-540	Prepayments	-549
2,846	Net Arrears at 31 March	3,024
1,933	Provision for bad debts at 31 March	2,126

#### 4 Vacant Possession Value

2008/09	HRA Vacant Possession Value	2009/10
£000s		£000s
1,156,025	Vacant Possession Value as at 1st April	1,025,215

2008/09	HRA Existing Use	2009/10
£000s		£000s
578,742	Existing Use Value as at 1st April	513,253

The Vacant Possession value of dwellings within the HRA as at 1 April was £1,025m (£1,156m in 2008/09). For the balance sheet, the figure has been reduced to 50% of this value, i.e. £513m (£579m in 2008/09). This shows the economic cost of providing Council housing at less than open market rents.

#### 5 Housing Repairs Account

The transactions on the Housing Repairs Account for 2009/10 balanced to nil for the

year, although this may not always be the case.

2008/09	Housing Repairs Account	2009/10
£000s		£000s
0	Balance B/f	0
13,065	Expenditure in the Year	10,267
	Contributions to the Housing Repairs Account	-10,267
	Increase (-) / Decrease in the Housing Repairs Account Balance for the year	0
0	Balance c/f	0

#### 6 Housing Subsidy

The Government operates a "subsidy system" in relation to the Housing Revenue Account. It is based upon a notional account representing the Government's assessment of what the Council should be collecting and spending. A breakdown of the elements in the subsidy calculations is shown below: -

2008/09	Housing Subsidy	2009/10
£000s		£000s
-25	Prior Year Adjustment	2
-20,270	Management and Maintenance Allowance	-20,555
-7,831	Major Repairs Allowance	-7,956
-1,182	Charges for Capital	-1,171
0	Other Allowances	0
38,335	Notional Rent	39,287
4	Interest on Receipts	3
9,031	Total Amount to be paid to Government	9,610

#### 7 Depreciation and Impairment

#### a) Depreciation

2008/09	Depreciation and Amortisation	2009/10
£000s		£000s
	Operational Assets	
9,849	Dwellings	4,953
253	Other Property	395
17	Vehicles, Plant & Equipment	12
10,119	Total Depreciation	5,360
53	Intangible Assets	76
53	Total Amortisation	76

#### b) <u>Impairment</u>

2008/09	Impairment	2009/10
£000s		£000s
404.005	Operational Assets	45.047
104,025	•	15,347
36	Intangible Assets	0
354	Other Property	451
25	Vehicles, Plant & Equipment	2
104,440	Total Operational Assets	15,800
0	Non Operational Assets	0
104,440	TOTAL	15,800

#### 8 Secretary of State Determinations

When councils raise rents by more than an amount determined by the Government, the Government limits the subsidy payable to those councils. Now that the responsibility for paying rent rebates has transferred to the General Fund, any authorities that had rent rebate subsidy limited have to transfer an amount from the HRA to the General Fund to recompense the General Fund in order that the General Fund does not carry additional costs.

2008/09	Secretary of State Determinations	2009/10
£000s		£000s
1,097	Rent Rebate Subsidy Limitation	1,512
1,097	Total Effect of Special Directions	1,512

#### 9 Major Repairs Reserve

Authorities are required to maintain a Major Repairs Reserve (MRR). The MRR has two functions; the first is to act as a credit entry for the cost of depreciation on Council dwellings. The second is to hold unused balances of Major Repairs Allowance (MRA), which can be used in future years. The MRA is a grant paid through the Housing Subsidy mechanism which can only be used to finance capital expenditure and represents the estimated annual cost of maintaining an Authority's stock at its existing level.

HRA depreciation is not the same as the MRA, therefore an adjustment is required to ensure there is no bottom line impact on the HRA. The transactions on the MRR are detailed below: -

Major Repairs Reserve	£000s
Balance at 1 April 2009	-3,113
HRA Depreciation	-5,359
Depreciation adjustment to agree to MRA	-2,597
	-7,956
Amount used to finance Capital Expenditure	
Dwellings	8,931
Other Property	56
	8,987
Balance at 31 March 2010	-2,082

#### 10 Rental Income

53 week years occur from time to time due to the number of days in a year not being exactly divisible by 7. Both 2008/09, however, were 52 week rent years.

#### H. The Collection Fund

#### **Income and Expenditure Account**

The Collection Fund account reflects the statutory requirement for billing Authorities to establish and maintain a separate fund for the collection and distribution of amounts due in respect of Council Tax and National Non Domestic Rates (NNDR).

2008/09		2009/10	Note
£000s		£000s	
	INCOME		
-77,284	Council Tax (net of benefits, discounts & transitional relief)	-82,590	CF2
-11,866	Transfers from General Fund Council Tax benefits	-13,858	
-99,609	Income collectable from business ratepayers	-100,630	
-141	Contributions Towards previous years' Collection Fund deficit		CF3
-188,900		-197,631	
	EXPENDITURE		
62,567 11,689 13,719	Northamptonshire Police Authority	65,725 12,351 14,442	14
99,292 317	·	100,326 304	
1,129 44		0 4,795	CF4
0	Contributions Towards previous years' Collection Fund surplus	0	
188,757		197,943	
-143	(Surplus)/deficit for the year	312	
946	Fund balance b/fwd	803	
803	Fund Balance c/fwd	1,115	

#### H. The Collection Fund

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#### I. Notes To The Collection Fund

#### 1. National Non Domestic Rates (NNDR)

The Council collects non-domestic rates for its area that are based on local rateable values multiplied by a uniform rate in the pound. The total amount, less certain reliefs and other deductions, is paid into a central pool (the NNDR pool) managed by Central Government, which in turn pays back to councils a standard amount per head of the local adult population.

The total non-domestic rateable value as at 31 March 2010 was £243.3m and the equivalent figure for 2008/09 was £244.3m. The National Non-Domestic Rate multiplier for 2009/10 was 48.5p and the equivalent figure for 2008/09 was 46.2p. The small business non-domestic rating multiplier for 2009/10 was 48.1p and the equivalent figure for 2008/09 was 45.8p.

#### 2. Council Tax

The Council's tax base, i.e. the number of chargeable dwellings in each valuation band (adjusted for dwellings where discounts apply) converted to an equivalent number of band D dwellings for 2009/10 calculated as follows: -

2008/09 Band D Equivalents	Band	Estimated number of taxable properties 2009/10 after discounts	Ratio	2009/10 Band D Equivalents
20.3	A(-)	36.0	5/9	20.0
16,302.3	А	24,659.2	6/9	16,439.5
13,660.7	В	17,876.5	7/9	13,904.0
16,651.7	С	19,456.8	8/9	17,294.9
8,907.8	D	9,127.8	9/9	9,127.8
6,011.0	E	4,966.8	11/9	6,070.5
3,018.1	F	2,142.5	13/9	3,094.7
1,773.5	G	1,085.0	15/9	1,808.4
94.5	Н	51.3	18/9	102.5
66,439.9 Gross Council Tax Base			67,862.3	
996.6	Non-collection provision		1,696.6	
65,443 Council Tax Base Used for setting the Precept		66,166		

The provision for non-collection was set at 2.5% for 2009/10 (1.5% for 2008/09).

#### I. Notes To The Collection Fund

#### 3. Analysis of In-year Contributions to Fund Deficits

The in-year contributions to Collection Fund deficits from the precepting authorities are detailed below: -

2008/09	Allocation Of Collection Fund Deficits	2009/10
£000s		£000s
-22	Northampton Borough Council	-86
-100	Northamptonshire County Council	-394
-19	Northamptonshire Police Authority	-73
-141	Total Deficit Recovered	-553

#### 4. Bad and Doubtful Debts

	Bad and Doubtful Debts	
2008/09		2009/10
£000s		£000s
3,373	Bad Debt Provision B/f	3,417
0	Write Offs	-932
44	Provision Made in Year	4,795
3,417	Bad Debt Provision c/f	7,280

#### J. Statement Of Responsibilities For The Statement Of Accounts

#### The Authority's Responsibilities

The Authority is required to:-

- make arrangements for the proper administration of its financial affairs and to secure that
  one of its officers has the responsibility for the administration of those affairs. In this
  Authority, that officer is Isabell Procter (Director of Finance);
- manage its affairs to secure economic, efficient and effective use of resources and safeguard its assets
- approve the Statement of Accounts

#### The Section 151 Officer

The Section 151 Officer is responsible for the preparation of the Authority's Statement of Accounts in accordance with proper practices as set out in the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom ('the Code of Practice').

In preparing this Statement of Accounts, the Section 151 Officer has:

- selected suitable accounting policies and then applied them consistently;
- made judgements and estimates that were reasonable and prudent;
- complied with the Code of Practice.

The Section 151 Officer has also:

- kept proper accounting records which were up to date;
- taken reasonable steps for the prevention and detection of fraud and other irregularities

I certify that this Statement of Accounts presents the true and fair position of the Authority at the accounting date and its income and expenditure for the year ended 31<sup>st</sup> March 2010.

Isabell Procter Section 151 Officer	Councillor Brian Hoare Leader of Northampton Borough Council
Date	Date

J.	Statement Of Responsibilities For The Statement Of Accounts
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## Agenda Item 10



Item No.

#### **Audit Committee**

Report Title	The Audit Commission's 2009/10 Audit Opinion Plan

AGENDA STATUS: Public

**Meeting Date:** 28<sup>th</sup> June 2010

**Directorate:** Finance and Support

Accountable Cabinet Member: Councillor David Perkins

Ward(s) N/A

#### 1. Purpose

1.1 To present the external auditor's 2009/10 audit opinion plan.

#### 2. Recommendations

2.1 That the Audit Committee review, comment on and note the plan.

#### 3. Issues and Choices

#### 3.1 Report Background

- 3.1.1 The Audit Commission will audit our Statement of Accounts and Annual Governance Statement (AGS) from 26<sup>th</sup> July 2010. The attached report details the fee, key milestones, specific risk areas of review and their testing strategy.
- 3.1.2 The Audit Commission will then report back to the Audit Committee in September post audit.
- 3.1.3 It is anticipated that the opinion will be issued by 30<sup>th</sup> September 2010.

#### 3.2 Issues

3.2.1 There are no issues to report at this early stage. The external auditors will report back to the Audit Committee in September, on their progress following the audit of the AGS and the accounts during August and early September.

#### 3.3 Choices (Options)

N/A

#### 4. Implications (including financial implications)

#### 4.1 Policy

N/A.

#### 4.2 Resources and Risk

N/A.

#### 4.3 Legal

None

#### 4.4 Equality

N/A

#### 4.5 Consultees (Internal and External)

Director of Finance and Support, Head of Finance and Assets

#### 4.6 How the Proposals deliver Priority Outcomes

N/A

#### 4.7 Other Implications

None

#### 5. Background Papers

5.1 External audit plan attached.

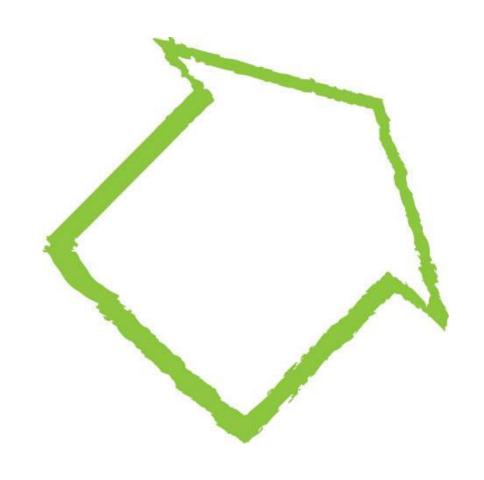
Gavin Chambers, Head of Finance and Assets. Ext. 7194

# Audit Opinion Plan

Northampton Borough Council

Audit 2009/10

May 2010





# Contents

Introduction	3
Responsibilities	4
Fee for the audit of financial statements	5
Auditors report on the financial statements	6
Identification of specific risks	7
Testing strategy	9
Key milestones and deadlines	10
The audit team	11
Appendix 1 – Basis for fee	13
Appendix 2 – Independence and objectivity	14

#### **Status of our reports**

The Statement of Responsibilities of Auditors and Audited Bodies issued by the Audit Commission explains the respective responsibilities of auditors and of the audited body. Reports prepared by appointed auditors are addressed to non-executive directors/ members or officers. They are prepared for the sole use of the audited body. Auditors accept no responsibility to:

- any director/member or officer in their individual capacity; or
- any third party.

# Introduction

- 1 This plan sets out the audit work that we propose to undertake for the audit of the Council's 2009/10 financial statements. The plan is based on the Audit Commission's risk-based approach to audit planning. It reflects:
  - audit work specified by the Audit Commission for 2009/10;
  - current national risks relevant to your local circumstances; and
  - your local risks.

# Responsibilities

- 2 The Audit Commission's Statement of Responsibilities of Auditors and of Audited Bodies sets out the respective responsibilities of the auditor and the audited body. The Audit Commission has issued a copy of the Statement to every audited body.
- 3 The Statement summarises where the different responsibilities of auditors and of the audited body begin and end, and our audit work is undertaken in the context of these responsibilities.
- 4 We comply with the statutory requirements governing our audit work, in particular:
  - the Audit Commission Act 1998; and
  - the Code of Audit Practice.

# Fee for the audit of financial statements

- The details of the structure of scale fees are set out in the Audit Commission's work programme and fee scales for 2009/10. Scale fees are based on a number of variables, including the type, size and location of the audited body.
- 6 The fee for the audit remains at £231,000, as indicated in my letter of 8 June 2009.
- 7 In setting the fee, we have assumed that:
  - the level of risk in relation to the audit of accounts is consistent with that for 2008/09; and
  - Good quality comprehensive working papers will be supplied to support the accounts at the start of the audit.
- Where these assumptions are not met, I will be required to undertake additional work which is likely to result in an increased audit fee. Where this is the case, we will discuss this in the first instance with the Director of Finance and we will issue supplements to the plan to record any revisions to the risk and the impact on the fee.
- 9 Further information on the basis for the fee is set out in Appendix 1.

#### Specific actions the Council could take to reduce its audit fees

The Audit Commission requires its auditors to inform audited bodies of specific actions it could take to reduce its audit fees. It is difficult to form a judgement at this stage as this is the first year of our audit appointment. However, we have prepared a joint working protocol for the audit and will work with staff to identify any specific actions that the Council could take and to improve the efficiency of the audit in future years.

# Auditors report on the financial statements

- 11 I will carry out the audit of the financial statements in accordance with International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board (APB).
- 12 I am required to issue an audit report giving my opinion on whether the accounts give a true and fair view of the financial position of the Council as at 31 March 2010.

#### Identifying opinion audit risks

- 13 As part of our audit risk identification process, we need to fully understand the audited body to identify any risk of material misstatement (whether due to fraud or error) in the financial statements. We do this by:
  - identifying the business risks facing the Council, including assessing your own risk management arrangements;
  - considering the financial performance of the Council;
  - assessing internal control including reviewing the control environment, the IT control environment and Internal Audit; and
  - assessing the risk of material misstatement arising from the activities and controls within the Council's information systems.

# Identification of specific risks

14 We have considered the additional risks that are appropriate to the current opinion audit and have set these out below.

#### Table 1 Specific risks

Specific opinion risks identified

Risk area	Audit response
Your outgoing auditors (KPMG) made a number of recommendations for improvement following the 2008/09 audit, including:  • review of the basis for calculating the provision for bad debts;  • changing the approach to calculation of the profit/loss on sale of council houses to ensure SORP compliance;  • clearance of unallocated cash receipts  • review the approach to valuation of fixed assets to ensure all are covered within a period of five years;  • review of procedures for making year-end	We will review the Council's response to these recommendations and carry out appropriate testing to ensure the 2009/10 accounts are fairly stated.
accruals.  The 2009 SORP introduces changes in the accounting treatment for local taxes together with early adoption of International Financial Reporting Standards (IFRS) related to PFI and similar contracts.	We will undertake a detailed review and testing of the accounting entries for council tax and NNDR and examine the Council's arrangements for the implementation of IFRC12.
Changes to the Accounts and Audit Regulations have introduced new disclosure requirements in respect of senior officers' remuneration.	Review and testing of the disclosures to ensure compliance with the new statutory requirements.
The Council has agreed to implement Single Status and is considering the financial implications.	We will review the basis of the council's estimates and the related accounting treatment.
The ongoing impact of the economic downturn on asset values and other accounting estimates increases the risk of misstatement of the accounts.	Review of basis and evidence to support asset valuations, including impairment calculations.

Risk area	Audit response
The 2008/09 Annual Governance Statement identified a number of systems with control weaknesses but provided no details of the nature of the weaknesses or specific action taken to address them.	We will review the 2009/10 AGS to determine whether sufficient detail is included in respect of control weaknesses.
Internal Audit's draft report on the General Ledger identified weaknesses in journal control procedures.	Subject to confirmation of Internal Audit's findings, we will undertake additional testing of material journals to ensure that the accounts are fairly stated.

# Testing strategy

- 15 On the basis of risks identified above we will produce a testing strategy which will consist of testing key controls and/or substantive tests of transaction streams and material account balances at year end.
- 16 Our testing can be carried out both before and after the draft financial statements have been produced (pre- and post-statement testing).
- 17 Wherever possible, we will complete some substantive testing earlier in the year before the financial statements are available for audit. We have identified the following areas where substantive testing could be carried out early.
  - Bank reconciliations.
  - Fixed Assets existence and ownership.
  - Investments ownership.
  - Feeder system reconciliations.

Where other early testing is identified as being possible, this will be discussed with officers.

- 18 Wherever possible, we seek to rely on the work of Internal Audit to help meet our responsibilities. For 2009/10, we expect to be able to use the results of the following pieces of work.
  - General Ledger.
  - NNDR.
  - Council Tax.
  - Housing Benefits.
  - Housing Rents.
  - Debtors.
  - Creditors.
  - Payroll.
  - Treasury Management.
  - Cash collection.
  - Fixed Assets.

# Key milestones and deadlines

- 19 The Council is required to prepare the financial statements by 30 June 2010. We are required to complete our audit and issue our opinion by 30 September 2010. The key stages in the process of producing and auditing the financial statements are shown in Table 2.
- 20 We have issued a joint working protocol, including schedule of expected working papers required to support the entries in the financial statements.

#### Table 2 **Proposed timetable**

Task	Deadline
Control and early substantive testing	June 2010
Receipt of accounts	30 June 2010
Forwarding audit working papers to the auditor	26 July 2010
Start of detailed testing	26 July 2010
Progress meetings	As required
Present report to those charged with governance at the Audit committee	September 2010
Issue opinion	By 30 September 2010

# The audit team

21 The key members of the audit team for the 2009/10 audit are shown in the table below.

#### Table 3 Audit team

Name	Contact details	Responsibilities
Neil Bellamy District Auditor	n-bellamy@audit- commission.gov.uk 0844 798 4057	Responsible for the overall delivery of the audit including the quality of outputs, signing the opinion and conclusion, and liaison with the Chief Executive.
Trevor Croote Audit Manager	t-croote@audit- commission.gov.uk 0844 798 4064	Manages and coordinates the different elements of the audit work. Key point of contact for the Director of Finance.

#### Independence and objectivity

- I am aware of one potential conflict of interest for a member of the audit team. Safeguards have been put in place to ensure that this does not result in a significant threat to the independence and objectivity of my audit. I have discussed this with the Chief Executive and Director of Finance who are satisfied with the arrangements I have put in place to manage the potential conflict.
- I comply with the ethical standards issued by the APB and with the Commission's requirements in respect of independence and objectivity as summarised in Appendix 2.

#### **Meetings**

24 The audit team will maintain knowledge of your issues to inform our risk-based audit through regular liaison with key officers and attendance at Audit Committee meetings.

#### **Planned outputs**

25 Reports will be discussed and agreed with the appropriate officers before being issued to the Audit Committee.

#### Table 4 **Planned outputs**

Planned output	Indicative date
Opinion audit plan	May 2010
Annual governance report	September 2010
Auditor's report giving an opinion on the financial statements	September 2010
Final accounts report	October 2010

#### **Quality of service**

- 26 We are committed to providing you with a high quality service. If you are in any way dissatisfied, or would like to discuss how we can improve our service, please contact me in the first instance. Alternatively, you may wish to contact Alison Rigg, the East Midlands Head of Operations.
- 27 If we are unable to satisfy your concerns, you have the right to make a formal complaint to the Audit Commission. The complaints procedure is set out in the leaflet 'Something to Complain About' which is available from the Commission's website or on request.

#### **Sustainability**

- 28 The Audit Commission is committed to promoting sustainability in our working practices and we will actively consider opportunities to reduce our impact on the environment. This will include:
  - reducing paper flow by encouraging you to submit documentation and working papers electronically;
  - use of video and telephone conferencing for meetings as appropriate; and
  - reducing travel.

# Appendix 1 – Basis for fee

- 1 The Audit Commission is committed to targeting its work where it will have the greatest effect, based upon assessments of risk and performance. This means planning work to address areas of risk relevant to our audit responsibilities and reflecting this in the audit fees.
- The risk assessment process starts with the identification of the significant financial and operational risks applying to the Council with reference to:
  - our cumulative knowledge of the Council;
  - planning guidance issued by the Audit Commission;
  - the specific results of previous and ongoing audit work;
  - interviews with Council officers; and
  - liaison with Internal Audit.

#### **Assumptions**

- 3 In setting the fee, I have assumed that:
  - the level of risk in relation to the audit of the financial statements is not significantly different from that identified for 2008/09;
  - you will inform us of significant developments impacting on the audit;
  - Internal Audit meets the appropriate professional standards;
  - Internal Audit undertakes appropriate work on all systems that provide material figures in the financial statements sufficient that we can place reliance for the purposes of our audit;
  - good quality working papers and records will be provided to support the financial statements by 26 July 2010;
  - requested information will be provided within agreed timescales;
  - prompt responses will be provided to draft reports; and
  - additional work will not be required to address questions or objections raised by local government electors.
- 4 Where these assumptions are not met, I will be required to undertake additional work which is likely to result in an increased audit fee.

# Appendix 2 – Independence and objectivity

- Auditors appointed by the Audit Commission are required to comply with the Commission's Code of Audit Practice and Standing Guidance for Auditors, which defines the terms of the appointment. When auditing the financial statements, auditors are also required to comply with auditing standards and ethical standards issued by the Auditing Practices Board (APB).
- The main requirements of the Code of Audit Practice, Standing Guidance for Auditors and the standards are summarised below.
- International Standard on Auditing (UK and Ireland) 260 (Communication of audit matters with those charged with governance) requires that the appointed auditor:
  - discloses in writing all relationships that may bear on the auditor's objectivity and independence, the related safeguards put in place to protect against these threats and the total amount of fee that the auditor has charged the client; and
  - confirms in writing that the APB's ethical standards are complied with and that, in the auditor's professional judgement, they are independent and their objectivity is not compromised.
- The standard defines 'those charged with governance' as 'those persons entrusted with the supervision, control and direction of an entity'. In your case, the appropriate addressee of communications from the auditor to those charged with governance is the Audit Committee. The auditor reserves the right, however, to communicate directly with the Council on matters which are considered to be of sufficient importance.
- The Commission's Code of Audit Practice has an overriding general requirement that appointed auditors carry out their work independently and objectively, and ensure that they do not act in any way that might give rise to, or could reasonably be perceived to give rise to, a conflict of interest. In particular, appointed auditors and their staff should avoid entering into any official, professional or personal relationships which may, or could reasonably be perceived to, cause them inappropriately or unjustifiably to limit the scope, extent or rigour of their work or impair the objectivity of their judgement.

#### Appendix 2 – Independence and objectivity

- The Standing Guidance for Auditors includes a number of specific rules. The key rules relevant to this audit appointment are as follows.
  - Appointed auditors should not perform additional work for an audited body
    (ie work over and above the minimum required to meet their statutory
    responsibilities) if it would compromise their independence or might give rise to a
    reasonable perception that their independence could be compromised. Where the
    audited body invites the auditor to carry out risk-based work in a particular area
    that cannot otherwise be justified as necessary to support the auditor's opinion and
    conclusions, it should be clearly differentiated within the Audit and Inspection Plan
    as being 'additional work' and charged for separately from the normal audit fee.
  - Auditors should not accept engagements that involve commenting on the performance of other auditors appointed by the Commission on Commission work without first consulting the Commission.
  - The District Auditor responsible for the audit should, in all but the most exceptional circumstances, be changed at least once every five years.
  - The District Auditor and senior members of the audit team are prevented from taking part in political activity on behalf of a political party, or special interest group, whose activities relate directly to the functions of local government or NHS bodies in general, or to a particular local government or NHS body.
- 7 The District Auditor and members of the audit team must abide by the Commission's policy on gifts, hospitality and entertainment.

# The Audit Commission

The Audit Commission is an independent watchdog, driving economy, efficiency and effectiveness in local public services to deliver better outcomes for everyone.

Our work across local government, health, housing, community safety and fire and rescue services means that we have a unique perspective. We promote value for money for taxpayers, auditing the £200 billion spent by 11,000 local public bodies.

As a force for improvement, we work in partnership to assess local public services and make practical recommendations for promoting a better quality of life for local people.

#### Copies of this report

If you require further copies of this report, or a copy in large print, in Braille, audio, or in a language other than English, please call 0844 798 7070.

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